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## **DIVERGENCES BETWEEN SWISS AND EUROPEAN LAW ON THE PROTECTION OF WORKERS**

### **COMPARATIVE REPORT ON SPECIFIC INSTRUMENTS FROM THE EU SOCIAL ACQUIS AND ITS NATIONAL IMPLEMENTATION**

**France, Germany, The Netherlands, The United Kingdom and Denmark**

**Current to: 03.04.2023**

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## INTRODUCTION: The EU Social Acquis – Framing the Research

### § 1 From an Economic Community to a Social Europe?

The European Community (EC), the predecessor to the European Union (EU), was not always concerned with protecting workers to the same extent that the present-day EU is. As the European Commission puts it, “[t]he EU social acquis<sup>1</sup> initially evolved in order to complete the single European market.”<sup>2</sup> Along these lines, many early labour law instruments were explicitly intended to improve the functioning of the EU’s internal market by harmonizing specific legal frameworks. Examples are Directive 75/129/EEC on collective redundancies,<sup>3</sup> Directive 77/187/EEC on the transfer of undertakings<sup>4</sup> and Directive 80/987/EEC on employer insolvency.<sup>5</sup> Although such instruments have a social dimension, they also have an economic dimension. At the time, economic policies generally took precedence over social policies.

The situation has changed to some extent since the late 1980s-1990s. Among other things, the 1989 Community Charter of the Fundamental Social Rights of Workers and the 1992 Social Protocol of the Maastricht Treaty were approved, enhancing the EU’s social credentials. Arguably, since this period, the European institutions have set out to achieve a “socially acceptable economic integration”.<sup>6</sup> Economic integration may still have prevailed as the primary objective; however, social issues were increasingly being given consideration.

The Lisbon Treaty, which entered into force on 1 December 2009, provided a new milestone, reshaping the EU. As the Treaty on the European Union now stipulates, the EU aspires to become “a highly competitive social market economy, aiming at full employment and social progress, and a high level of protection and improvement of the quality of the environment.”<sup>7</sup> When designing and implementing its policies, the EU must “take into account requirements linked to the promotion of a high level of employment, the guarantee of adequate social protection, the fight against social exclusion, and a high level of education, training and protection of human health.”<sup>8</sup> The Union’s objectives and competencies, combined with the social rights in the binding EU Charter of Fundamental Rights,<sup>9</sup> have enabled the EU to become a potent actor in the field of social policy. From a legal perspective, “Social Europe” has become more than mere wishful thinking.<sup>10</sup> It is a possibility, albeit subject to political, financial and other obstacles.<sup>11</sup> To this day, the EU continues to tread a fine line, balancing the law of the internal market and social and labour rights.<sup>12</sup>

### § 2 The EU Social Acquis: EU Directives and much more

It is important to note that while this study focuses on EU directives in the field of labour law, directives are only one mechanism to engage in social policy. The EU Social Acquis is made up of a complex interaction between legal instruments of various kinds.

Overarching the directives, primary EU law, including the EU Charter of Fundamental Rights, will influence social policy. Social and economic rights have increasingly become enshrined into binding legal instruments at the EU level. This can influence the Court of Justice of the European Union’s (CJEU) interpretation of EU labour law directives.<sup>13</sup> Also, since the EU Charter is interconnected with the European Convention on Human Rights,<sup>14</sup> even rulings by the European Court of Human Rights (ECHR) on topics such as the right to freedom of expression or the right to privacy matter for the EU’s legal system.<sup>15</sup> In a nutshell, through the CJEU’s and ECHR’s case law, EU citizens’ fundamental rights affect EU directives and other instruments, in turn shaping the domestic (case) law.

Having said this, EU directives remain one of the EU’s legal instruments of choice to pursue its social objectives.<sup>16</sup> Generally speaking, directives in the social field oblige EU member states to obtain binding results. Domestic authorities are left to decide exactly how to achieve these minimum requirements.<sup>17</sup> In addition to the duty to transpose the Directive in the years after its adoption, also

in subsequent decades, the case law of the CJEU that interprets the directives can have a decisive impact on Member States' domestic labour law. Not infrequently, a Member State concludes after several years that, in view of the CJEU's rulings, national law does need to be amended (even though it initially seemed to meet the minimum requirements).

Besides EU Directives, recommendations of the European Council, which have no legal consequences, are a tool used to develop EU social law.<sup>18</sup> The same is true for flagship policies of the European Commission, such as the European [Pillar of Social Rights](#) and its related Action Plan. EU-related bodies can also shape employment and social policy through less prominent means too. Some examples are the European framework agreements signed by the EU-level social partners (e.g., on telework),<sup>19</sup> the more technical policies adopted by the European Commission,<sup>20</sup> or even EU economic governance<sup>21</sup> and the corona recovery funds under the Recovery and Resilience Facility (RRF).<sup>22</sup> Although these measures do not necessarily have the force and political importance of an EU directive, they can tip the social policy in a Member State. Beyond EU Directives, one should, therefore, also pay attention to primary EU law, the CJEU's case law and other soft law and financing measures to have an accurate idea of the overall impact of EU institutions on Member States' social policy. The chapters below, which usually focus on individual directives, often do not allow for a full picture.

### **§ 3 Transposing EU labour law: country-level examples**

France, Germany, the Netherlands, and the United Kingdom have been chosen in consultation with the Swiss State Secretariat for Economic Affairs (SECO) to illustrate how EU labour law is transposed in different European countries. The selection was made, among other things, based on language concerns and easy accessibility of information. However, it is believed that also in terms of their domestic labour law systems, the four countries show remarkable differences and can, therefore, provide a glimpse into the obstacles that Member States are confronted with when implementing EU directives as well as the manners in which Member States go beyond what is required by EU directives.

Importantly, even if the United Kingdom is no longer an EU Member State, the country will be used in the comparative discussions because, until recently, it has implemented many EU labour law directives. Moreover, it is interesting to verify to what extent the UK decides to retain EU labour law post-Brexit. Lastly, for some of the more recent EU instruments, assuming the UK has not undertaken any action to implement the instrument, Denmark will be used instead of the UK. Denmark was of interest to SECO. Yet, it was decided not to systematically include the country in the comparison because this would have been demanding in terms of resources.

## EU DIRECTIVES ON COMPANY RESTRUCTURING: The Directives on Cross-Border Mergers, Transfers of Undertakings and Collective Redundancies

**OVERVIEW** – Some EU directives discuss issues related to company restructuring procedures. In this respect, the report first covers the protections provided for employees in the event of cross-border mergers. Subsequently, the report examines the directives on transfers of undertakings. Thirdly, the report contains a chapter on collective redundancies.

The three chapters are related. For instance, the domestic laws implementing the Transfer of Undertakings Directive can apply in the event of cross-border mergers.<sup>23</sup> Furthermore, it is not unusual for dismissals to take place before or in the wake of cross-border mergers or transfers of undertakings. Such dismissals might amount to a collective redundancy.

### 1. Employees' Rights in the Framework of Cross-Border Mergers

#### A. Directive 2017/1132 of 14 June 2017

##### i. The Objectives

[Directive](#) 2005/56/EC of 26 October 2005 aimed to harmonize the procedures taking place prior to cross-border mergers to enhance the EU's single market. Predominantly concerned with the company law aspects of such mergers, the Directive nonetheless had a mechanism to increase the likelihood that the post-merger company would confer employee participation rights to employees.<sup>24</sup>

[Directive](#) 2017/1132 (EU Company Law Directive – hereinafter: CLD), in force throughout the EEA<sup>25</sup>, combines Directive 2005/56/EC with other company law instruments, including an EU [Directive](#) from 2019,<sup>26</sup> which strengthened provisions on the required information and consultations about employment matters in the framework of cross-border mergers.

##### ii. The Content

The CLD is a European corporate code that deals with numerous company law issues. This report only covers the articles related to securing employees' interests during cross-border mergers between limited liability companies from different EU and EEA Member States.<sup>27</sup>

#### § 1 Information and consultation on the cross-border merger

The CLD imposes some information obligations. First, the merging companies' management must draft the common terms of the cross-border merger to provide, *inter alia*, information on the likely repercussions of the cross-border merger on employment.<sup>28</sup> Each company's management must also draft a report explaining and justifying the cross-border merger's legal and economic aspects, including a section on the implications of the merger for employees.<sup>29</sup> Employee representatives can submit comments concerning the draft terms before the general meeting.<sup>30</sup>

The CLD emphasizes that employees' rights to information and consultation must be respected more broadly, too. Employee consultation must occur before the common draft terms of the cross-border merger or the report are decided upon. Employees are to be given a reasoned response to their comments prior to the formal approval of the cross-border merger.<sup>31</sup>

#### § 2 Employee participation rights in the post-merger company

Because a post-merger company is, in principle, subject to the employee participation rules applicable in its place of registration, differences in Member State rules regarding participation rights could be

exploited by companies to minimize the influence of employees' representatives in the company's supervisory or administrative organ. To prevent this, the CLD sets out to ensure, predominantly through a negotiating procedure, that pre-merger participation rights are the minimum level of rights enjoyed by post-merger employees (“before-and-after principle”).<sup>32</sup> Article 133 requires a negotiation procedure on employee participation if one of three conditions is fulfilled, each of which arguably indicates a risk of backsliding on employee participation<sup>33</sup> (first, the number of employees affected;<sup>34</sup> second, the level of participation rights offered in the post-merger jurisdiction;<sup>35</sup> or, third, the right to exercise participation rights from abroad<sup>36</sup>).

### **§ 3 The negotiation procedure on employee participation rights**

**NEGOTIATIONS ARE THE MAIN MECHANISM** – If one of the conditions requiring negotiation procedures exists, it will trigger a procedure that is, to some extent, similar<sup>37,38</sup> to the procedure required for establishing a *Societas Europaea* (SE).<sup>39</sup> Thus, at the time the merging companies draw up the merger plan, a “special negotiating body” must be created representing the employees of the merging companies and discussing future employee participation. The special negotiating body and the competent organs of the participating companies are meant to determine future employee participation in the company's supervisory or administrative organ.<sup>40</sup>

**“ALTERNATIVES” TO NEGOTIATIONS** – The special negotiating body may decide to apply the rules on employee participation of the Member State where the post-merger company will be situated.<sup>41</sup> The CLD obliges the Member States also to establish domestic rules such that if certain conditions are fulfilled, the competent organs of the merging companies can also decide (to avoid genuine negotiations and) to apply the “subsidiary rules”<sup>42</sup> under domestic law for employee participation in the post-merger company.

Therefore, negotiations are the standard course of action, but conditional alternatives exist that ensure that a cross-border merger will not be obstructed indefinitely by the failure to reach an agreement about employee participation.<sup>43</sup>

## **B. Domestic Implementation of Directive 2017/1132**

### **France**

**IMPLEMENTING THE DIRECTIVES** – The [Law](#) of 3 July 2008 implemented Directive 2005/56/EC, including its provision on employee participation.<sup>44</sup> This Law and its associated decrees<sup>45</sup> introduced new articles to the French [Labour Code](#).<sup>46</sup> With one limited exception,<sup>47</sup> the provisions of the Labour Code that were introduced in 2008 have not been substantively amended. Amendments to domestic French law are expected soon, however, due to Directive 2019/2121.<sup>48</sup> The [Law](#) of 9 March 2023 has instructed the government to reform French law within three months to implement the 2019 Directive.<sup>49</sup>

**GOING BEYOND THE DIRECTIVES** – It is hard to say to what extent a country goes beyond what is required by Directive 2005/56/EC and the CLD. Such discussions become very technical, dealing with the procedural contours of the negotiations and the necessary conditions for alternative outcomes. That said, while French law on employee participation is not particularly rigorous, it has been expanding participation rights in the past decade.<sup>50</sup>

### **Germany**

**IMPLEMENTING THE DIRECTIVES** – The [Law](#) of 21 December 2006 implemented Article 16 of Directive 2005/56/EC, dealing specifically with employee co-determination in a company arising from a cross-border merger.<sup>51</sup> The Law of 2006 did not receive any significant amendment until recently. In view of Directive 2019/2121, the [Law](#) of 4 January 2023 advanced a series of changes, including section 19a



on mandatory information about the outcome of the negotiations and section 30a about the Law's applicability in case of a second cross-border merger.<sup>52</sup>

**GOING BEYOND THE DIRECTIVES** – It is hard to say to what extent a country goes beyond what is required by Directive 2005/56/EC and the CLD. Such discussions become very technical, dealing with the procedural contours of the negotiations and the necessary conditions for alternative outcomes. Generally speaking, Germany is a leader in employee participation in company decision-making.<sup>53</sup>

## The Netherlands

**IMPLEMENTING THE DIRECTIVES** – The [Law](#) of 27 June 2008 amended book 2 of the Civil Code to implement Directive 2005/56/EC.<sup>54</sup> Article 2:333k of the [Civil Code](#) has since governed the participation rights in the company spawning from a cross-border merger. Despite a few minor amendments<sup>55</sup>, the CJEU ruled in 2013 that the Netherlands had failed to transpose the Directive adequately.<sup>56</sup> In response, the Dutch authorities replaced Article 2:333k with a [Law](#) from 11 February 2015.<sup>57</sup> Recently, a [legislative bill](#) has been in the works to implement Directive 2019/2121.<sup>58</sup>

**GOING BEYOND THE DIRECTIVES** – It is hard to say to what extent a country goes beyond what is required by Directive 2005/56/EC and the CLD. Such discussions become very technical, dealing with the procedural contours of the negotiations and the necessary conditions for alternative outcomes. Generally speaking, the Dutch system is considered to confer significant employee participation rights.<sup>59</sup>

## The United Kingdom

**IMPLEMENTING THE DIRECTIVES** – Although the United Kingdom had implemented Directive 2005/56/EC in 2007<sup>60</sup>, the Companies, Limited Liability Partnerships and Partnerships (Amendment etc.) (EU Exit) [Regulations](#) 2019 revoked the applicable regulations. Because of this, as the [explanatory memorandum](#) puts it: “*After exit day the UK will no longer have access to the regime [for mergers between limited liability companies established in different EEA States] and EEA States will no longer be required to give effect to mergers involving a UK company.*”<sup>61</sup>

**GOING BEYOND THE DIRECTIVES** – It is hard to say to what extent a country goes beyond what is required by Directive 2005/56/EC and the CLD. Such discussions become very technical, dealing with the procedural contours of the negotiations and the necessary conditions for alternative outcomes. In general, no strict obligation exists for UK companies to confer employee participation rights.<sup>62</sup>

## C. Comparative Table

	France	Germany	Netherlands	United Kingdom
Source determining employee participation rights upon cross-border merger	Labour Code <sup>63</sup>	Act on the Co-determination of Employees in the Event of a Cross-Border Merger <sup>64</sup>	Civil Code <sup>65</sup>	Companies (Cross-Border Mergers) Regulations 2007 (Revoked)
Main legal reference for general employee participation rights (outside context cross-border mergers)	Commercial Code <sup>66</sup>	One-Third Participation Act <sup>67</sup> and Co-determination Act <sup>68</sup>	Civil Code <sup>69</sup>	Corporate Governance Code <sup>70</sup>

<b>The threshold for general employee participation rights</b>	Company, including its subsidiaries, employs at least 1000 permanent employees in France or at least 5000 permanent employees globally. <sup>71</sup>	Company with usually more than 500 employees. <sup>72</sup>  Stronger employee participation rights once the company generally employs more than 2000 employees. <sup>73</sup>	Company, including its dependent companies, employs, as a rule, at least 100 employees in the Netherlands. <sup>74</sup>	Premium listed company <sup>75</sup>
<b>Result of meeting the threshold</b>	One director representing employees (if the <i>conseil d'administration</i> has up to eight directors) or two (if the board has more than eight directors). <sup>76</sup>	One-third of the members of the company's supervisory board are made up of employee representatives. <sup>77</sup>  This becomes a 50/50 split once the threshold of 2000 employees is met. <sup>78</sup>	One-third of the supervisory board members are strongly recommended by (i.e., more or less appointed by) the works council (which is made up of employee representatives). <sup>79</sup>	In principle, a director appointed from the workforce, a formal workforce advisory panel, or a designated non-executive director. <sup>80</sup>

## D. Comparative Perspective on Employee Participation Rights

**SIMILAR MECHANISMS FOR EMPLOYEE PARTICIPATION IN THE TRANSNATIONAL POST-MERGER COMPANY** – Directive 2005/56/EC and the CLD aim to ensure that cross-border mergers do not result in a post-merger lowering of standards for employee participation. All countries examined here have implemented this mechanism, albeit the Dutch transposition was initially flawed, and the United Kingdom has abolished it post-Brexit. The differences between these countries' respective transpositions are technical and relatively unimportant.

**SIGNIFICANT DIFFERENCES BETWEEN COUNTRIES REGARDING REGULAR EMPLOYEE PARTICIPATION RIGHTS** – More important are the significant differences between EU Member States' general laws on employee participation. While France, Germany and the Netherlands require employees to be represented in the management or supervisory board of large companies, the UK does not.<sup>81</sup> Because of this diversity<sup>82</sup> among countries in terms of general employment participation rights, Member States perceive the relevant EU provisions on employee participation after cross-border mergers differently.

**THE DIFFERENT NATIONAL ATTITUDE TOWARDS EMPLOYEE PARTICIPATION RIGHTS MATTERS** – Whether at the policymaking or company level, discussions in a country such as Germany, known for its employee participation rights, will diverge from the talking points in a country like the United Kingdom, where there are no comparable rights. If the post-merger company is incorporated in the UK, verifying whether employee participation rights were exercised in the merging companies is key. The individuals establishing the post-merger company in the UK will be wary of granting excessive employee participation rights through negotiations because it clashes with domestic beliefs. In contrast, if the post-merger company is incorporated in Germany, the negotiations take place in a very different environment. German law prescribes far-reaching employee participation rights. The exercise becomes quite different. The employee participation rights that used to govern the merging companies, e.g., in France or the Netherlands, are not necessarily more favourable to employees than the rights in Germany, which, as a general rule, should apply in the first place. The individuals establishing the post-merger company in Germany can be expected to be less opposed to employee participation because the German business community is more familiar with such rights. Whereas UK entrepreneurs might fear importing employee participation practices from France, Germany or the Netherlands through a cross-border merger, German and Dutch entrepreneurs might fear that their

companies are no longer interesting partners to merge with. Merging a German or Dutch company might entail having to establish strong employee participation arrangements in the post-merger company.

## E. Conclusion

The EU institutions have found it necessary to strengthen the procedures to inform<sup>83</sup> and consult<sup>84</sup> workers during cross-border mergers through Directive 2019/2121. The mechanism to prevent employee participation rights from deteriorating because of a cross-border merger is also reinforced.<sup>85</sup> Member States have implemented or are in the process of implementing these changes; the United Kingdom is not. The differences between Member States regarding this mechanism are relatively minor.

The opposite is true when looking at general employee participation rights. Germany and the Netherlands have a tradition of employee participation rights but operate different systems. France has historically not been so keen on this kind of worker representation, yet a significant step was taken in 2013. Employee representation rights further gained importance in 2019. The UK does not meaningfully allocate these rights.

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<sup>1</sup> “The social acquis is the part of the *acquis communautaire* that includes the body of laws (Treaty provisions, regulations, directives, decisions, European Court of Justice (ECJ) case-law and other Union legal measures, binding and non-binding), principles, policy objectives, declarations, resolutions and international agreements defining the social policy of the EU.” Eurofound, Social acquis, available at <https://www.eurofound.europa.eu/observatories/eurwork/industrial-relations-dictionary/social-acquis> (18.01.2023).

<sup>2</sup> European Commission, *The EU social acquis*, Brussels: European Union 2016, p. 3.

<sup>3</sup> Council Directive 75/129/EEC of 17 February 1975 on the approximation of the laws of the Member States relating to collective redundancies. The directive was later replaced by Council Directive 98/59/EC of 20 July 1998 on the approximation of the laws of the Member States relating to collective redundancies.

<sup>4</sup> Council Directive 77/187/EEC of 14 February 1977 on the approximation of the laws of the Member States relating to the safeguarding of employees' rights in the event of transfers of undertakings, businesses or parts of businesses. The directive was later replaced by Council Directive 2001/23/EC of 12 March 2001 on the approximation of the laws of the Member States relating to the safeguarding of employees' rights in the event of transfers of undertakings, businesses or parts of undertakings or businesses.

<sup>5</sup> Council Directive 80/987/EEC of 20 October 1980 on the approximation of the laws of the Member States relating to the protection of employees in the event of the insolvency of their employer. The directive was later replaced by Directive 2008/94/EC of the European Parliament and of the Council of 22 October 2008 on the protection of employees in the event of the insolvency of their employer.

<sup>6</sup> F. Hendrickx & S. Giubboni, European Union labour law and the European Social Model: A critical appraisal in M. W. Finkin & G. Mundlak (eds.), *Comparative Labor Law*, Edward Elgar 2015, p. 385.

<sup>7</sup> Art. 3 Consolidated version of the Treaty on European Union (TEU).

<sup>8</sup> Art. 9 Consolidated version of the Treaty on the Functioning of the European Union (TFEU).

<sup>9</sup> The Charter is a piece of primary EU law. All secondary EU law, such as directives, and the national law that implements the EU law must therefore take the fundamental rights in the Charter into account. Moreover, the amount of protection provided by the fundamental rights of the Charter can in principle not be lower than the protection provided in the corresponding rights of the European Convention on Human Rights. Art. 6 Consolidated version of the Treaty on European Union (TEU); Art. 52 Charter of Fundamental Rights of the European Union.

- <sup>10</sup> K. Lörcher, Social Competences, in N. Bruun, K. Lörcher & I. Schömann (eds.), *The Lisbon Treaty and Social Europe*, Hart Publishing 2012; D. Schiek, Towards More Resilience for a Social EU – the Constitutionally Conditioned Internal Market, 2017 (4) *European Constitutional Law Review*, p. 611 *et seq.* In recent times, in particular, the European Social Pillar has served as an impetus for social policy. F. Hendrickx, The European Social Pillar: A first evaluation, 2018 (1) *European Labour Law Journal*, p. 3 *et seq.*
- <sup>11</sup> N. Countouris & M. Freedland (eds.), *Resocialising Europe in a Time of Crisis*, Cambridge University Press 2013; D. Sindbjerg Martinsen, The European Social Union and EU Legislative Politics in F. Vandenbroucke, C. Barnard & G. De Baere (eds.), *A European Social Union after the Crisis*, Cambridge University Press 2017.
- <sup>12</sup> D. Schiek, L. Oliver, C. Forde & G. Alberti, *EU Social and Labour Rights and EU Internal Market Law*, Brussels: European Parliament 2015, p. 30-54.
- <sup>13</sup> Most notably, the Charter, in force since 2009, encompasses many of the fundamental rights to which EU labour law directives give more concrete effect. The interconnection between primary EU law’s fundamental rights and labour law directives is important. For instance, the Charter’s social rights can be an important reference point for the CJEU when delivering its judgments. This can result in interpretations of the directives in line with fundamental rights that deliver improved labour protections. E.g., [CJEU](#) 14 May 2019, Case C-55/18, *Federación de Servicios de Comisiones Obreras (CCOO) v. Deutsche Bank SAE*; [CJEU](#) 2 March 2023, Case C-477/21, *IH v. MÁV-START Vasúti Személyszállító Zrt.*
- <sup>14</sup> Art. 52 Charter of Fundamental Rights of the European Union.
- <sup>15</sup> The ECHR’s rulings will influence the CJEU’s views on the Charter’s corresponding right, which, in turn, can have an impact on interpretations to be given to EU Directives. For instance, the ECHR issued an important ruling in *Halet v. Luxembourg* in favour of the protection of the Luxleaks whistleblowers in question. The ECHR’s views on whistleblowers’ rights to freedom of expression matter for the CJEU’s case law, among other things, related to Article 11 of the EU Charter. Article 11 of the Charter and Article 10 of the Convention are crucial to interpret the EU Whistleblower Directive and relevant to the transposition thereof. [ECHR](#) 11 May 2021, Case 21884/18, *Halet v. Luxembourg*; recital 31 Directive (EU) 2019/1937 of the European Parliament and of the Council of 23 October 2019 on the protection of persons who report breaches of Union law.
- <sup>16</sup> Following a legislative proposal by the European Commission, the European Parliament and the Council can adopt EU directives with minimum requirements on a range of employment-related topics. Once adopted, EU Member States receive time to implement the directive’s provisions. Article 153 The Treaty on the Functioning of the European Union.
- <sup>17</sup> B. Hepple & B. Veneziani, Introduction in B. Hepple & B. Veneziani (eds.), *The Transformation of Labour Law in Europe*, Hart Publishing 2009, p. 10.
- <sup>18</sup> A good examples is the Council [Recommendation](#) 2019/C 387/01 of 8 November 2019 on access to social protection for workers and the self-employed.
- <sup>19</sup> European Framework [Agreement](#) on telework concluded between ETUC, UNICE/UEAPME and CEEP on 16 July 2002; European Framework [Agreement](#) on work-related stress concluded between ETUC, UNICE, UEAPME and CEEP on 8 October 2004; European Framework [Agreement](#) on harassment and violence at work concluded by ETUC, Business Europe, UEAPME and CEEP on 26 April 2007; European Framework [Agreement](#) on inclusive labour markets concluded by ETUC, Business Europe, UEAPME and CEEP on 25 March 2010; European Framework [Agreement](#) on digitalisation concluded by BusinessEurope, SMEunited, CEEP and the ETUC in June 2020.
- <sup>20</sup> For instance, the European Commission has made an important decision in 2022, allowing certain self-employed workers to be covered by collective bargaining agreements without this violating EU competition law. European Commission, [Guidelines](#) on the application of Union competition law to collective agreements regarding the working conditions of solo self-employed persons, 2022/C 374/02.
- <sup>21</sup> P. Pecinovsky, EU Economic Governance and the Right to Collective Bargaining, 2018 (4) *European labour law journal*, p. 374 *et seq.*, and 2019 (1) *European labour law journal*, p. 43 *et seq.*
- <sup>22</sup> M. Greene, “Recovery fund will test the appetite of Europe’s governments for reform”, available at <https://www.ft.com/content/3d2cc311-7a91-4163-a81f-3eb85f9a5bdf> (19.01.2023); T. Moller-Nielsen, “‘This is blackmail’: EU to delay recovery fund payment to Belgium over pension reform dispute”, available at <https://www.brusselstimes.com/349709/this-is-blackmail-eu-to-delay-recovery-fund-payment-to-belgium-over-pension-reform-dispute> (19.01.2023).
- <sup>23</sup> K. Wieczorek, Cross-border transfer of undertaking within the EU, University of Warsaw 2022, p. 102.

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24 Art. 16 Directive 2005/56/EC of the European Parliament and of the Council of 26 October 2005 on  
cross-border mergers of limited liability companies.

25 [Annex XXII](#) on Company law to the EEA Agreement

26 Recitals 11-13 and 26-32 Directive (EU) 2019/2121 of the European Parliament and of the Council of 27  
November 2019 amending Directive (EU) 2017/1132 as regards cross-border conversions, mergers and  
divisions.

27 Art. 119-121 Directive (EU) 2017/1132 of the European Parliament and of the Council of 14 June 2017  
relating to certain aspects of company law.

28 Art. 122 Directive (EU) 2017/1132 of 14 June 2017.

29 Art. 124 Directive (EU) 2017/1132 of 14 June 2017; recital 13 Directive (EU) 2019/2121 of 27 November  
2019.

30 If there are no such representatives, employees themselves may supply comments. Art. 123 Directive  
(EU) 2017/1132 of 14 June 2017.

31 Art. 126c Directive (EU) 2017/1132 of 14 June 2017.

32 Note that this procedure is limited to participation rights and does not affect information and  
consultation rights in the post-merger company (contrary to negotiations under the SE-Directive,  
Council Directive 2001/86/EC of 8 October 2001 supplementing the Statute for a European company  
with regard to the involvement of employees).

33 K. Riesenhuber, *European Employment Law: A Systematic Exposition*, Cambridge: Intersentia 2012,  
p. 749-750.

34 A negotiation procedure is due where at least one of the merging companies has, in the six months  
before the publication of the draft terms of the cross-border merger, an average number of employees  
equivalent to four-fifths of the applicable domestic threshold for triggering the participation of  
employees. For example, consider a Dutch company that is involved as a merging company in a cross-  
border merger. Once a Dutch company has 100 employees, the company might have to confer employee  
participation rights to employee representatives. Four-fifths of this threshold equals 80 employees.  
Therefore, the parties must start negotiations if a Dutch company with 80 employees or more enters  
into an outbound cross-border merger. Art. 133(2) Directive (EU) 2017/1132 of 14 June 2017; Art. 2 (k)  
Council Directive 2001/86/EC of 8 October 2001; Art. 2:153 (2) and 2:263 (2) *Burgerlijk wetboek*; J. Roest,  
*Grensoverschrijdende mobiliteit: medezeggenschap van werknemers*, 2022 (65) *Ondernemingsrecht*.

35 A negotiation procedure also commences where the national law applicable to the post-merger  
company does not provide the same level of employee participation as exercised in the relevant merging  
companies. The “level of employee participation” is measured by the proportion of employee  
representatives amongst the members of the administrative or supervisory organ or their committees  
or of the management group, which covers the profit units of the company. Art. 133(2)(a) Directive (EU)  
2017/1132 of 14 June 2017.

36 A negotiation procedure is likewise initiated where the national law applicable to the post-merger  
company does not provide employees of establishments in other Member States the same entitlement  
to exercise participation rights (e.g., active and passive voting rights) as the employees employed in the  
Member State where the post-merger company is registered. This third exception will regularly come  
into play. The regulation of employee participation is primarily national and thus territorially limited to  
the relevant Member State at the expense of employees of establishments in other Member States. Art.  
133(2)(b) Directive (EU) 2017/1132 of 14 June 2017; J. Roest, *Grensoverschrijdende mobiliteit:  
medezeggenschap van werknemers*, 2022 (65) *Ondernemingsrecht*.

37 For cross-border mergers, the negotiation procedure from the SE-Directive, which serves as a blueprint,  
is subject to some modifications. Recital 66 Directive (EU) 2017/1132 of 14 June 2017.

38 Some consider the choice to model the negotiation procedure for cross-border mergers on the SE-  
Directive regrettable arguing, for example, that it made the procedure excessively cumbersome. P.  
François & J. Hick, *Employee participation: rights and obligations*, in D. Van Gerven (ed.), *Cross-Border  
Mergers in Europe*, Cambridge 2010, p. 29 *et seq*, p. 33; T. Papadopoulos, *Reviewing the Implementation  
of the Cross-Border Mergers Directive*, in T. Papadopoulos (ed.), *Cross-Border Mergers: EU Perspectives  
and National Experiences*, Cham 2019, p. 3 *et seq*, p. 19.

39 K. Riesenhuber, *European Employment Law: A Systematic Exposition*, Cambridge: Intersentia 2012,  
p. 751.

40 Art. 133 (3) and (4) Directive (EU) 2017/1132 of 14 June 2017.

41 A two-thirds majority of the body is required for this decision. Art. 133 (4) (b) Directive (EU) 2017/1132  
of 14 June 2017.

- 42 These subsidiary rules are tailored to the rules found in the Annex of the SE-Directive. Art. 133 (4) (a) Directive (EU) 2017/1132 of 14 June 2017; part 3 (b) of the Annex to the Council Directive 2001/86/EC of 8 October 2001.
- 43 Art. 133 (3) Directive (EU) 2017/1132 of 14 June 2017; Art. 12 Council Directive 2001/86/EC of 8 October 2001; K. Riesenhuber, *European Employment Law: A Systematic Exposition*, Cambridge: Intersentia 2012, p. 754.
- 44 *Loi n° 2008-649 du 3 juillet 2008 portant diverses dispositions d'adaptation du droit des sociétés au droit Communautaire*; Art. L. 2371-1 – L. 2381-2 *code du travail*.
- 45 *Décret n° 2008-1116 du 31 octobre 2008 relatif à la participation des salariés dans les sociétés issues de fusions transfrontalières*; *Décret n° 2008-1117 du 31 octobre 2008 relatif à la participation des salariés dans les sociétés issues de fusions transfrontalières*; *Décret n° 2009-11 du 5 janvier 2009 relatif aux fusions transfrontalières de sociétés*.
- 46 Art. L. 2371-1 – L. 2375-1 and D. 2371-1 – R. 2373-5 *code du travail*.
- 47 The penalty that applies for obstructing the establishment or regular operation of a special negotiating body or committee increased. Art. L. 2375-1 *code du travail*.
- 48 B. Lecourt, *Droit des sociétés de l'Union européenne*, Dalloz 2021, para. 191-196.
- 49 Art. 13 *loi n° 2023-171 du 9 mars 2023 portant diverses dispositions d'adaptation au droit de l'Union européenne dans les domaines de l'économie, de la santé, du travail, des transports et de l'agriculture*.
- 50 Historically, France is not a country with strong employee participation rights. Only “[s]ince the [loi n° 2013-504 du 14 juin 2013 relative à la sécurisation de l'emploi], more French companies must appoint employee representatives on their board of directors. As a result, a Special Negotiation Group is more likely to be required [since 2013] when a large French company is involved in a cross-border merger.” B. François, *Cross-Border Mergers in France*, in T. Papadopoulos (ed.), *Cross-Border Mergers: EU Perspectives and National Experiences*, Cham 2019, p. 295 *et seq.*, p. 311. The initial threshold for mandatory employee representatives on the board of directors (*conseil d'administration*) was lowered in 2019. Instead of a company needing 5000 employees domestically or 10000 employees internationally (since 2013), from 2019 onwards, employee participation rights are mandatory once the company employs at least 1000 employees domestically or 5000 internationally. Art. L. 225-23 and L. 225-27-1 *code de commerce*. More broadly, employee participation is implemented in accordance with Art. L. 225-28 to L. 225-56, L. 225-79 to L. 225-93, L. 22-10-8 to L. 22-10-17 and L. 22-10-23 to L. 22-10-30 of the Commercial Code. Art. L. 2372-1 *code du travail*. The result is one (if the board has up to eight directors) or two (if the board has more than eight directors) employee representatives on the board. Art. L. 225-27-1 *code de commerce*. This has been changed in 2019. Before the legislative amendment, the limit was not eight directors but twelve. Art. 184 *loi n° 2019-486 du 22 mai 2019 relative à la croissance et la transformation des entreprises*.
- 51 Section 1 *Gesetz vom 21. Dezember 2006 über die Mitbestimmung der Arbeitnehmer bei einer grenzüberschreitenden Verschmelzung*. For a discussion: T. Müller-Bonanni, A. Jenner & K. Thomas, *Mitbestimmungsrechtliche Folgen grenzüberschreitender Verschmelzungen, Umwandlungen und Spaltungen nach der RL (EU) 2019/2121, 2021 (18) Neue Zeitschrift für Gesellschaftsrecht*, p. 764 *et seq.*
- 52 *Gesetz vom 4. Januar 2023 zur Umsetzung der Bestimmungen der Umwandlungsrichtlinie über die Mitbestimmung der Arbeitnehmer bei grenzüberschreitenden Umwandlungen, Verschmelzungen und Spaltungen*. See also G. Thüsing & S. Y. Peisker, *Mitbestimmung bei grenzüberschreitenden Vorhaben – eine verpasste Zusammenführung?*, 2022 (45) *Neue Juristische Online-Zeitschrift*, p. 1377 *et seq.*
- 53 In Germany, employee representatives are significantly involved on larger companies' supervisory boards (*Aufsichtsrates*) (the company has more than 500 employees), having the right to one-third of the seats. *Gesetz vom 18. Mai 2004 über die Drittelbeteiligung der Arbeitnehmer im Aufsichtsrat (Drittelbeteiligungsgesetz - DrittelbG)*. If the company has 2000 employees or more, co-determination may apply, with the employee representatives holding up to half of the supervisory board positions. *Gesetz vom 4. Mai 1976 über die Mitbestimmung der Arbeitnehmer (Mitbestimmungsgesetz - MitbestG)*; A. Wuesthoff, *Germany*, in D. Van Gerven (ed.), *Cross-Border Mergers in Europe*, Cambridge 2010, p. 197 *et seq.*, p. 206. The latter amounts to a remarkable situation from a comparative perspective. As noted by Weiss and Schmidt in 2008, “stimulated by the discussion on the European Company, by the case law of the European Court of Justice on freedom of establishment and by the fact that German board-level co-determination is rather unique within the European Union, there are strong political forces striving for a general restriction of board-level employee representation to a third of board members.” M. Weiss & M. Schmidt, *Labour Law and Industrial Relations in Germany*, 4<sup>th</sup> ed., Alphen aan den Rijn: Kluwer 2008, p. 256. Such a far-reaching restriction has not happened yet. Nevertheless, the

Co-Determination Act and its compatibility with EU law has been repeatedly questioned. M. Weiss, M. Schmidt & D. Hlava, *Labour Law and Industrial Relations: Germany*, Alphen aan den Rijn: Wolters Kluwer 2023, p. 273-275.

54 *Wet van 27 juni 2008 tot wijziging van boek 2 van het Burgerlijk Wetboek in verband met de implementatie van richtlijn nr. 2005/56/EG van het Europees Parlement en de Raad van de Europese Unie betreffende grensoverschrijdende fusies van kapitaalvennootschappen.*

55 *Wet van 20 mei 2010 tot wijziging van het Burgerlijk Wetboek en enkele andere wetten in verband met lastenverlichting voor burgers en bedrijfsleven; wet van 14 juni 2014 tot wijziging van verschillende wetten in verband met de hervorming van het ontslagrecht, wijziging van de rechtspositie van flexwerkers en wijziging van verschillende wetten in verband met het aanpassen van de Werkloosheidswet, het verruimen van de openstelling van de Wet inkomensvoorziening oudere werklozen en de beperking van de toegang tot de Wet inkomensvoorziening oudere en gedeeltelijk arbeidsongeschikte werkloze werknemers (Wet werk en zekerheid).*

56 [CJEU 20 June 2013](#), Case C-635/11, *European Commission v. Kingdom of the Netherlands*. The Court held that the country had not adopted the rules necessary to ensure that the employees of establishments outside of the Netherlands of a company resulting from a cross-border merger which has its registered office in the Netherlands, enjoy participation rights identical to those enjoyed by the employees employed in establishments in the Netherlands.

57 *Wet van 11 februari 2015 tot wijziging van Boek 2 van het Burgerlijk Wetboek in verband met de wijziging van de regels voor werknemersmedezeggenschap in geval van grensoverschrijdende fusie van kapitaalvennootschappen.*

58 *Wijziging van Boek 2 van het Burgerlijk Wetboek en de Wet op het notarisambt in verband met de implementatie van Richtlijn (EU) 2019/2121 van het Europees Parlement en de Raad van 27 november 2019 tot wijziging van Richtlijn (EU) 2017/1132 met betrekking tot grensoverschrijdende omzettingen, fusies en splitsingen (PbEU 2019, L 321/1) (Wet implementatie richtlijn grensoverschrijdende omzettingen, fusies en splitsingen).*

59 Employee participation rights are part of a range of Dutch provisions applicable to larger companies, i.e., companies that fulfil the three conditions of the so-called “structure regime” (*structuurregime*). M. A. Verbrugh, *Implementation of the Cross-Border Merger Directive in the Netherlands*, in T. Papadopoulos (ed.), *Cross-Border Mergers: EU Perspectives and National Experiences*, Cham 2019, p. 411 *et seq*, p. 421-422. One of the three conditions is that the company and its dependent companies collectively employ, as a rule, at least 100 employees in the Netherlands. Art. 2:153(2) and 2:263(2) *Burgerlijk wetboek*. If the other conditions are also met, the works council obtains a right of nomination, more accurately described as an enhanced right of recommendation, for one-third of the supervisory board members (*Raad van commissarissen*). Art. 2:158(5)-(7) and 2:268 (5)-(7) *Burgerlijk Wetboek*. Contrary to Germany, where employees and trade unionists are elected to sit on the board, the Dutch system wants independent members on the board, hence no employees or trade unionists. C. Barnard, *EU Employment Law*, 4<sup>th</sup> ed., Oxford: OUP 2012, p. 674. Nevertheless, Verbrugh mentions that “[a]ccording to the Dutch legislator, in a comparison between the level of employee participation systems in the Member States, the [Dutch] structure regime will always win. The reason is that the relevant Dutch law perceives (Dutch) [enhanced] recommendation rights at the same level as (foreign) appointment rights and the structure regime has relatively many recommendation rights”. M. A. Verbrugh, *Implementation of the Cross-Border Merger Directive in the Netherlands*, in T. Papadopoulos (ed.), *Cross-Border Mergers: EU Perspectives and National Experiences*, Cham 2019, p. 411 *et seq*, p. 421.

60 In 2007, it implemented the Directive through the Companies (Cross-Border Mergers) [Regulations](#) 2007. Part 4 of the Regulations contains detailed sections on organizing employee participation rights in the company resulting from the cross-border merger. These sections seem not to have undergone many changes since their initial adoption. The Agency Workers [Regulations](#) 2010 made some adjustments to favour the interests of temporary agency workers.

61 It notes, further, that “cross-border mergers will still be able to be structured through private contractual arrangements”. Explanatory Memorandum to the Companies, Limited Liability Partnerships and Partnerships (Amendment etc.) (EU Exit) Regulations 2019, 2019 No. 348.

62 The United Kingdom’s laws do not foresee mandatory employee participation rights at the board level. Nonetheless, the UK’s Corporate Governance [Code](#), which applies to companies with a premium listing on the London Stock Exchange, does contain a relevant provision: to engage the workforce, “one or a combination of the following methods should be used: • a director appointed from the workforce; • a

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- formal workforce advisory panel; • a designated non-executive director. If the board has not chosen one or more of these methods, it should explain what alternative arrangements are in place and why it considers that they are effective.*” UK Corporate Governance Code 2018, p. 5. Listed companies need to comply with the Code or explain their alternative approach, including for what concerns employee participation. This is part of their obligations under the UK Listing Rules. That said, the Code is not an enforceable rulebook. To the extent that “*explanations* [about, for example, alternative arrangements for employee participation are provided but] *are weak, investors should engage with companies and hold directors to account in order to improve governance practices and reporting.*” Financial Reporting Council, UK Corporate Governance Code, available at: <https://www.frc.org.uk/directors/corporate-governance/uk-corporate-governance-code> (13.03.2023).
- 63 Art. L. 2371-1 – L. 2375-1 and D. 2371-1 – R. 2373-5 *code du travail*.
- 64 *Gesetz vom 21. Dezember 2006 über die Mitbestimmung der Arbeitnehmer bei einer grenzüberschreitenden Verschmelzung.*
- 65 Chapter 3A of book 2 *Burgerlijk wetboek*.
- 66 Art. L. 225-23 and L. 225-27-1 *code de commerce*. More broadly, employee participation is implemented in accordance with Art. L. 225-28 to L. 225-56, L. 225-79 to L. 225-93, L. 22-10-8 to L. 22-10-17 and L. 22-10-23 to L. 22-10-30 of the Commercial Code. Art. L. 2372-1 *code du travail*.
- 67 *DrittelbG*.
- 68 *MitbestG*.
- 69 Art. 2:158(5)-(7) and 2:268 (5)-(7) *Burgerlijk wetboek*.
- 70 UK Corporate Governance Code 2018, p. 5.
- 71 Art. L. 225-23 and L. 225-27-1 *code de commerce*.
- 72 *DrittelbG*.
- 73 *MitbestG*.
- 74 Art. 2:153(2) and 2:263(2) *Burgerlijk wetboek*.
- 75 UK Corporate Governance Code 2018, p. 3.
- 76 Art. L. 225-27-1 *code de commerce*.
- 77 Section 4 *DrittelbG*.
- 78 Section 7 *MitbestG*.
- 79 Art. 2:158(5)-(7) and 2:268 (5)-(7) *Burgerlijk wetboek*.
- 80 UK Corporate Governance Code 2018, p. 5.
- 81 M. Kyriakides & F. Fournari, Procedural Harmonisation in Cross-Border Mergers, in T. Papadopoulos (ed.), *Cross-Border Mergers: EU Perspectives and National Experiences*, Cham 2019, p. 209 *et seq*, p. 216.
- 82 Bech-Bruun & Lexidale, Study on the application of the cross-border mergers directive, Brussels: European Union 2013, p. 49.
- 83 Art. 124 Directive (EU) 2019/2121 of 27 November 2019.
- 84 Art. 126c Directive (EU) 2019/2121 of 27 November 2019.
- 85 Art. 130 Directive (EU) 2019/2121 of 27 November 2019.



## 2. Employees' Rights in the Framework of Transfers of Undertakings

### A. Directive 77/187/EEC and Directive 2001/23/EC

#### i. The Objectives

Council [Directive](#) 2001/23/EC of 12 March 2001, the Transfers of Undertakings Directive (hereinafter: TUD), or Acquired Rights Directive, safeguards the employee rights that existed prior to a transfer of an undertaking (or parts thereof).<sup>1</sup> The TUD harmonises Member States' domestic laws on the employment rights implications of transfers, rationalizing the European single market by removing employment protection considerations from determining whether any particular transfer occurs in the EU.

TUD consolidated the provisions of [Directive](#) 77/187/EEC and the amendments of [Directive](#) 98/50/EC,<sup>2</sup> and was subsequently [amended](#) in 2015 to apply to transfers of seagoing vessels.<sup>3</sup> It is in force in the EEA.<sup>4</sup>

#### ii. The 1998 Amendment

The initial Directive 77/187/EEC was significantly [amended](#) in 1998 in view of the impact of the internal market, the legislative tendencies of the Member States (including their demand for increased flexibility), and, perhaps most of all, the Court of Justice's case law.<sup>5</sup> A primary concern was to better articulate the individual rights already created in 1977 in relation to commercial transactions that were problematic to place under the initial Directive (e.g., contracting-out services and insolvent transferors). In this respect, Directive 98/50/EC does not so much create new rights as clarify existing ones.<sup>6</sup>

Along these lines, the Directive clarified: (i) the legal concept of transfer, (ii) the concept of an employee, and (iii) its applicability to private and public undertakings carrying out economic activities not for gain. Also, the protection of acquired rights in the framework of liquidation proceedings was reconsidered, as well as the preservation of the function and status of employee representatives subject to transfer (and the information obligations to employees in the absence of representatives). Another clarification occurred in relation to the information and consultation requirements if the decision leading to the transfer comes from an undertaking controlling the employer. Lastly, a failure to fulfil the transferor's duty to notify the transferee of all transferred rights and obligations under domestic law does not affect a transferred employee's rights against the transferee and/or transferor. The TUD from 2001 consolidated the Directives from 1977 and 1998 in the interests of clarity and rationality.<sup>7</sup> The 2015 amendment of the CRD relates to seafarers.<sup>8</sup>

#### iii. The Content

##### § 1 Directive 2001/23/EC's scope of application

TUD applies when an employee's legal employer changes due to a legal transfer or merger, calling for national laws to ensure that such employees are (semi-)automatically transferred from the transferor (i.e. former employer) to the transferee (i.e. new employer), retaining their "acquired" employment rights.

TUD's complexity<sup>9</sup> stems partly from the definitions used, which contain numerous vague terms scattered throughout Article 1. The CJEU is still called upon frequently to provide domestic courts with guidance on TUD's scope of application in light of a specific set of facts.<sup>10</sup> The CJEU has often interpreted TUD's concepts in a manner that provides the Directive with a broad scope, going beyond

traditional transfers and mergers<sup>11</sup>, whereas domestic (case) law might tend to restrain TUD's sphere of influence, having to conform itself to the CJEU's view.<sup>12</sup>

### § 2 Safeguarding employees' acquired rights

TUD offers several protections to transferred employees: (i) rights and obligations arising from a contract of employment or an employment relationship existing on the date of a transfer shall *automatically* be transferred to the new employer;<sup>13,14</sup> (ii) a transfer of an undertaking cannot constitute grounds for dismissal; (iii) an employment relationship that the employee terminates because the transfer involves a substantial change in working conditions to the detriment of the employee shall be regarded as having been terminated by the employer;<sup>15</sup> (iv) Article 6 TUD aims to embed the transferred employees' prior employee representation at the transferee, or at least ensure the transferred employees remain adequately represented during the period necessary for the reconstitution or reappointment of the employee representation at the transferee.

The automatic transfer of rights and obligations has significant consequences. Still, the dismissal protections are less consequential in practice because Article 4 TUD also clarifies that TUD does not stand in the way of dismissals for "economic, technical or organisational reasons" (ETOR).<sup>16</sup>

### § 3 Informing and consulting employee representatives

Article 7 TUD calls for the involved employers to inform the employee representatives "in good time"<sup>17</sup> of the transfer. Consultations may also be required: if either the transferor or transferee envisages measures that will result in legal, economic or social changes for the employees, the entity needs to consult its employee representatives.<sup>18</sup>

## **B. Domestic Implementation of Directive 77/187/EEC and Directive 2001/23/EC**

### **France**

**IMPLEMENTING THE DIRECTIVES** – Automatic transfers of employment contracts have existed in French labour law since 1928.<sup>19</sup> The [Law](#) of 28 June 1983 transposed Directive 77/187/EEC.<sup>20</sup> It added (what is now) Article L. 1224-2 of the Labour Code, ensuring that the transferee is bound by the obligations of the transferor. The [Law](#) of 28 October 1982 transposed what is now described in Article 6 TUD.<sup>21</sup> Since then, the provisions have been slightly amended occasionally, driven mainly by domestic considerations rather than TUD. Nonetheless, the Directives and CJEU's case law have so significantly influenced the interpretation of the domestic articles<sup>22</sup> that one can view TUD as having been "transposed" through case law rather than statutory law.

**GOING BEYOND THE DIRECTIVES** – French law does not evidently go beyond TUD's requirements. The CJEU's broad interpretation of TUD's provisions has meant that French courts had to adjust their domestic case law to benefit transferred employees.<sup>23</sup>

### **Germany**

**IMPLEMENTING THE DIRECTIVES** – Germany's main provision on transfers of undertakings was added to the Civil Code as part of the 1972 Works Constitution Act ([Betriebsverfassungsgesetz](#)<sup>24</sup>).<sup>25</sup> Subsequently, the Labour Law EC Adjustment [Act](#) of 13 August 1980 transposed Directive 77/187/EEC, clarifying what happens with obligations deriving from a collective bargaining agreement and guaranteeing persons cannot be dismissed because of the transfer.<sup>26</sup> The [Law](#) of 23 March 2002 came about in the wake of Directive 98/50/EC, affecting the obligation to inform employees and granting each the right to personally object to being transferred.<sup>27</sup>

**GOING BEYOND THE DIRECTIVES** – German law does not evidently go beyond TUD’s requirements. Like France, the CJEU’s broad interpretation of TUD’s provisions has meant the Federal Labour Court has made significant changes to its case law due to the CJEU’s rulings.<sup>28</sup>

## The Netherlands

**IMPLEMENTING THE DIRECTIVES** – Based on Directive 77/187/EEC, the [Law](#) of 15 May 1981 added a new subchapter to the Civil Code.<sup>29</sup> It also amended the laws on collective bargaining agreements, clarifying the consequences of a transfer for the associated rights.<sup>30</sup> Subsequently, the [Law](#) of 18 April 2002 transposed Directive 98/50/CE, updating the definitions of the relevant concepts, clarifying its application to the public sector, adding detailed rules on the consequences of a transfer for occupational pension schemes, adding a provision on informing employees in the absence of employee representatives, and highlighting that persons cannot be dismissed because of the transfer.<sup>31</sup> Both Directives have strongly influenced the Dutch rules.

**GOING BEYOND THE DIRECTIVES** – Similar to the other countries, The Netherlands does not notably go beyond what TUD expects, with CJEU’s case law enlarging the sphere of influence of the Dutch rules on transfers of undertaking.<sup>32</sup>

## The United Kingdom

**IMPLEMENTING THE DIRECTIVES** – The Transfer of Undertakings (Protection of Employment) (TUPE) [Regulations](#) 2006 contain the UK’s rules on transfers of undertaking. These rules were initially introduced to implement Directive 77/187/EEC.<sup>33</sup> Nonetheless, in 1992 the European Commission initiated infringement proceedings against the UK for failing to fulfil its obligations under the initial Directive.<sup>34</sup>

The Trade Union Reform and Employment Rights [Act](#) 1993 was issued to resolve some of these problems. In a subsequent step, the 2006 Regulations came about partly to implement Directive 98/50/CE and partly for domestic reasons.<sup>35</sup> These Regulations have been amended frequently (most notably in 2014).<sup>36</sup> Post-Brexit, commentators suspect that the UK’s authorities will reduce employees’ protections under TUPE. However, this has not yet happened.<sup>37</sup>

**GOING BEYOND THE DIRECTIVES** – British authors consider the 2006 Regulations to go beyond what TUD requires.<sup>38</sup> Since the UK was subject to infringement proceedings in the past, such a position is remarkable, but the detailed TUPE regulations, for example, explicitly cover certain arrangements that the TUD does not explicitly cover (perhaps implicitly through CJEU case law).<sup>39</sup>

## C. Comparative Table

	France	Germany	Netherlands	United Kingdom
<b>Definitions for transfers of undertaking</b>	Almost no definition, except for some illustrations, is reliant on case law. <sup>40</sup>	Almost no definition, reliant on case law. <sup>41</sup>	A brief definition of transfer and economic entity. <sup>42</sup>	Extensive definitions, among other things, of transfer of an undertaking, “a service provision change”, and an economic entity. <sup>43</sup>
<b>Joint and several liabilities between new and old employers for pre-transfer obligations</b>	The transferee is bound by the obligations incumbent on the transferor on the date of the transfer. The transferor is responsible for	Yes, for obligations which arose before the date of the transfer and fall due before the expiry of one year after that date. Clarification exists for pre-transfer obligations	For one year after the transfer, the transferor is jointly and severally liable alongside the transferee for the performance of the obligations under the employment contract	The transferor must provide the transferee with a specified set of information called “employee liability information” in relation to the transferred employees. The transferee has a remedy against the transferor for the

	reimbursing the sums paid by the transferee. <sup>44</sup>	that fall due after transfer. <sup>45</sup>	which arose before that time. <sup>46</sup>	failure to notify this information. <sup>47</sup>
<b>The lasting effect of collective bargaining agreements</b>	If the application of a <i>convention</i> or <i>accord</i> is called into question because of a transfer, this <i>convention/accord</i> continues to have effect until the entry into force of a substitute <i>convention/accord</i> . Failing that, for a period of one year from the expiry of the period of notice (Art. L. 2261-9), unless a clause provides for a longer period. <sup>48</sup>	Rights and obligations from a <i>Tarifvertrags</i> or <i>Betriebsvereinbarung</i> are, in principle, unalterable to the detriment of the employee for one year after the transfer; however, derogations exist, in particular, if the transferee has another collective agreement on the same issue. <sup>49</sup>	Transferred rights and obligations from collective agreements terminate: (i) once the transferee becomes bound by another such agreement concluded after the transfer; (ii) once the transferee becomes obliged to comply with the provisions of a universally binding collective agreement by virtue of a decree, passed after the transfer; (iii) once the period of validity of the collective agreement in force at the time of the transition expires. <sup>50</sup>	A collective agreement between a transferor and a recognised trade union continues to exist after the transfer, binding the transferee. <sup>51</sup> However, because UK collective agreements are usually not enforceable, these agreements can easily be terminated, including by the transferee. The outcome is different if collective provisions are incorporated into the employment contract. <sup>52</sup>
<b>Individual employees objecting to the transfer</b>	French case law persists that, in principle, an employee cannot refuse the transfer. Regular dismissal law will have to be applied. <sup>53</sup>	German law provides a specific procedure for employees to object to transfers. The employment relationship remains with the transferor; refusing employees often get dismissed. <sup>54</sup>	According to the Dutch Supreme Court, an employee can object to the transfer. The employment contract will terminate <i>ipso jure</i> (no dismissal). <sup>55</sup>	The law acknowledges the possibility of objecting. The employee's contract of employment with the transferor is terminated by operation of law (no dismissal). <sup>56</sup>
<b>Insolvent transferor<sup>57</sup></b>	Rules on transfers of undertaking do not apply in case of a procedure of safeguard ( <i>sauvegarde</i> ), recovery ( <i>redressement</i> ) or judicial liquidation. <sup>58</sup>	Rules on transfers of undertaking apply even in the event of bankruptcy. However, case law softens the legal consequences associated with these rules (e.g. no right to reinstatement). <sup>59</sup>	Rules on transfers of undertaking do not apply if: (i) the employer has been declared bankrupt; (ii) the employer is an entity found in Art. 3A:2 or 3A:78 Financial Supervision Act <sup>60</sup> (and other conditions are also fulfilled). <sup>61</sup>	Rules on transfers of undertaking do not apply in case of liquidation. In the event of non-terminal insolvency proceedings, the transferor/transferee obtains more freedom to make variations to the contract. <sup>62</sup>

## D. Comparative Perspective on Transfers of Undertaking

**EU AND DOMESTIC CASE LAW ARE IMPORTANT** – The CJEU's case law has strongly influenced EU Member States' laws and regulations on transfers of undertakings. Germany is the most notable example of a country with only minor legislative provisions on the matter (1 core article), relying significantly on EU and domestic case law to govern the more complicated or situation-specific issues. France and the Netherlands likewise have few provisions (5 and 7 core articles, respectively). Because of this, even critical matters like the possibility for an employee to individually object to being transferred are essentially governed by domestic French and Dutch case law (leading to different results). The UK's TUPE regulations are very detailed compared to the continental systems. Due to this, the country most evidently goes beyond what TUD requires, advancing interesting provisions.

**COUNTRIES HAVE THEIR PARTICULARITIES WITHIN EU LAW BOUNDARIES** – All countries have certain unusual legislative provisions. For example, specific French provisions govern transitions from a private to a public employer and vice-versa (CJEU acknowledges the particularity of public-private transfers)<sup>63, 64</sup> Contrary to the derogation in Article 3 (4) TUD, the Dutch Civil Code states, as a general rule (with exceptions), that pension promises made by the transferor are transferred to the transferee.<sup>65</sup> Germany is the only country that genuinely enables an employee to object to being transferred without this automatically terminating the employment relationship (CJEU allows for a country to establish such a mechanism)<sup>66, 67</sup> The number of such peculiar legislative provisions is limited in these three countries. The UK has more provisions worth highlighting, such as the definition of service provision changes, the notification of employee liability information (see Art. 3 (2) TUD), and the derogation for information and consultation in a micro-business (see Art. 7 (5) TUD).<sup>68</sup>

**DETAILS MATTER** – Minor legal differences can have significant implications. For example, legislative provisions on dismissal protection look similar across countries, prohibiting employers from dismissing workers because of the transfer, but protections may differ in practice. French case law is quite strict, significantly scrutinizing dismissals before and at the time of the transfer (but leaving room for dismissals after the transfer).<sup>69</sup> German law seemingly implements a narrower restriction.<sup>70</sup> Some scholarship seems to suggest that dismissals are only prohibited if the transfer is the main reason and ultimate cause of the dismissal.<sup>71</sup> Other commentators mention, however, that the Federal Labour Court applies the prohibition strictly, “*if there is any indication that the transfer could have caused the dismissal it is considered to be invalid.*”<sup>72</sup> The Dutch legislative provision is similar to the German one, imposing a narrow scope of protection.<sup>73</sup> Yet, as Spoelder argues based on Dutch case law, “[t]he question is: without the takeover, would the employer also have had the desire to terminate the employment contract as soon as possible?”<sup>74</sup> This approach to evaluating whether a dismissal is “because of” the transfer could arguably lead to quite a broad scope of protection. The Dutch approach, as worded by Spoelder, seems to differ from the more classic inquiry, such as that under UK law, looking to whether the sole or principal reason for the dismissal is the transfer itself.<sup>75</sup> The latter offers much room for an ETOR defence, arguing something else is the main reason.<sup>76</sup>

## E. Conclusion

Safeguarding employment rights in a transfer of undertaking is a technical matter that can only be superficially regulated in statutes (largely based on principles). It raises many complex issues likely to be clarified in case law. The CJEU sets the tone in this regard.

Furthermore, even if the principles adopted among countries are the same, countries will vary in terms of the effective level of protection provided. It is also clear that within the boundaries drawn by EU law, countries include certain unusual provisions in their laws (among other things, to address national sensitivities).

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<sup>1</sup> Council Directive 2001/23/EC of 12 March 2001 on the approximation of the laws of the Member States relating to the safeguarding of employees' rights in the event of transfers of undertakings, businesses or parts of undertakings or businesses.

<sup>2</sup> At the origins of Directive 2001/23/EC lays Directive 77/187/EEC, which already set out to achieve the abovementioned objectives. However, it soon became apparent that transfers of undertakings are a complex subject matter. Directive 98/50/EC, therefore, amended the initial Directive. The primary concern was to better articulate the individual rights already created in 1977 in relation to commercial transactions that were problematic to place under the initial Directive (e.g., contracting-out services and insolvent transferors). Consequently, Directive 98/50/EC does not really create new rights; it clarifies

existing ones. P. Davies, Amendments to the Acquired Rights Directive, 1998 (4) *Industrial Law Journal*, p. 365 *et seq*, p. 365-366.

<sup>3</sup> Council Directive 77/187/EEC of 14 February 1977 on the approximation of the laws of the Member States relating to the safeguarding of employees' rights in the event of transfers of undertakings, businesses or parts of businesses; Council Directive 98/50/EC of 29 June 1998 amending Directive 77/187/EEC on the approximation of the laws of the Member States relating to the safeguarding of employees' rights in the event of transfers of undertakings, businesses or parts of businesses; Directive (EU) 2015/1794 of the European Parliament and of the Council of 6 October 2015 amending Directives 2008/94/EC, 2009/38/EC and 2002/14/EC of the European Parliament and of the Council, and Council Directives 98/59/EC and 2001/23/EC, as regards seafarers.

<sup>4</sup> [Annex XVIII](#) on Health and Safety at Work, Labour Law, and Equal Treatment for Men and Women to the EEA Agreement.

<sup>5</sup> Recital 3 Council Directive 98/50/EC of 29 June 1998; C. Wynn-Evans, *The Law of TUPE Transfers*, Oxford: OUP 2022.

<sup>6</sup> P. Davies, Amendments to the Acquired Rights Directive, 1998 (4) *Industrial Law Journal*, p. 365 *et seq*, p. 365-366.

<sup>7</sup> Recital 1 Council Directive 2001/23/EC of 12 March 2001.

<sup>8</sup> Directive (EU) 2015/1794 of the European Parliament and of the Council of 6 October 2015 amending Directives 2008/94/EC, 2009/38/EC and 2002/14/EC of the European Parliament and of the Council, and Council Directives 98/59/EC and 2001/23/EC, as regards seafarers

<sup>9</sup> Article 1 (a) TUD stipulates that its protections “*shall apply to any transfer of an undertaking, business, or part of an undertaking or business to another employer as a result of a legal transfer or merger.*” The most crucial concept is that of a “transfer”. TUD thus clarifies the meaning of this concept based on the, at times contentious, case law of the CJEU that appeared before 2001. Article 1 (b) TUD states that “*there is a transfer within the meaning of this Directive where there is a transfer of an economic entity which retains its identity, meaning an organised grouping of resources which has the objective of pursuing an economic activity, whether or not that activity is central or ancillary.*” Art. 1 Council Directive 2001/23/EC of 12 March 2001; N.S. Ghosheh Jr. & C. Gill, *Transfer of Undertakings Directive: The History of a European Union Social Policy Directive*, 2002 (1) *International Journal of Employment Studies*, p. 45 *et seq*, p. 53-55.

<sup>10</sup> S. Rainone, Labour rights in the making of the EU and in the CJEU case law: A case study on the Transfer of Undertakings Directive, 2018 (3) *European Labour Law Journal*, p. 299 *et seq*, p. 312-319. As Davies remarks, “[t]he development of this guidance has generated considerable litigation.” A.C.L. Davies, *EU Labour Law*, Cheltenham: Edward Elgar, 2012, p. 229.

<sup>11</sup> Therefore, TUD potentially covers many business operations and new forms of business restructuring. A recent overview of the CJEU’s case law can be found in Case C-675/21. [CJEU](#) 16 February 2023, Case C-675/21, *Strong Charon – Soluções de Segurança SA v. 2045 – Empresa de Segurança SA and FL*. K. Riesenhuber, *European Employment Law: A Systematic Exposition*, Cambridge: Intersentia 2012, p. 573; J. McMullen, Some Problems and Themes in the Application in Member States of Directive 2001/23/EC on Transfer of Undertakings, 2007 (3) *The International Journal of Comparative Labour Law and Industrial Relations*, p. 335 *et seq*, p. 342-345. See, for example, the argument of Luca Ratti not to apply the Framework Directive to social rehire clauses “*that oblige incoming service providers, while taking over a service, to employ all or part of outgoing providers’ personnel or at least give these workers priority future hiring.*” L. Ratti, To hire or not to hire: the ambivalent impact of social rehire clauses on the Transfer of Undertakings Directive, 2020 (2) *European Labour Law Journal*, p. 225 *et seq*, p. 225.

<sup>12</sup> E.g., raising discussions in France: [CJEU 14 April 1994](#), Case C-392/92, *Christel Schmidt v. Spar- und Leihkasse der früheren Ämter Bordesholm, Kiel und Cronshagen*; F. Favennec-Héry & P.-Y. Verkindt, *Droit du travail*, Paris: LGDJ 2020, p. 272; B. Teyssié, J.-F. Cesaro & A. Martinon, *Droit du travail: Relations individuelles*, 3<sup>rd</sup> ed., Paris: LexisNexis 2014, p. 698. In the Netherlands: [CJEU 21 October 2010](#), Case C-242/09, *Albron Catering BV v. FNV Bondgenoten and John Roest*; [Gerechtshof Arnhem-Leeuwarden](#) 16 February 2021, Case ECLI:NL:GHARL:2021:1471; [Rechtbank Gelderland](#) 24 November 2022, Case ECLI:NL:RBGEL:2022:7228.

<sup>13</sup> In principle, from the moment of the transfer, transferors are discharged from all their obligations towards the transferred employees. As an exemption, TUD allows Member States to impose joint and several liabilities between the former employers and new employers in relation to transferred

employees' acquired benefits. [CJEU 5 May 1988](#), Case 144/87 and 145/87, *Harry Berg and Johannes Theodorus Maria Busschers v. Ivo Martin Besselsen*.

14 As a default rule, the employee will automatically transfer to the transferee irrespective of the parties' will. However, employees do have a right to refuse the transfer if domestic law grants this right. [CJEU 7 March 1996](#), Case C-171/94 and C-172/94, *Albert Merckx and Patrick Neuhuys v. Ford Motors Company Belgium SA*.

15 Art. 4 Council Directive 2001/23/EC of 12 March 2001.

16 National courts have the difficult task of deciding whether a dismissal is directly linked to the transfer or based on ETOR instead. In this regard, there seem to be some differences regarding the level of protection in the Member States. [CJEU 15 June 1988](#), Case C-101/87, *P. Bork International A/S v. Foreningen af Arbejdsledere i Danmark, and Jens E. Olsen and others v. Junckers Industrier A/S*; C. Barnard, *EU Employment Law*, 4<sup>th</sup> ed., Oxford: OUP 2012, p. 614-615.

17 "The transferor must give such information to the representatives of his employees in good time, before the transfer is carried out. The transferee must give such information to the representatives of his employees in good time, and in any event before his employees are directly affected by the transfer as regards their conditions of work and employment." Art. 7 Council Directive 2001/23/EC of 12 March 2001.

18 This duty to consult is "the rule rather than an exception." K. Riesenhuber, *European Employment Law: A Systematic Exposition*, Cambridge: Intersentia 2012, p. 601. See also N. Bruun & S. Laulom, *Restructuring of Companies*, in T. Jaspers, F. Pennings & S. Peters (eds.), *European Labour Law*, Cambridge 2019, p. 309 *et seq.*, p. 359.

19 B. Teyssié, J.-F. Cesaro & A. Martinon, *Manuel Droit du travail Relations individuelles*, 3<sup>rd</sup> ed., Paris: LexisNexis 2014, p. 696.

20 *Loi n° 83-528 du 28 juin 1983 portant mise en oeuvre de la directive du conseil des communautés européennes n° 77-187/cee du 14-02-1977 concernant le rapprochement des législations des états membres relatives au maintien des droits des travailleurs en cas de transfert d'entreprises, d'établissements ou de parties d'établissement.*

21 *Loi n° 82-915 du 28 octobre 1982 relative au développement des institutions représentatives du personnel. Loi dite loi Auroux.* The contemporary Article can be found in Art. L. 2314-35 *code du travail*. G. Auzero, D. Baugard & E. Dockès, *Droit du travail*, 33<sup>th</sup> ed., Paris: Dalloz 2020, p. 427.

22 F. Favennec-Héry & P.-Y. Verkindt, *Droit du travail*, Paris: LGDJ 2020, p. 272; B. Teyssié, J.-F. Cesaro & A. Martinon, *Droit du travail: Relations individuelles*, 3<sup>rd</sup> ed., Paris: LexisNexis 2014, p. 698.

23 Section 122 *Betriebsverfassungsgesetz vom 15. Januar 1972*.

24 Section 613a *Bürgerliches Gesetzbuch*.

25 *Gesetz vom 13. August 1980 über die Gleichbehandlung von Männern und Frauen am Arbeitsplatz und über die Erhaltung von Ansprüchen bei Betriebsübergang (Arbeitsrechtliches EG-Anpassungsgesetz).*

26 Art. 4 *Gesetz vom 23. März 2002 zur Änderung des Seemannsgesetzes und anderer Gesetze.*

27 *Küttner Personalbuch 2022 29. Auflage 2022, Betriebsübergang Rn. 10, 11, beck-online.*

28 Art. 7:662 – 7:666 *Burgerlijk wetboek*.

29 *Wet van 15 mei 1981 tot aanpassing van de wetgeving aan de Richtlijn van de Raad van de Europese Gemeenschappen inzake het behoud van de rechten van werknemers bij overgang van ondernemingen, vestigingen of onderdelen daarvan, van 14 februari 1977.*

30 *Wet van 18 april 2002 tot uitvoering van de Richtlijn 98/50/EG van de Raad van de Europese Unie van 29 juni 1998 tot wijziging van de Richtlijn 77/187/EEG inzake de onderlinge aanpassing van de wetgevingen der lidstaten betreffende het behoud van de rechten van de werknemers bij overgang van ondernemingen, vestigingen of onderdelen van ondernemingen of vestigingen*; R.M. Beltzer & M. Holtzer, *Het wetsvoorstel overgang van onderneming: de niet te onderschatten invloed van Richtlijn 98/50 EG*, 2001 SMA, p. 299 *et seq.*

31 See, e.g., the *Albron* case. [CJEU 21 October 2010](#), Case C-242/09, *Albron Catering BV v. FNV Bondgenoten and John Roest*. A Dutch court asked whether an employee who was legally employed by one enterprise of Heineken (1) but factually working for another enterprise of Heineken (2) was protected under the rules on transfers of undertaking if the Heineken (2) company, i.e. the factual employer, outsourced catering operations to Albron. In other words, due to the disconnect between the legal and factual employer, the question arose whether the mere factual employment relationship between the transferor and employee sufficed for the employee to transfer to the transferee. According to the CJEU, considering the intra-group circumstances, this disconnect did not stand in the way of

applying TUD. Subsequently, the Dutch Supreme Court agreed with the domestic court's assessment that in light of the CJEU's ruling, also the Dutch rules on transfers of undertaking, which are not easily compatible with the CJEU's Albron-judgment, had to be interpreted as automatically transferring and protecting the factual employee in question. To what degree the CJEU's reasoning in the Albron-ruling can be applied to other factual matrices beyond intra-group circumstances is unclear, leading to other Dutch case law. E.g. [Hoge Raad](#) 5 April 2013, Case ECLI:NL:HR:2013:BZ1780; [Gerechtshof Arnhem-Leeuwarden](#) 16 February 2021, Case ECLI:NL:GHARL:2021:1471; [Rechtbank Gelderland](#) 24 November 2022, Case ECLI:NL:RBGEL:2022:7228.

33 The Transfer of Undertakings (Protection of Employment) [Regulations](#) 1981.

34 The Commission argued that:

*"First, the UK Regulations do not ensure that the representatives of employees will be informed and consulted in all the cases envisaged by the directive since neither the UK Regulations nor any other provision of United Kingdom law provide for the designation of employee representatives where an employer refuses to recognize them. Second, the scope of the UK Regulations is limited to situations in which the business transferred is owned by the transferor. Third, the UK Regulations do not apply to non-profit-making undertakings. Fourth, the UK Regulations do not require a transferor or transferee who is contemplating measures in respect of his employees to consult their representatives in good time with a view to seeking agreement. Fifth, the UK Regulations do not provide for effective sanctions against an employer who fails to comply with the obligation to inform and consult employee representatives as required by the directive."*

The CJEU agreed with the Commission's first, third, fourth and fifth complaint. [CJEU 8 June 1994](#), Case C-382/92, *Commission of the European Communities v. United Kingdom of Great Britain and Northern Ireland*.

35 S. Deakin & G. S. Morris, *Labour Law*, 5<sup>th</sup> ed., Oxford: Hart Publishing 2009, p. 197.

36 The Collective Redundancies and Transfer of Undertakings (Protection of Employment) (Amendment) [Regulations](#) 2014 are, according to the Explanatory [Memorandum](#) *"generally intended to provide employers and employees with more clarity and flexibility when involved in a transfer."*

37 The Regulations are considered *"by many commentators to be high on the list as a likely target for deregulatory reform"*. Although it is expected that some changes will occur, no concrete details are known. C. Wynn-Evans, *Bringing it all back home: TUPE reform after Brexit*, available at: <https://uklabourlawblog.com/2021/09/22/bringing-it-all-back-home-tupe-reform-after-brexit-by-charles-wynn-evans%EF%BF%BC/> (23.03.2023); S. Dillon & C. Ashton, *The employment laws facing change under the Retained EU Law Bill*, available at: <https://esphr.co.uk/news/the-employment-laws-facing-change-under-the-retained-eu-law-bill/> (23.03.2023).

38 S. Deakin & G. S. Morris, *Labour Law*, 5<sup>th</sup> ed., Oxford: Hart Publishing 2009, p. 197.

39 For instance, the UK's rules offer a specific definition for *"service provision changes"*. This definition aims to specify under which circumstances the protections in the TUPE regulations cover subcontracting and outsourcing arrangements. Section 3 The Transfer of Undertakings (Protection of Employment) Regulations 2006; H. Collins, K.D. Ewing & A. McColgan, *Labour Law*, 2<sup>nd</sup> ed., Cambridge: CUP 2019, p. 957.

40 Art. L. 1224-1 *code du travail*.

41 Section 613a *Bürgerliches Gesetzbuch*.

42 Art. 7:662 *Burgerlijk wetboek*.

43 Section 2 The Transfer of Undertakings (Protection of Employment) Regulations 2006.

44 Art. L. 1224-2 *code du travail*.

45 Section 613a *Bürgerliches Gesetzbuch*.

46 Art. 7:663 *Burgerlijk wetboek*.

47 Sections 11-12 The Transfer of Undertakings (Protection of Employment) Regulations 2006.

48 Art. L. 2261-14 *code du travail*.

49 Section 613a *Bürgerliches Gesetzbuch*.

50 Art. 14a *Wet van 24 december 1927, houdende nadere regeling van de Collectieve Arbeidsovereenkomst*.

51 Section 5 The Transfer of Undertakings (Protection of Employment) Regulations 2006.

52 Bredin Prat, Hengeler Mueller, and Slaughter and May, *Business Transfers and Collective Agreements*, Available at: [https://www.hengeler.com/fileadmin/news/BF\\_Letter/08\\_BusinessTransfers-CollectiveAgreements\\_2014-02.PDF](https://www.hengeler.com/fileadmin/news/BF_Letter/08_BusinessTransfers-CollectiveAgreements_2014-02.PDF) (28.03.2023).

53 F. Favennec-Héry & P.-Y. Verkindt, *Droit du travail*, Paris: LGDJ 2020, p. 277; B. Teyssié, J.-F. Cesaro & A. Martinon, *Droit du travail: Relations individuelles*, 3<sup>rd</sup> ed., Paris: LexisNexis 2014, p. 708.



- 54 Section 613a *Bürgerliches Gesetzbuch*; J. Kirchner & M. Magotsch, Business Transfers, in J. Kirchner *et al.* (eds.), Key Aspects of German Employment and Labour Law, Heidelberg 2010, p. 253 *et seq*, p. 266-267; S. Lingemann, R. von Steinau-Steinrück & A. Mengel, Employment & Labor Law in Germany, München: C.H. Beck 2008, p. 46-47.
- 55 *Hoge Raad* 7 October 1988, Case ECLI:NL:PHR:1988:AB9979; W.H.A.C.M. Bouwens & D.M.A. Bij de Vaate, *Arbeidsovereenkomstenrecht*, Deventer: Kluwer 2020, p. 352.
- 56 Sections 4 (7) and (8) The Transfer of Undertakings (Protection of Employment) Regulations 2006; S. Brittenden, *Transfer of Undertakings (TUPE) Regulations 2006*, Westlaw UK.
- 57 Art. 5 Council Directive 2001/23/EC of 12 March 2001.
- 58 Art. L. 1224-2 *Code du travail*.
- 59 *MüKoBGB/Müller-Glöge*, 9. Aufl. 2023, BGB § 613a Rn. 177.
- 60 *Wet van 28 september 2006, houdende regels met betrekking tot de financiële markten en het toezicht daarop (Wet op het financieel toezicht)*.
- 61 Art. 7:666 *Burgerlijk wetboek*. These rules are likely to be changed in the near future. Legislative Bill: *Wijziging van Boek 7 van het Burgerlijk Wetboek en enige andere wetten in verband met de introductie van een regeling betreffende de rechten van de werknemer bij overgang van een onderneming in faillissement (Wet overgang van onderneming in faillissement)*.
- 62 Sections 8 and 9 The Transfer of Undertakings (Protection of Employment) Regulations 2006.
- 63 [CJEU 11 November 2004](#), Case C-425/02, *Johanna Maria Delahaye, née Delahaye v. Ministre de la Fonction publique et de la Réforme administrative*.
- 64 Art. L. 1224-3 and L. 1224-3-1 *code du travail*; F. Debord, Agents publics et personnels des entreprises du secteur public, *Dalloz* 2018, para. 201-225.
- 65 Art. 7:663 and 7:664 *Burgerlijk wetboek*; J.M. van Slooten, M.S.A. Vegter & E. Verhulp, *Arbeidsrecht*, Alphen aan den Rijn: Kluwer 2022, p. 197-198. See also German case law stating that if a part of the business is transferred, a previously established right to supplementary pension does not cease. [Bundesarbeitsgericht](#) 18 September 2001, Case No. 3 AZR 689/00.
- 66 [CJEU 7 March 1996](#), Case C-171/94 and C-172/94, *Albert Merckx and Patrick Neuhuys v. Ford Motors Company Belgium SA*.
- 67 Section 613a *Bürgerliches Gesetzbuch*.
- 68 Sections 3, 11 and 13A The Transfer of Undertakings (Protection of Employment) Regulations 2006.
- 69 F. Favennec-Héry & P.-Y. Verkindt, *Droit du travail*, Paris: LGDJ 2020, p. 278. See also B. Teyssié, J.-F. Cesaro & A. Martinon, *Droit du travail: Relations individuelles*, 3<sup>rd</sup> ed., Paris: LexisNexis 2014, p. 704-705.
- 70 Section 613a *Bürgerliches Gesetzbuch*.
- 71 J. Kirchner & M. Magotsch, Business Transfers, in J. Kirchner *et al.* (eds.), Key Aspects of German Employment and Labour Law, Heidelberg 2010, p. 253 *et seq*, p. 261-262; S. Lingemann, R. von Steinau-Steinrück & A. Mengel, Employment & Labor Law in Germany, München: C.H. Beck 2008, p. 47.
- 72 M. Weiss, M. Schmidt & D. Hlava, *Labour Law and Industrial Relations: Germany*, Alphen aan den Rijn: Wolters Kluwer 2023, p. 154.
- 73 Art. 7:670 (8) *Burgerlijk wetboek*.
- 74 S.R. Spoelder, *Opzegverbod wegens overgang van onderneming: Hebbes!*, 2010 (22) *ArbeidsRecht*.
- 75 Section 7 The Transfer of Undertakings (Protection of Employment) Regulations 2006.
- 76 H. Collins, K.D. Ewing & A. McColgan, *Labour Law*, 2<sup>nd</sup> ed., Cambridge: CUP 2019, p. 951.

### 3. Collective Redundancies Law

#### A. Directive 98/59/EC of 20 July 1998

##### i. The Objectives

The EU's [Council Directive](#) 98/59/EC of 20 July 1998 (hereinafter: CRD), as [amended](#) in 2015<sup>1</sup>, in force throughout the EEA<sup>2</sup>, is the consolidated version of [Council Directive](#) 75/129/EEC of 17 February 1975 on the approximation of the laws of the Member States relating to collective redundancies, [amended](#) in 1992.<sup>3</sup> The EU's desire to harmonize collective redundancy proceedings lay not only in employee protection<sup>4</sup> but also in the reduction of market distortions<sup>5</sup> made possible by the differences between the Member States' regulatory frameworks in this area. Employers' ability to exploit such differences – by pursuing redundancies in one country and not in another based on the legal ease with which it could do so<sup>6</sup> – was limited by the CRD.

##### ii. The 1992 Amendment

The initial Directive 75/129/EEC was significantly [amended](#) in 1992, aiming to give the Directive a more transnational dimension and to add clarifications.<sup>7</sup> The changes concerned: (i) the definition of collective redundancies, equating certain forms of termination to redundancies *sensu stricto*; (ii) the application of collective redundancy law when the establishment stops due to a judicial decision; (iii) the possibility for representatives to call upon technical experts; (iv) a strengthening of information and consultation duties, including stressing the need for consultation in good time, laying out in detail the information that has to be provided, and highlighting the importance of accompanying social measures; (v) an emphasis on the application of the law even if the redundancies are incited by an undertaking controlling the employer; and (vi) the duty to have judicial and/or administrative procedures for the enforcement of collective redundancy law available to the workers' representatives and/or workers.<sup>8</sup>

The CRD from 1998 consolidated the Directives from 1975 and 1992 for reasons of clarity and rationality.<sup>9</sup>

The 2015 amendment of the CRD relates to seafarers.<sup>10</sup>

##### iii. The Content

The CRD provides a common procedural framework with two main sets of demands on Member States' domestic law: it must require that employers hold consultations with worker representatives, and it must require that employers notify the authorities of their plans to ensure that the social consequences of the resulting unemployment are addressed.<sup>11</sup> The structure of the CRD is straightforward: Article 1 defines "collective redundancy"; Article 2 contains the employer's information and consultation duties; and Articles 3 and 4 establish the broad lines of the notification procedure.

#### § 1 Definition and thresholds for collective redundancies

**DEFINING A REDUNDANCY** – Article 1 CRD defines "redundancies" broadly, as clarified in EU case law. Accordingly, the Directive targets any dismissal that occurs "*for one or more reasons not related to the individual workers concerned*".<sup>12</sup> The [CJEU](#) tends to view dismissals without the individual's consent as a "redundancy".<sup>13</sup>

**SETTING THE THRESHOLD FOR COLLECTIVE REDUNDANCIES** – Article 1 CRD leaves the Member States the choice of defining a *collective* redundancy either as a number of workers released within 30 days (exact number dependent on the size of the establishment’s workforce)<sup>14</sup> or 20 workers released within 90 days. Various clarifications have been made by the EU legislature and the CJEU about how these thresholds must be calculated.<sup>15</sup>

### **§ 2 Workers’ representatives’ information and consultation**

Article 2 obliges Member States to ensure consultation between the employer and workers’ representatives and imposes minimum requirements on the information the employer must provide. Furthermore, prior to the employer’s final decision regarding the collective redundancies<sup>16</sup>, the parties must consult with a view to reaching an agreement about the need for it and its consequences.<sup>17</sup>

### **§ 3 Notifying the public authorities**

Article 3 CRD obliges employers to notify the competent public authority in writing of any projected collective redundancies.<sup>18</sup> Workers’ representatives have the right to send any comments they might have to the public authorities. In principle, the public authorities have a “cooling-off” period of 30 days “to seek solutions to the problems raised by the projected collective redundancies.”<sup>19</sup> Member States can establish longer cooling-off periods.

Member States must provide effective remedies for enforcing the procedural requirements deriving from the CRD.<sup>20</sup>

## **B. Domestic Implementation of Directive 98/59/EC**

### **France**

**IMPLEMENTING THE DIRECTIVES** – The [law](#) of 3 January 1975<sup>21</sup>, issued around the same time as Directive 75/129/EEC, drastically changed French collective redundancy law by clearly defining “economic dismissals”, requiring consultation of the workers’ representatives on the envisioned dismissals, and subjecting such dismissals to prior authorization by the administration.<sup>22</sup> The further changes to *licenciements pour motifs économique* in subsequent decades seem to have been<sup>23</sup> due to domestic politics rather than positive attempts to implement the EU rules.

**GOING BEYOND THE DIRECTIVES** – French collective dismissal law is more protective across the board than what the CRD’s minimum requirements demand<sup>24</sup>: it has a broader scope, deeper consultation requirements, and more consequential notification procedures.<sup>25</sup>

### **Germany**

**IMPLEMENTING THE DIRECTIVES** – Directive 75/129/EEC was inspired by German law, and only minor corrections were made to implement it. Section 17 of the Dismissal Protection Act ([Kündigungsschutzgesetz](#)), which contains the most relevant provisions, remains largely unamended.<sup>26</sup> It was mainly with the *Junk* ruling from the [CJEU](#) that notable differences appeared between German and EU law<sup>27</sup>, and as a consequence, the Federal Labour Court changed its case law.<sup>28</sup>

**GOING BEYOND THE DIRECTIVES** – The scope of application of German collective redundancy law is broader than what the CRD demands,<sup>29</sup> and there is an elaborate legal system in place for social dialogue (mainly through the provisions of the Works Constitution Act ([Betriebsverfassungsgesetz](#)) that far surpasses what the CRD demands in terms of consultation and notification).<sup>30</sup>

### **The Netherlands**

**IMPLEMENTING THE DIRECTIVES** – The initial Directive 75/129/EEC led to the Collective Redundancy Notification Law ([Wet melding collectief ontslag](#)) of 24 March 1976, systematically institutionalizing

consultations with unions and the notification to the public authorities in the event of collective redundancies.<sup>31</sup> A 2012 [amendment](#) was the most significant of a number of changes to the law, making Dutch law more CRD compliant and more broadly applicable by broadening the law's scope, essentially obliging employers to consult the unions irrespective of how they want to terminate the employment contract.<sup>32</sup>

**GOING BEYOND THE DIRECTIVES** – Arguably going beyond what the CRD expects in terms of the consultation requirements<sup>33</sup>, the most remarkable part about the Dutch system has to do with the preventive strategy that is adopted by Dutch dismissal law in general. In the context of collective redundancies, this requires the employer not only to notify<sup>34</sup> but also to obtain a “dismissal permit” (*ontslagvergunning*)<sup>35</sup>, usually from the Institute for Employee Benefit Schemes<sup>36</sup>.

## The United Kingdom

**IMPLEMENTING THE DIRECTIVES** – The initial Directive 75/129/EEC gave rise to the Employment Protection [Act](#) 1975 (EPA), but this was deemed an insufficient transposition of the Directive in 1994.<sup>37</sup> Around the time of the infringement proceedings, the UK advanced the Trade Union Reform and Employment Rights [Act](#) 1993,<sup>38</sup> revising provisions from the EPA that would eventually become part of sections 188-198B of the Trade Union and Labour Relations (Consolidation) [Act](#) 1992 (TULRCA). Post-Brexit, the UK is no longer bound by the CRD. No changes have taken place so far. UK collective redundancy law does not manifestly go beyond what the CRD requires.

## C. Comparative Table

	France	Germany	Netherlands	United Kingdom
<b>Threshold collective redundancy</b>	2 dismissals or more in 30 days. <sup>39</sup>  10 or more in 30 days. <sup>40</sup>	More than 5 in 30 days (establishments 20-60 employees).  10 per cent or more than 25 in 30 days (establishments 60-500 employees).  30 or more in 30 days (establishments 500 employees and more). <sup>41</sup>	Dismiss at least 20 employees in one work area within 3 months. <sup>42</sup>	Dismiss 20 or more employees at one establishment within a period of 90 days or less. <sup>43</sup>
<b>Public authority involved</b>	Regional Directorates for the Economy, Employment, Labour and Solidarity ( <i>Directions régionales de l'économie, de l'emploi, du travail et des solidarités – DREETS</i> )	Federal Agency for Employment ( <i>Bundesagentur für Arbeit</i> ).	Institute for Employee Benefit Schemes ( <i>Uitvoeringsinstituut Werknemersverzekeringen</i> )	Secretary of State for Business, Innovation and Skills
<b>Public authority's powers</b>	Many powers. Most significantly, validate collective agreements or approve an employer's	Decide to temporarily suspend redundancies from taking effect and temporarily authorize short-time work ( <i>Kurzarbeit</i> ). <sup>45</sup>	Provide dismissal permits if the economic reasons the employer invokes legitimate collective redundancies. <sup>46</sup>	Ask for further information. <sup>47</sup>

	unilateral document containing a job protection plan. <sup>44</sup>			
<b>Dominant actor for information and consultation</b>	Social and economic committee ( <i>comité social et économique</i> )	Works council ( <i>Betriebsrat</i> )	Concerned employees' associations ( <i>belanghebbende verenigingen van werknemers</i> ) <sup>48</sup>	Union representatives, or in the absence thereof, elected employee representatives. <sup>49</sup>
<b>The core component of negotiations</b>	Job protection plan ( <i>plan de sauvegarde de l'emploi</i> ) <sup>50</sup>	Social plan ( <i>Sozialplan</i> ) <sup>51</sup>	Agreement on social measures ( <i>sociale begeleidingsmaatregelen</i> ) <sup>52</sup>	Agreement on avoiding dismissals, reducing the number, and mitigating consequences. <sup>53</sup>

#### D. Comparative Perspective on Collective Redundancy Law

Notwithstanding the CRD, collective redundancy law remains highly domestically driven, and, therefore, its implementation is very different in each of the countries examined.

**THE SCOPE** – The German definition of redundancies is particularly broad compared to other countries. The numerical threshold in France is particularly low compared to other countries. Some legal systems stick closer to the CRD's framework, such as the Netherlands and the United Kingdom. However, even in those instances, small differences between Dutch and UK law can lead to varied outcomes.

**THE INFORMATION AND CONSULTATION REQUIREMENTS** – France and Germany both rely heavily on employee representative bodies (the social and economic committee and the works council, respectively), but those bodies have very different compositions, with German works councils being made up of only employee representatives. The Netherlands and the United Kingdom mostly rely on trade union representatives for information and consultation. The Netherlands has a specific mechanism to identify concerned employee associations, and the works council also has a subsidiary but significant role in the consultations. In the UK, a specific mechanism exists to appoint/elect employee representatives if there are no union representatives in the company.

**THE DUTY TO CONSULT** – This obligation is implemented very differently in all countries. In France, under certain circumstances, the duty results in a job protection plan. That plan is partially formed through negotiations with the employee representatives (social and economic committee). However, since it is also verified by the public authorities and must comply with various conditions prescribed by law, the employee representatives do not always significantly influence the content of the plan. In comparison, the contribution to the social plan by the works council in Germany can be expected to generally be more significant. Compared to France, the German public authorities are far less involved, and the law is less strict in terms of what the social plan needs to contain. Therefore, the responsibility falls more squarely on the shoulders of the German works council to influence the social plan. Compared to France and Germany, the duty to consult with a view of reaching an agreement is less prominent in the Netherlands and the United Kingdom. Negotiations are obligatory in both countries, in accordance with the CRD, but the laws are not as purposefully designed to ensure that a negotiated outcome will be achieved.

**THE NOTIFICATION TO THE PUBLIC AUTHORITIES** – The German and UK system limit the public authority's intervention to notification, information and potentially mediation (especially in Germany). These authorities' role is minimal. In contrast, *DREETS* in France can play a very important role, most notably

as it will generally evaluate whether the collective dismissal proceedings have been appropriately applied. The Institute in the Netherlands is likewise strongly involved. It will often have to confer the necessary dismissal permits to the employer and analyzes the economic reasons driving the collective redundancy.

## E. Conclusion

Directive 75/129/EEC had a significant impact on the countries studied in this report in the 1970s. The CRD's impact in subsequent decades has been more limited. The broader structural changes had already occurred in the 1970s. France, Germany, and the Netherlands have, for the most part, considered their collective redundancy law to meet the minimum requirements of the CRD ever since the 70s. This is true to a large extent, as these countries' domestic laws are indeed stricter/more protective than required by the CRD. Therefore, discrepancies between domestic law and the CRD are of a more technical/limited nature, necessitating only small amendments in domestic (case) law (that can have major impacts, however – e.g., *Junk*). The UK is an outlier, having been found not to have properly implemented the CRD in the 1990s. Significant changes have been advanced in response; however, the country has never really gone beyond what is required by the CRD.

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<sup>1</sup> Directive (EU) 2015/1794 of the European Parliament and of the Council of 6 October 2015 amending Directives 2008/94/EC, 2009/38/EC and 2002/14/EC of the European Parliament and of the Council, and Council Directives 98/59/EC and 2001/23/EC, as regards seafarers.

<sup>2</sup> [Annex XVIII](#) on Health and Safety at Work, Labour Law, and Equal Treatment for Men and Women to the Agreement on the European Economic Area.

<sup>3</sup> Council Directive 92/56/EEC of 24 June 1992 amending Directive 75/129/EEC on the approximation of the laws of the Member States relating to collective redundancies.

<sup>4</sup> Recital 2 Council Directive 98/59/EC of 20 July 1998 on the approximation of the laws of the Member States relating to collective redundancies.

<sup>5</sup> Recitals 3 and 4 Council Directive 98/59/EC of 20 July 1998.

<sup>6</sup> J. Heinsius, *The European Directive on Collective Dismissals and its Implementation Deficits: Six ECJ Judgements as a Potential Incentive for Amending the Directive*, 2009 (3) *The International Journal of Comparative Labour Law and Industrial Relations* p. 261 *et seq.*, p. 262.

<sup>7</sup> L. Dolding, *Collective Redundancies and Community Law*, 1992 (4) *Industrial Law Journal*, p. 310 *et seq.*  
<sup>8</sup> Council Directive 92/56/EEC of 24 June 1992 amending Directive 75/129/EEC on the approximation of the laws of the Member States relating to collective redundancies.

<sup>9</sup> S. Laulom, *Directive 89/59/EC on the approximation of the laws of the Member States relating to collective redundancies*, in E. Ales *et al.* (eds.), *International and European Labour Law*, Baden-Baden 2018, p. 982.

<sup>10</sup> Directive (EU) 2015/1794 of the European Parliament and of the Council of 6 October 2015 amending Directives 2008/94/EC, 2009/38/EC and 2002/14/EC of the European Parliament and of the Council, and Council Directives 98/59/EC and 2001/23/EC, as regards seafarers

<sup>11</sup> Report by the Commission to the Council on progress with regard to implementation of the Directive on the approximation of the laws of the Member States relating to collective redundancies, SEC(91) 1639 final, p. 4.

<sup>12</sup> Art. 1 Council Directive 98/59/EC of 20 July 1998.

<sup>13</sup> [CJEU 7 September 2006](#), Case C-187/05 to C-190/05, *Georgios Agorastoudis and Others v. Goodyear Hellas AVEE*.

<sup>14</sup> The redundancies have to affect “at least 10 [workers] in establishments normally employing more than 20 and less than 100 workers, at least 10 % of the number of workers in establishments normally employing at least 100 but less than 300 workers, [or] at least 30 in establishments normally employing 300 workers or more”. Art. 1 Council Directive 98/59/EC of 20 July 1998.

<sup>15</sup> For instance, the CJEU had to clarify what is meant by an “establishment” because this is the relevant reference point for counting the number of redundant workers. [CJEU 30 April 2015](#), Case C-80/14, *Union*

*of Shop, Distributive and Allied Workers (USDAW), B. Wilson v. WW Realisation 1 Ltd, in liquidation, Ethel Austin Ltd, Secretary of State for Business, Innovation and Skills.*

16 The consultation procedure must be started once a strategic or commercial decision has been taken that compels the employer to contemplate or plan collective redundancies. [CJEU 10 September 2009](#), Case C-44/08, *Akavan Erityisalojen Keskusliitto AEK ry and Others v. Fujitsu Siemens Computers Oy*.

17 Those consultations must “at least, cover ways and means of avoiding collective redundancies or reducing the number of workers affected, and of mitigating the consequences by recourse to accompanying social measures aimed, inter alia, at aid for redeploying or retraining workers made redundant.” Art. 2 Council Directive 98/59/EC of 20 July 1998.

18 [CJEU 27 January 2005](#), Case C-188/03, *Irmtraud Junk v. Wolfgang Kühnel*.

19 Art. 4 Council Directive 98/59/EC of 20 July 1998.

20 Art. 6 Council Directive 98/59/EC of 20 July 1998.

21 F. Favennec-Héry & P.-Y. Verkindt, *Droit du travail*, 7<sup>th</sup> ed., Paris: LGDJ 2020, p. 596.

22 *Loi n° 75-5 du 3 janvier 1975 relative aux licenciements pour cause économique*.

23 The [Law](#) from 27 January 1993 did oblige employers to present a plan for the redeployment of employees as part of the broader “social plan”. This change might have related to Directive 92/56/EEC which, compared to Directive 75/129/EEC, emphasizes the need for social measures aimed at “aid for redeploying or retraining workers made redundant.” Art. 60 *loi n° 93-121 du 27 janvier 1993 portant diverses mesures d'ordre social*. Reference should also be made to the CJEU’s ruling no. C-385/05 in which it pointed out to the French government that national legislation which excludes, even temporarily, a specific category of workers from the calculation of the staff numbers for the threshold of applying collective redundancy law is not reconcilable with the CRD. [CJEU 18 January 2007](#), Case C-385/05, *Confédération générale du travail (CGT) and Others v. Premier ministre and Ministre de l'Emploi, de la Cohésion sociale et du Logement*.

24 Most discussions in France center on how to make collective dismissal law less restrictive, not on how to provide more protections. G. Auzero, D. Baugard & E. Dockès, *Droit du travail*, 33<sup>rd</sup> ed., Paris: Dalloz 2020, p. 601-602.

25 Art. L. 1233-24-1 – L. 1233-24-4 *code du travail*. See also F. Favennec-Héry & P.-Y. Verkindt, *Droit du travail*, 7<sup>th</sup> ed., Paris: LGDJ 2020, p. 608.

26 C. Schmidt & F. A. Wilkening, *Reformbedarf im Rahmen von Massenentlassungen – Umformulierung von § 17 KSchG, 2017 (4) NZA-RR*, p. 169 *et seq*; K. Spelge, *Die Gewährung von Massenentlassungsschutz im Europäischen Mehrebenensystem – Eine unlösbare Aufgabe?*, 2018 (5) RdA, p. 297 *et seq*.

27 More specifically, German law used to consider it obligatory to consult and notify the public authorities prior to the dismissal (*Entlassung*) of the employee, i.e., prior to the moment the employment contract ends. However, the CJEU clarified that under the Directive, these obligations arise prior to the notice of dismissal (*Kündigung*), i.e., prior to the declaration by an employer of his intention to terminate the employment contract. [CJEU 27 January 2005](#), Case C-188/03, *Irmtraud Junk v. Wolfgang Kühnel*; S. Gräf, *Aktuelle Probleme des Massentlassungsrechts*, 2009 (1) StudZR, p. 59 *et seq*, p. 60-61.

28 M. Weiss & M. Schmidt, *Labour Law and Industrial Relations in Germany*, 4<sup>th</sup> ed., Alphen aan den Rijn: Kluwer 2008, p. 141; M. Weiss, M. Schmidt & D. Hlava, *IEL Labour Law: Germany*, Alphen aan den Rijn: Wolters Kluwer 2023, p. 151.

29 The German notion of a redundancy for the purpose of establishing the thresholds for collective redundancies seems particularly broad. The Dismissal Protection Act (*Kündigungsschutzgesetz*) stipulates that summary dismissal shall not be included in the calculation of the number of redundancies. Also, managerial staff members are not considered a worker, hence, not to be counted. Thirdly, a non-renewal of a fixed-term employment contract is left outside of the calculation. Apart from these examples, however, other types of termination must arguably be counted, including regular dismissals for personal reasons. S. Lingemann, R. von Steinau-Steinrück & A. Mengel, *Employment & Labor Law in Germany*, 2<sup>nd</sup> ed., München: C.H. Beck 2008, p. 43; M. Eylert & R. Schinz, *Collective Dismissal in the Federal Republic of Germany*, in R. Cosio *et al.* (eds.), *Collective Dismissal in the European Union: A Comparative Analysis*, Alphen aan den Rijn 2017, p. 193 *et seq*, p. 199. The quantitative thresholds for determining a *collective* redundancy are somewhat lower, too. See Section 17 *Kündigungsschutzgesetz*.

30 The law confers powers onto the works council to pursue a reconciliation of interests (*Interessenausgleich*) on the planned change of business with the employer, and to contribute to the making of a social plan (*Sozialplan*) for compensation or mitigation of economic disadvantages suffered

by employees. An entire apparatus has been conceived to support these discussions with a view to reaching an agreement

31 *Wet van 24 maart 1976, houdende regelen inzake melding van collectief ontslag.*

32 Whereas initially only dismissals officially permitted by the competent public authorities would be counted for the purpose of the collective redundancy, now also the dissolution and termination of the employment contract by mutual agreement would be counted. *Wet van 17 november 2011, houdende wijziging van de Wet melding collectief ontslag in verband met de uitbreiding van de reikwijdte en ter bevordering van de naleving van deze wet*; B. Filippo, Art. 1 t/m 9 – *Wet melding collectief ontslag*, Sdu Commentaar Arbeidsrecht Thematisch, 2022

33 *Art. 3 wet van 24 maart 1976, houdende regelen inzake melding van collectief ontslag*; *Art. 2 and 25 (6) wet van 28 januari 1971, houdende nieuwe regelen omtrent de medezeggenschap van de werknemers in de onderneming door middel van ondernemingsraden.*

34 *Art. 3 – 6 wet van 24 maart 1976, houdende regelen inzake melding van collectief ontslag.*

35 Art. 7:669 of the Civil Code describes the reasonable grounds for dismissal. One of these grounds is a dismissal for economic reasons. The Institute will, among other things, verify whether there is indeed an economic reason driving the redundancies or if the employer inappropriately relies on this ground. This assessment occurs according to the rules provided in a [manual](#): UWV, *Uitvoeringsregels: Ontslag om bedrijfseconomische redenen*, Den Haag: Rijksoverheid 2020. For example, the Institute refused to provide Ryanair with a dismissal permit for collective redundancies. Ryanair had insufficiently demonstrated that the closure of the airline's base in the city of Eindhoven related to improving efficient operations and was motivated by economic circumstances. Instead, there were indications that the closure of the base occurred as retaliation because of strikes. The court overturned the assessment of the Institute on this point, ruling that there were objective economic reasons for the closure of the Eindhoven base. [Rechtbank Oost-Brabant 2 October 2019](#), Case ECLI:NL:RBOBR:2019:5646.

36 The Institute is called *Uitvoeringsinstituut Werknemersverzekeringen* in Dutch, abbreviated as UWV. Info: G. Boot & Y. Erkens, *Collective Dismissal in the Netherlands*, in Roberto Cosio *et al.* (eds.), *Collective Dismissal in the European Union: A Comparative Analysis*, Alphen aan den Rijn 2017, p. 337 *et seq.*, p. 338.

37 The European Commission initiated infringement proceedings in 1992 because the Directive was insufficiently transposed. More specifically, the Commission argued that:

*“the EPA does not ensure that workers' representatives will be informed and consulted in all the cases covered by the directive, since neither that statute nor any other provision of United Kingdom law provides for the designation of workers' representatives where an employer refuses to recognize them. Second, the scope of the EPA, which is limited to cases of 'redundancy', is narrower than that of the directive, which extends to all dismissals not related to the individual workers concerned. Third, the EPA does not ensure that consultation with workers will take place with a view to reaching an agreement and cover ways and means of avoiding redundancies or mitigating the consequences. Fourth, the EPA does not provide for effective sanctions against an employer who fails to comply with the obligation to inform and consult workers' representatives as required by the directive.”<sup>37</sup>*

Notably, the CJEU found in 1994 that the United Kingdom and Northern Ireland had failed to adequately transpose the directive on all four counts. [CJEU 8 June 1994](#), C-383/92, *Commission of the European Communities v. United Kingdom of Great Britain and Northern Ireland*.

38 M. Hall & J. Purcell, *Consultation at Work: Regulation and Practice*, Oxford: OUP 2012, p. 71.

39 *Art. L. 1233-8 code du travail.*

40 *Art. L. 1233-21 code du travail.*

41 *Section 17 Kündigungsschutzgesetz.*

42 *Art. 3 wet van 24 maart 1976, houdende regelen inzake melding van collectief ontslag.*

43 *Section 188 Trade Union and Labour Relations (Consolidation) Act 1992.*

44 *Art. L. 1233-57-1 code du travail.*

45 *Sections 18 and 19 Kündigungsschutzgesetz.*

46 *UWV, Uitvoeringsregels: Ontslag om bedrijfseconomische redenen*, Den Haag: Rijksoverheid 2020.

47 *Section 193 Trade Union and Labour Relations (Consolidation) Act 1992.*

48 *Art. 3 wet van 24 maart 1976, houdende regelen inzake melding van collectief ontslag.*

49 *Section 188 Trade Union and Labour Relations (Consolidation) Act 1992.*

50 *Art. L. 1233-66 code du travail.*

51 *Section 112 Betriebsverfassungsgesetz.*

52 *Art. 3 wet van 24 maart 1976, houdende regelen inzake melding van collectief ontslag.*



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<sup>53</sup> Section 188 (2) Trade Union and Labour Relations (Consolidation) Act 1992.

## EU DIRECTIVES ON EMPLOYEE INFORMATION AND CONSULTATION: The Directives on Information and Consultation, European Works Councils and European Companies

**OVERVIEW** – Many EU labour law directives relate to workers’ fundamental right to information and consultation.<sup>1</sup> One can think of the directives on cross-border mergers, transfers of undertakings and collective redundancies discussed above. Each of these has provisions for mandatory employee information and consultation. The same is true for the occupational safety and health instruments that are mentioned at the end of this report. Information and consultation are considered key protective mechanisms against OSH risks.

Below, the report discusses the EU directives that strictly relate to information and consultation. Critical is the Framework Directive on employees’ information and consultation. Subsequently, the establishment of European Works Councils in community-scale entities for transnational information and consultation is covered. Thirdly, the directive on employee involvement in European Companies is discussed. The latter is rather exceptionally applicable.

The EU provisions on worker information and consultation are scattered across dozens of different directives.<sup>2</sup> Therefore, to some extent, this body of directives has a collective impact, shaping information and consultation under national law, and each directive is part of the broader objective of involving workers at the company level.

### 1. A General Framework for Informing and Consulting Employees

#### A. Directive 2002/14/EC of 11 March 2002

##### i. The Objectives

[Directive](#) 2002/14/EC of 11 March 2002 advances principles, definitions and arrangements for employee information and consultation (hereinafter: I&C). It focuses solely on establishing minimum standards, not attempting to harmonize domestic law.<sup>3</sup> Member States must comply with the Directive’s minimum standards on I&C but enjoy a lot of discretion to retain the particularities of their national system.<sup>4</sup> The Directive has been [amended](#) as regards seafarers<sup>5</sup> and is in force in the EEA.<sup>6</sup>

Directive 2002/14/EC is called the “Framework Directive”, as it complements and supports existing Community legislation on I&C in areas such as collective redundancies and transfers of undertakings.<sup>7</sup> Importantly, contrary to preexisting EU instruments, the Framework Directive also covers more commonplace developments in the enterprise (not just big or unusual events, such as transnational issues or collective redundancies).<sup>8</sup>

##### ii. The Content

###### § 1 The scope of application of the Framework Directive

Member States decide to apply the Framework Directive either once undertakings employ at least 50 employees in one Member State or once establishments employ at least 20 employees.<sup>9</sup> An undertaking is a public or private enterprise carrying out an economic activity, whether or not operating for gain; an establishment is a unit of business in the enterprise where an economic activity is carried out on an ongoing basis with human and material resources.<sup>10</sup> Within the boundaries provided by EU law,<sup>11</sup> Member States must determine the method for calculating the number of employees in relation to the undertaking/establishment to clarify at which point I&C obligations are triggered.<sup>12</sup>

## **§ 2 Arrangements for information and consultations**

Member States must determine the practical arrangements for exercising I&C on the basis of principles from Article 1 of the Framework Directive: autonomy,<sup>13</sup> effectiveness,<sup>14</sup> and cooperation.<sup>15</sup> Article 4 provides specific instructions about the parameters within which I&C must occur (e.g., mandatory topics for information). If information is due, it must be given in an appropriate manner (timely, clear and substantive), allowing employee representatives, where necessary, to prepare for consultation.

The Framework Directive also contains criteria describing how consultations, if appropriate, should proceed (*i.a.*, the relevant level of management and potentially with a view of reaching an agreement).<sup>16</sup> According to some scholars, the Directive implies an obligation of good faith social dialogue.<sup>17</sup> Furthermore, Member States must ensure the confidentiality of I&C proceedings and appropriately protect employee representatives so that they can fulfil their functions.<sup>18</sup>

As an exemption from Article 4, Article 5 offers Member States the possibility of entrusting management and labour (for instance, at the company or establishment level) with the task of defining the practical I&C arrangements through a negotiated agreement. Consequently, a negotiated agreement rather than statutory law will shape the arrangement (see the discussion below on the United Kingdom).

### **B. Domestic Implementation of Directive 2002/14/EC**

#### **France**

**IMPLEMENTING THE DIRECTIVE** – France did not consider it necessary to fundamentally amend its laws to transpose Directive 2002/14/EC.<sup>19</sup> Nonetheless, the [Law](#) from 18 January 2005 clarified some competences and remedies in court.<sup>20</sup> Further temporary [measures](#)<sup>21</sup> from a 2005 ordinance, ones permitting the omission of employees under the age of 26 from determinations of triggering thresholds, violated the Framework Directive in the view of the CJEU.<sup>22</sup>

**GOING BEYOND THE DIRECTIVE** – The French I&C mechanism goes beyond what is required by the Framework Directive. A major [development](#)<sup>23</sup> occurred in 2017 when France attempted to revitalize, simplify and qualitatively improve social dialogue.<sup>24</sup> Replacing three distinct representative bodies,<sup>25</sup> French law now prescribes I&C through a single representative body: the social and economic committee (*comité social et économique*). This committee must be established in enterprises with at least 11 employees.<sup>26</sup> Reflecting the Framework Directive, one set of provisions prescribes the committee’s competences in enterprises with less than 50 employees; another set governs larger enterprises.<sup>27</sup> A social and economic committee can convert into a works council (*conseil d'entreprise*).<sup>28</sup> Once converted, the works council will negotiate, conclude and revise company and establishment agreements (taking over these competences from the trade union delegates (*délégués syndicaux*)).<sup>29</sup> Although exceeding the Directive’s requirements in many respects, problems related to the mechanism’s “effectiveness” have been raised.<sup>30</sup>

#### **Germany**

**IMPLEMENTING THE DIRECTIVE** – Germany did not consider it necessary to amend its laws to transpose Directive 2002/14/EC.<sup>31</sup> Scholars nonetheless remark that there is an insufficient transposition of the Directive for what concerns the I&C exercised through the economic committee (*Wirtschaftsausschuss*); this specialized committee discusses an employer’s economic (development) issues.<sup>32</sup>

Under the Works Constitution Act ([Betriebsverfassungsgesetz](#)), works councils (*Betriebsräte*) are set up in establishments with (generally) at least 5 permanent employees entitled to vote.<sup>33</sup> In the case of very small enterprises, the works council is made up of 1 person only. Works councils have proper

rights of co-determination on social issues (*Mitbestimmungsrechte*).<sup>34</sup> The strength of the works council's right of involvement depends on whether it concerns social, personnel policy or economic issues. As such, there are at least four degrees of intensity between simple rights of information and proper co-determination.<sup>35</sup>

**GOING BEYOND THE DIRECTIVE** – Not only does the Works Constitution Act's scope go beyond the Directive's requirements, but German law also equips the works council with far stronger rights than the Directive's mandated I&C rights.

## The Netherlands

**IMPLEMENTING THE DIRECTIVE** – The [Law](#) of 2 December 2004 transposed the Framework Directive by making minor<sup>36</sup> amendments to the Law on Works Councils ([Wet op de ondernemingsraden](#)): (i) conditions were added to the Social and Economic [Council](#)'s ability to grant individual companies an exemption from the obligation to set up a works council; (ii) it became possible to ask a court to lift the obligation for secrecy imposed by the employer.<sup>37</sup>

**GOING BEYOND THE DIRECTIVE** – Dutch Law goes beyond the Directive. Once the enterprise has 10 employees, its employees can force the employer to establish an “employment representation” (*personeelsvertegenwoordiging*).<sup>38</sup> Subsequently, an enterprise in which, as a rule, at least 50 persons are employed must, in any case, establish a full-fledged works council.<sup>39</sup> Dutch works councils have strong rights, issuing opinions on many issues,<sup>40</sup> and having to consent before the employer can adopt, amend, or abolish various internal company rules and regulations.<sup>41</sup> In fact, indicative of their influence, van den Berg *et al.* observe that Dutch works council members “are much more convinced of their impact on managerial changes in decision-making than the German WC members.”<sup>42</sup>

## The United Kingdom

**IMPLEMENTING THE DIRECTIVE** – The Information and Consultation of Employees [Regulations](#) (ICER) 2004 implemented the Framework Directive. This was a momentous change because the UK historically relies on a minimalist, “voluntary” tradition, having no overarching statutory framework governing “works councils” (or similar representative bodies).<sup>43</sup> In fact, some argue that mandatory I&C in Britain “derive[s] almost entirely from EU law.”<sup>44</sup> Because the UK did not have a “general, permanent and statutory system of information and consultation of employees” prior to the Framework Directive, the country used the transitional provisions from Article 10 Framework Directive. Moreover, the country relies on Article 5's derogation: UK employers and employee representatives must negotiate about how I&C will take place within the undertaking once it has 50 employees and a valid employee request is issued. Hence, I&C remains far less dictated by statutory law than in the continental systems.

**GOING BEYOND THE DIRECTIVE** – The UK does not go beyond the Directive. Even if the UK made major changes, “it is widely thought that the ICE Regulations have had a limited impact, with a low take-up by employees.”<sup>45</sup> Valid employee requests (with sufficient employee support) are needed before employers must negotiate, and, so far, few representative bodies are being established through this mechanism. To that extent, it is too early to say whether 2019's [amendments](#) of ICER, easing the conditions, will make a difference.<sup>46</sup> Apart from this labour-friendly amendment, the British authorities have not yet amended ICER in the post-Brexit period. Nevertheless, this area of law may eventually be overhauled.<sup>47</sup>

### C. Comparative Table

	France	Germany	Netherlands	United Kingdom
<b>Representative body</b>	Social and economic committee ( <i>comité social et économique</i> ). <sup>48</sup>	Works council ( <i>Betriebsrat</i> ) and economic committee ( <i>Wirtschaftsausschuss</i> ) in larger companies. <sup>49</sup>	Works council ( <i>Ondernemingsraad</i> ) and potentially employee representation ( <i>personeelsvertegenwoordiging</i> ) in smaller companies.	Information and consultation representatives or employees. <sup>50</sup>
<b>Threshold</b>	Obligatory once at least 11 employees for 12 consecutive months in the <i>enterprise</i> . <sup>51</sup>	Works council is obligatory in <i>establishments</i> with generally at least 5 permanent employees entitled to vote. Economic committee in <i>undertakings</i> which, as a rule, employ more than 100 permanent employees. <sup>52</sup>	Employee representation is mandatory, upon request employees, if 10 employees or more are in the <i>enterprise</i> . <sup>53</sup> Works council is obligatory in <i>enterprises</i> in which, as a rule, at least 50 persons are employed. <sup>54</sup>	In <i>undertakings</i> with 50 or more employees, negotiations are obligatory once a “valid employee request” has been made. <sup>55</sup>
<b>Composition</b>	Comprises the employer and a staff delegation; once 50 employees, union delegate(s) join the committee.	Works council comprises only employee representatives. Economic committee comprises members of the undertaking, appointed by the works council, who possess the professional aptitude to discuss economic matters. <sup>56</sup>	Comprises only employee representatives. <sup>57</sup>	In principle, a ballot among employer’s employees to elect the relevant number of information and consultation representatives. <sup>58</sup>
<b>Co-determination rights</b>	Not really. “Participation” rights in the boards of directors or supervisory boards of companies. <sup>59</sup> A limited right to veto certain decisions exists. <sup>60</sup>	The works council has clear statutory co-determination rights on certain subjects. <sup>61</sup> It also needs to consent to other specified decisions. <sup>62</sup>	The works council has to consent to decisions establishing, amending or repealing various internal rules and regulations. <sup>63</sup> Employee representation in smaller companies partially has these competences. <sup>64</sup>	Although a negotiated agreement could confer co-determination or veto rights, this is rather unlikely.
<b>Confidentiality</b>	Professional secrecy about manufacturing processes, and obligation of discretion for confidential info. <sup>65</sup>	Special duty of confidentiality, and secrecy about personal circumstances and matters. <sup>66</sup>	Detailed explanation of confidentiality obligations. <sup>67</sup>	Statutory duty not to disclose confidential information. <sup>68</sup>
<b>Dismissal protection</b>	Art. L. 2317-1, L. 2411-5 and L. 2432-1 <i>code du travail</i>	Sections 78 and 103 <i>Betriebsverfassung</i>	Art. 7:670 (4) and (10), 7:670a (2) (c)	Sections 30 and 32 ICER 2004, and section 105

		sgesetz and section 15 <a href="#">Kündigungsschutzgesetz</a>	and 7:671b (6) <a href="#">Burgerlijk wetboek</a>	<a href="#">Employment Rights Act 1996</a>
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## D. Comparative Perspective on Information and Consultation

**THRESHOLDS FOR ESTABLISHING THE REPRESENTATIVE BODIES** – The United Kingdom’s threshold of 50 employees in the undertaking and a valid employee request are particularly challenging. The Netherlands similarly makes works councils mandatory only once the enterprise has 50 employees; however, (i) the works council is more automatically established at this stage than the UK’s request-triggered, negotiation-based representative bodies, and (ii) upon request of the employees, a more “basic”<sup>69</sup> form of employee representation is provided in Dutch enterprises with 10 employees or more. French law makes the establishment of a social and economic committee obligatory for 11 employees. The committee gains significant competences once the enterprise has 50 employees. Works councils in Germany become mandatory once 5 employees are entitled to vote in the establishment. This seems to present the lowest threshold. Overall, France, Germany and The Netherlands can all be considered to go beyond the Framework Directive’s requirements in terms of the thresholds.

**EXTENSIVE RIGHTS FOR THE EMPLOYEE REPRESENTATIVES** – The Framework Directive merely wants employers to have a reasoned response to employee representatives’ opinions or, sometimes, to consult with a view to reaching an agreement.<sup>70</sup> This is also the default<sup>71</sup> situation for UK employee representatives unless negotiations between the parties lead to an agreement on more thorough rights of involvement. Germany and The Netherlands go significantly beyond what the Directive requires, implementing proper co-determination rights (see table above). The German conciliation committee<sup>72</sup> ([Einigungsstelle](#)) and Dutch subdistrict court<sup>73</sup> (*kantonrechter*) are in place to resolve a potential gridlock between the employer and the works council. Furthermore, it is important to note that besides genuine rights of co-determination, representative bodies may have other means available to influence corporate governance (e.g., French warning rights<sup>74</sup>, Dutch stringent advice<sup>75</sup>, German employee complaints<sup>76</sup>).

## E. Conclusion

Unlike many other EU directives, the Framework Directive does not clearly pursue harmonization. It predominantly imposes minimum requirements. This has meant that minor changes notwithstanding, France, Germany and the Netherlands have not had to transpose the Directive. Holistically speaking, their industrial relations systems go beyond what is required. The United Kingdom found itself in a very different situation, having to make significant changes. Striking a balance between its voluntary tradition and the Directive’s push for more structural employee representation remains delicate.

<sup>1</sup> A. Kennedy & S. Danesi, *Workers’ right to information, consultation and participation*, Brussels: European Parliament 2022.

<sup>2</sup> Etui mentions that at least 37 pieces of EU law guarantee employees’ rights to information and consultation at company level. Etui, *The palette of workers’ participation rights*, 2021.

<sup>3</sup> H. Collins, K. D. Ewing & A. McColgan, *Labour Law*, 2<sup>nd</sup> ed., Cambridge: CUP 2019, p. 643.

<sup>4</sup> Recital 23 Directive 2002/14/EC of the European Parliament and of the Council of 11 March 2002 establishing a general framework for informing and consulting employees in the European Community.

5 Art. 3 Directive (EU) 2015/1794 of the European Parliament and of the Council of 6 October 2015  
amending Directives 2008/94/EC, 2009/38/EC and 2002/14/EC of the European Parliament and of the  
6 Council, and Council Directives 98/59/EC and 2001/23/EC, as regards seafarers.  
7 [Annex XVIII](#) on Health and Safety at Work, Labour Law, and Equal Treatment for Men and Women to  
the Agreement on the European Economic Area.  
8 E. Ales, 2002/14/EC: Framework Information and Consultation, in M. Schlachter (ed.), *EU Labour Law: A  
Commentary*, Kluwer 2015, p. 519 *et seq.*, p. 532.  
9 As the preamble mentions, this is necessary “to improve risk anticipation, make work organisation more  
flexible and facilitate employee access to training within the undertaking while maintaining security,  
make employees aware of adaptation needs, increase employees' availability to undertake measures  
and activities to increase their employability, promote employee involvement in the operation and future  
of the undertaking and increase its competitiveness.” Recital 7 Directive 2002/14/EC of 11 March 2002.  
10 The thresholds serve to avoid imposing administrative, financial or legal constraints which would hinder  
the creation and development of small and medium-sized undertakings. Recital 19 and Art. 3 (1)  
11 Directive 2002/14/EC of 11 March 2002.  
Art. 2 Directive 2002/14/EC of 11 March 2002.  
12 The CJEU does not allow national legislation to explicitly exclude, even temporarily, a specific category  
of employees from the calculation of staff numbers. [CJEU 18 January 2007](#), Case C-385/05,  
*Confédération générale du travail (CGT) and Others v. Premier ministre and Ministre de l'Emploi, de la  
Cohésion sociale et du Logement*; [CJEU 15 January 2014](#), Case C-176/12, *Association de médiation sociale  
v. Union locale des syndicats CGT and Others*.  
13 Art. 3(1) Directive 2002/14/EC of 11 March 2002.  
14 Member States are allowed to bear in mind their national law and industrial relations practices. Art. 1  
(2) Directive 2002/14/EC of 11 March 2002.  
15 At the same time, irrespective of distinct national practices, policymakers should aim to enhance the  
effectiveness of domestic I&C arrangements. Art. 1 (2) Directive 2002/14/EC of 11 March 2002.  
16 “When defining or implementing practical arrangements for information and consultation, the employer  
and the employees' representatives shall work in a spirit of cooperation and with due regard for their  
reciprocal rights and obligations, taking into account the interests both of the undertaking or  
establishment and of the employees.” Art. 1 (3) Directive 2002/14/EC of 11 March 2002.  
17 Art. 4 (4) (b) Directive 2002/14/EC of 11 March 2002.  
18 E. Ales, 2002/14/EC: Framework Information and Consultation, in M. Schlachter (ed.), *EU Labour Law: A  
Commentary*, Kluwer 2015, p. 519 *et seq.*, p. 544.  
19 Art. 6 and 7 Directive 2002/14/EC of 11 March 2002.  
20 I. Schömann. S. Clauwaert & W. Warneck, *L'information et la consultation des travailleurs dans la  
Communauté européenne Transposition de la Directive 2002/14/CE*, Brussels: ETUI-REHS 2006, p. 18.  
21 *Loi n° 2005-32 du 18 janvier 2005 de programmation pour la cohésion sociale*. The [explanatory  
memorandum](#) does not refer to the Directive though. Therefore, it is not entirely clear to what extent  
this law is the result of the Directive.  
22 *Ordonnance n° 2005-892 du 2 août 2005 relative à l'aménagement des règles de décompte des effectifs  
des entreprises*.  
23 [CJEU 18 January 2007](#), Case C-385/05, *Confédération générale du travail (CGT) and Others v. Premier  
ministre and Ministre de l'Emploi, de la Cohésion sociale et du Logement*.  
24 *Ordonnance n° 2017-1386 du 22 septembre 2017 relative à la nouvelle organisation du dialogue social  
et économique dans l'entreprise et favorisant l'exercice et la valorisation des responsabilités syndicales*.  
25 [Rapport du comité d'évaluation](#), *Évaluation des ordonnances du 22 septembre 2017 relatives au  
dialogue social et aux relations de travail*, Paris: France Stratégie 2021, p. 15.  
26 It replaces the formerly relevant staff delegates (*délégués du personnel*), works council (*comité  
d'entreprise*) and committee on hygiene, security and working conditions (*comité d'hygiène, de sécurité  
et des conditions de travail*).  
27 Art. L. 2311-2 *code du travail*.  
28 Art. L. 2312-1 *code du travail*.  
29 This happens through a company agreement (*accord d'entreprise*) or a universally binding sectoral  
agreement (*accord de branche étendu*). Art. L. 2321-2 *code du travail*.  
30 G. Auzero, D. Baugard & E. Dockès, *Droit du travail*, 33<sup>rd</sup> ed., Paris: Dalloz 2019, p. 1523.  
An official evaluation found that conferring all competences and tasks to this unified committee poses  
practical and functional issues, even more in the absence of local representatives (*représentation de*

*proximité*). “The enlargement and concentration on the [committee] of a very wide range of subjects to be dealt with does not automatically create a better articulation of strategic, economic and social issues, and may constitute an element of fragility in the commitment of the elected representatives (overload of representation work, difficulties in reconciling with professional activity, sometimes reinforced during the crisis because of the high demand on existing bodies, lack of expertise on all subjects, etc.) issues, etc.)” [Rapport du comité d'évaluation](#), Évaluation des ordonnances du 22 septembre 2017 relatives au dialogue social et aux relations de travail, Paris: France Stratégie 2021, p. 16.

- 31 I. Schömann. S. Clauwaert & W. Warneck, *L'information et la consultation des travailleurs dans la*  
 32 *Communauté européenne Transposition de la Directive 2002/14/CE*, Brussels: ETUI-REHS 2006, p. 17.  
 H. Reichold, *Durchbruch zu einer europäischen Betriebsverfassung Die Rahmen-Richtlinie 2002/14/EG*  
 33 *zur Unterrichtung und Anhörung der Arbeitnehmer*, 2003 (6) *Neue Zeitschrift für Arbeitsrecht*, p. 289 *et*  
 34 *seq*; K. Riesenhuber, *European Employment Law*, Cambridge: Intersentia 2012, p. 666-667.  
 Section 1 *Betriebsverfassungsgesetz*.  
 35 Section 87 *Betriebsverfassungsgesetz*.  
 P. Rémy, *La transposition de la directive 2002/14 sur l'information et la consultation des travailleurs*  
 36 *dans la Communauté européenne (suite)*, 2009 *Revue de droit du travail*, p. 537 *et seq*.  
[Communication](#) from the Commission to the Council, the European Parliament, the European Economic  
 and Social Committee and the Committee of the Regions on the review of the application of Directive  
 2002/14/EC in the EU, COM (2008) 146 final.  
 37 Other, far more important amendments were domestically driven. A. Jacobs, *Labour Law in the*  
*Netherlands*, 2<sup>nd</sup> ed., Alphen aan den Rijn: Kluwer 2015, p. 297-298; J. M. van Slooten, M. S. A. Vegter &  
 E. Verhulp, *Arbeidsrecht*, 12<sup>th</sup> ed., *Arbeidsrecht*, Deventer: Kluwer 2022, p. 663-664.  
 38 Art. 35c *Wet van 28 januari 1971, houdende nieuwe regelen omtrent de medezeggenschap van de*  
 39 *werknemers in de onderneming door middel van ondernemingsraden (Wet op de ondernemingsraden)*.  
 Art. 2 *Wet op de ondernemingsraden*.  
 40 Art. 25 *Wet op de ondernemingsraden*.  
 41 Art. 27 *Wet op de ondernemingsraden*.  
 42 A. van den Berg et al., *Works Councils in Germany and the Netherlands Compared: An explorative study*  
 using an input-throughput-output approach, Hans-Böckler-Stiftung 2019, p. 32.  
 43 I. Schömann. S. Clauwaert & W. Warneck, *L'information et la consultation des travailleurs dans la*  
*Communauté européenne Transposition de la Directive 2002/14/CE*, Brussels: ETUI-REHS 2006, p. 21.  
 S. Deakin & G. S. Morris, *Labour Law*, 5<sup>th</sup> ed., Oxford: Hart Publishing 2009, p. 792.  
 44 H. Collins, K. D. Ewing & A. McColgan, *Labour Law*, 2<sup>nd</sup> ed., Cambridge: CUP 2019, p. 645 and 682. See  
 45 also N. Cullinane *et al.*, *Triggering employee voice under the European Information and Consultation*  
*Directive: A non-union case study*, 2017 (4) *Economic and Industrial Democracy*, p. 629 *et seq*.  
 46 The reduction of the threshold for a request from 10% to 2% of employee support might considerably  
 change this outcome. The amendment came about as part of the Taylor Review of Modern Working  
 Practices. M. Taylor, *Good Work: The Taylor Review of Modern Working Practices*, Department for  
 Business and Trade, and Department for Business, Energy & Industrial Strategy 2017, p. 53; Section 16  
 The Employment Rights (Miscellaneous Amendments) Regulations 2019.  
 47 Retained EU Law (Revocation and Reform) [Bill](#); S. McBride, Amend, repeal, replace: Brexit Freedom Bill  
 and employment law, available at: [https://www.tlt.com/insights-and-events/insight/amend-repeal-](https://www.tlt.com/insights-and-events/insight/amend-repeal-replace-brexit-freedom-bill-and-employment-law/)  
[replace-brexit-freedom-bill-and-employment-law/](https://www.tlt.com/insights-and-events/insight/amend-repeal-replace-brexit-freedom-bill-and-employment-law/) (14.03.2023).  
 48 Art. L. 2311-1 – 2317-2 *code du travail*.  
 49 Section 106 *Betriebsverfassungsgesetz*.  
 50 Section 16 (1) (f) *Information and Consultation of Employees Regulations 2004*.  
 51 Art. L. 2311-2 *code du travail*.  
 52 Sections 1 and 106 *Betriebsverfassungsgesetz*.  
 53 Art. 35c *Wet op de ondernemingsraden*.  
 54 Art. 2 *Wet op de ondernemingsraden*.  
 55 Sections 3 and 7 *Information and Consultation of Employees Regulations 2004*.  
 56 Sections 9 and 107 *Betriebsverfassungsgesetz*.  
 57 Art. 6 *Wet op de ondernemingsraden*.  
 58 Sections 18 and 19 *Information and Consultation of Employees Regulations 2004*.  
 59 Art. L. 2312-72 – L. 2312-77 *code du travail*.  
 60 The committee only has targeted veto rights, more specifically for the assignment of an occupational  
 physician, the replacement of overtime pay by an equivalent compensatory rest in companies without



union representation, the implementation of a training plan in public sector companies or the implementation of individualized working hours. If the committee is converted to a works council, the agreement governing this conversion might confer more veto rights to the works council than those priorly possessed by the committee. P. Lokiec, *Le CSE comme instance de codetermination, une occasion manquée*, 2018 (1) Bulletin Joly Travail, p. 47 *et seq*, p. 48.

61 Sections 87, 91, 99 and 102 *Betriebsverfassungsgesetz*.

62 E.g., sections 77, 95 and 103 *Betriebsverfassungsgesetz*.

63 Art. 27 *Wet op de ondernemingsraden*.

64 Art. 35c (3) *Wet op de ondernemingsraden*.

65 Art. L. 2315-3 *code du travail*; Y. Leroy, *Comité social et économique : composition et fonctionnement*, Dalloz 2019, para. 107.

66 Sections 79 and 99 *Betriebsverfassungsgesetz*.

67 Art. 20 *Wet op de ondernemingsraden*.

68 Section 25 Information and Consultation of Employees Regulations 2004.

69 The rights of the employee representation are basic in comparison to a full-fledged Dutch works council. However, even this employee representation in smaller enterprises has a right to advice. Its advice has to be seriously considered. The representation must even consent with certain internal regulations of the employer, for example, on working hours. Therefore, some of the competences of this employee representation in smaller Dutch companies will exceed the competences of a representative body in a UK undertaking with more than 50 employees.

70 Art. 4 (4) (d) and (e) Directive 2002/14/EC of 11 March 2002.

71 Section 20 The Information and Consultation of Employees Regulations 2004.

72 E.g., sections 76 and 87 (2) *Betriebsverfassungsgesetz*.

73 Art. 27 (4) *Wet op de ondernemingsraden*.

74 For example, the social and economic committee in France has “warning rights” (*droits d’alerte*) to force action on infringements of employees’ rights or to draw significant attention to economic issues. Art. L. 2312-59 – L. 2312-71 *code du travail*.

75 Taking an unreasonable decision against the “advice” of a Dutch works councils may mean that the works council sues the employer before the Enterprise Chamber ([ondernemingskamer](#)) of the Amsterdam Court of Appeal. Art. 26 *Wet op de ondernemingsraden*.

76 In Germany, workers have the right to complain if they consider themselves disadvantaged, unfairly treated or adversely affected. The works council receives these complaints, and if it considers the complaint justified, seeks redress from the employer. In case of differences of opinion between the works council and employer, the matter can be referred to the conciliation committee, which takes a decision (if the subject of the complaint is not a legal claim). Sections 84 and 85 *Betriebsverfassungsgesetz*.

## 2. European Works Councils

### A. Directive 94/45/EC and Recast Directive 2009/38/EC

#### i. The Objectives

Council [Directive](#) 94/45/EC of 22 September 1994 introduced the European works councils (hereinafter: EWCs).<sup>1</sup> It was recasted<sup>2</sup> by [Directive](#) 2009/38/EC of 6 May 2009 (hereinafter: EWC Directive), which made various clarifications. The directives were primarily adopted because the EU's internal market spurs a transnationalization of undertakings. Therefore, the information<sup>3</sup> and consultation<sup>4</sup> (hereinafter: I&C) practices needed to be adapted, and it was deemed necessary to set up EWCs or to create other suitable procedures for transnational discussions. Related to this, policymakers feared that without a voice, workers would resist the process of transnationalization.<sup>5</sup> A secondary goal was to prevent unequal treatment of employees exposed to different Member States' domestic laws providing for transnational I&C arrangements.<sup>6</sup> Directive 94/45/EC, which was reinforced<sup>7</sup> in 2009's recast, envisions an enduring representative structure with employee representatives from different EEA countries to discuss the multinational's transnational issues. The EWC Directive is in force in the EEA.<sup>8</sup>

#### ii. The Content

##### § 1 The scope of application of the EWC Directive

The EWC Directive applies to entities considered to have a "community-scale" requiring transnational I&C arrangements. This can be either: (i) *undertakings* with at least 1,000 employees within the Member States and at least 150 employees in each of at least two Member States; or (ii) *groups of undertakings* with at least 1,000 employees within the Member States, at least two group undertakings in different Member States, and at least one group undertaking with at least 150 employees in one Member State and at least one other group undertaking with at least 150 employees in another Member State. Because of these definitions, also third-country's companies are affected, such as a Swiss company with 1,000 employees in the Member States spread across at least two Members.<sup>9</sup>

The "central management"<sup>10</sup> of the community-scale undertaking or, in the case of a community-scale group of undertakings, central management of the "controlling undertaking"<sup>11</sup> may have to initiate negotiations for the establishment of an EWC or an alternative<sup>12</sup> I&C procedure. Either this happens on the central management's own initiative, or it becomes obligatory at the written request of at least 100 employees or their representatives in at least two undertakings or establishments in at least two different Member States.<sup>13</sup> Nothing happens until central management acts on its own initiative or until a valid request is made; there have been instances of stalling.<sup>14</sup>

##### § 2 Establishing the European Works Council or alternative arrangement

**NEGOTIATIONS** – The drafters of the directives wanted flexibility.<sup>15</sup> Once the process commences, a special negotiating body is established, representing employees from the various Member States in a balanced fashion.<sup>16</sup> In principle, within the boundaries presented by (EU) law, the body negotiates with the central management to determine by a written agreement the scope, composition, functions, and terms of office of the EWC or "alternative"<sup>17</sup> I&C arrangements (Art. 6 EWC Directive).<sup>18</sup> Critically, the agreement should also cover the links between the EWC, which only governs *transnational*<sup>19</sup> issues, and domestic arrangements for I&C, which cover national issues.<sup>20</sup> Parallel consultation within the EWC and domestic representative bodies takes hold in the absence of any clarifications.<sup>21</sup>

**ALTERNATIVES** – Although a negotiated outcome is preferred, there are other possibilities. Firstly, as a fallback option, the "subsidiary requirements"<sup>22</sup> laid down by the legislation of the central management's Member State will apply: (i) where the central management and the special negotiating

body so decide; (ii) where the central management refuses to commence negotiations within six months of the request; or (iii) where, after three years from the date of the request, the parties are unable to conclude an agreement as laid down in Article 6, and the special negotiating body has not taken the decision provided for in Article 5 (5) EWC Directive.<sup>23</sup> Secondly, under Article 5 (5) EWC Directive, the special negotiating body may decide not to open negotiations or terminate the negotiations already opened. As a consequence, the establishment of the EWC will essentially be postponed for two years.<sup>24</sup>

**THE EWC'S FUNCTIONING** – Assuming an EWC or alternative I&C arrangement is established, a spirit of cooperation is demanded.<sup>25</sup> The EWC Directive also contains rules on the handling of confidential information and on the role and protection of employees' representatives.<sup>26</sup> Lastly, if the structure of (a group of) undertakings changes significantly, new negotiations can be initiated.<sup>27</sup>

## B. Domestic Implementation of Directive 94/45/EC and Directive 2009/38/EC

### France

**IMPLEMENTING THE DIRECTIVE** – The [Law](#) of 12 November 1996 transposed Directive 94/45/EC, adding a new chapter to the Labour Code about the EWC (*comité d'entreprise européen*).<sup>28</sup> The chapter was abrogated in 2007 and replaced.<sup>29</sup> The relevant articles can since be found in articles L. 2341-1 until L. 2346-1 and D. 2341-1 until R. 2345-1 of the Labour Code. Subsequently, the [ordonnance](#) of 20 October 2011 “strictly”<sup>30</sup> transposed the Recast EWC Directive and amended many of the domestic articles.<sup>31</sup> In subsequent years, the possibility of using video-conferencing for meetings was [added](#),<sup>32</sup> the penalty for obstructing the EWC's formation/functioning [increased](#),<sup>33</sup> and [changes](#) were made to reflect France's substitution of works councils by social and economic committees.<sup>34</sup>

**GOING BEYOND THE DIRECTIVE** – Contrary to EWCs in most countries, French EWCs have full legal personality, which is said to facilitate judicial proceedings.<sup>35</sup>

### Germany

**IMPLEMENTING THE DIRECTIVE** – The [European Works Council Act](#) of 28 October 1996 transposed Directive 94/45/EC.<sup>36</sup> Due to the Recast EWC Directive, the German legislature issued the Second Act of 7 December 2011, amending the European Works Councils Act.<sup>37</sup> This has resulted in the [consolidated Act](#) on EWCs (*Europäische Betriebsräte*).<sup>38</sup> The amendments since 2011 related to crew members of seagoing vessels and COVID-19.<sup>39</sup>

**GOING BEYOND THE DIRECTIVE** – The European Commission notes that there is an obligation under German law to inform national social partners of the intention to launch EWC negotiations (not just European social partners), and EWC representatives must receive a reasoned reply to their opinions from central management.<sup>40</sup> These measures are said to go beyond what the Directive expects.

### The Netherlands

**IMPLEMENTING THE DIRECTIVE** – The [Law](#) of 23 January 1997 on European Works Councils (*Europese ondernemingsraden*) transposed Directive 94/45/EC.<sup>41</sup> It was amended multiple times, including to [expand](#) the possibilities for legal action against a reluctant cross-border entity.<sup>42</sup> The [Law](#) of 7 November 2011 transposed the Recast EWC Directive.<sup>43</sup> According to the [explanatory memorandum](#), the Law contained no rules other than those necessary for the implementation of the recasted EWC Directive.<sup>44</sup> Subsequent changes mostly related to seafarers.<sup>45</sup> Overall, the [consolidated Dutch Law](#) “scrupulously follows the model for the introduction of European works councils as laid down in the EU Directive.”<sup>46</sup>

**GOING BEYOND THE DIRECTIVE** – None of the Dutch implementation measures seems to significantly elevate the power of EWCs compared to what the Directive expects; however, one author notes that the duty under the subsidiary requirements to report to the EWC on the company’s care for the environment goes beyond what the Directive expects.<sup>47</sup>

## The United Kingdom

**IMPLEMENTING THE DIRECTIVE** – Directive 94/45/EC was only extended to the UK in 1997.<sup>48</sup> This led to The Transnational Information and Consultation of Employees [Regulations](#) 1999 (TICER), which were [amended](#) in 2010 to transpose the Recast EWC Directive.<sup>49</sup> The 2010 amendments, according to the [explanatory memorandum](#), “incorporate wording which is identical, or very close, to that used in the recast Directive.”<sup>50</sup> Recently, The Employment Rights (Amendment) (EU Exit) [Regulations](#) 2019 have thoroughly revised TICER, primarily to ensure that these provisions continue to operate effectively in relation to already existing EWCs under UK law.<sup>51</sup> Regarding EWCs that do not yet exist, the 2019 Regulations made it impossible to establish new ones under UK law as of 1 January 2021.<sup>52</sup>

As a consequence of the current legal situation, an Employment Appeal Tribunal ruled that EasyJet, which has an EWC under UK law because the group’s central management is in the UK, has to maintain this EWC post-Brexit.<sup>53</sup> Additionally, EasyJet may have to create a new, second EWC under the law of a Member State (because the existing UK EWC is no longer acknowledged by the EU as a genuine EWC under its directives).<sup>54</sup>

**GOING BEYOND THE DIRECTIVE** – None of the UK implementation measures seem to have significantly increased the power of EWCs compared to what the Directive expected. The UK does, however, have elaborate provisions for initiating legal proceedings before the Central Arbitration Committee against central management in breach of the rules.

## C. Comparative Table

	France	Germany	Netherlands	United Kingdom <sup>55</sup>
<b>Establishment</b>	Very specific in terms of who is obliged to provide the relevant information for establishing EWC. <sup>56</sup>	The specified sanction for those who neglect to provide the relevant information for establishing EWC. <sup>57</sup>	Duty to inform special negotiating body about changed circumstances. <sup>58</sup>	Specific possibility for a complaint of failure to provide relevant information, and dispute as to whether a valid request was made. <sup>59</sup>
<b>The interplay between EWC and domestic representative bodies</b>	As a default, for important changes, parallel I&C. <sup>60</sup>	I&C of the EWC shall be carried out at the latest at the same time as that of the national representative bodies (ideally before). <sup>61</sup>	As a default, for major decisions, as far as possible, I&C commence simultaneously. <sup>62</sup>	As a default, for substantial changes, I&C must begin within a reasonable time of each other. <sup>63</sup>
<b>Absent an agreement, remarkable information is to be shared with EWC under subsidiary rules</b>	Information on the probable evolution of the company’s activities. <sup>64</sup>	Information on the relocation of companies, establishments or substantial parts of the business (as well as the relocation of production). <sup>65</sup>	Information on care for the environment must be shared. <sup>66</sup>	Nothing peculiar compared to the other three countries. <sup>67</sup>
<b>Absent an agreement,</b>	The trade unions appoint the “French”	The central or group works	The central, group or respective	Employees’ representatives

<b>the composition of the EWC under subsidiary rules</b>	members to the EWC. <sup>68</sup>	council appoint the “German” members to the EWC. <sup>69</sup>	establishments’ or enterprises’ works councils appoint the “Dutch” members to the EWC. <sup>70</sup>	appoint the “UK” members to the EWC, or a ballot might have to be organized. <sup>71</sup>
<b>Sanctions for disrupting establishment /functioning EWC</b>	Criminal offence: A fine of 7500 EUR and perhaps one year’s imprisonment. <sup>72</sup>	Criminal offence: a prison sentence not exceeding one year or a fine. For other violations, solely administrative fines of max. 15000 EUR. <sup>73</sup>	The Court of Appeal can reinforce a compliance order with a penalty payment ( <i>dwangsom</i> ). However, no specific fines. <sup>74</sup>	Central Arbitration Committee can order central management to take steps, potentially with penalty notices (max. £100,000 ). <sup>75</sup>

## D. Comparative Perspective on European Works Councils

**SOMETIMES MORE DETAILED PROVISIONS** – A 2018 report from the European Commission analyzed how Member States implemented the Recast EWC Directive. It notes that “[w]hile most provisions have been implemented verbatim in national legislation, some countries have made more detailed provisions, which go beyond the minimum requirements of the Recast Directive.”<sup>76</sup> In this regard, also France, Germany, the Netherlands, and the UK have more detailed provisions. That said, these additional details in domestic laws, for instance, about how to organize EWCs’ meetings, do not mean that these countries’ EWCs are more potent than what is envisioned under the Directive. Indeed, Member States do not seem to empower EWCs significantly.

**EWCs’ POWERS REMAIN LIMITED** – Germany offers a good example. Even though it features in the European Commission’s research as a country that goes beyond what is required in several respects,<sup>77</sup> German authors remark that “the European Works Council itself does not have a particularly powerful position[.] [E]mployers are nevertheless well advised to respect the information and consultation rights of an existing European Works Council since its members are usually also employee representatives at national level where they might have much stronger participation rights.”<sup>78</sup>

This remark captures the current situation. National representative bodies in countries such as Germany and the Netherlands regularly have proper co-determination rights. In contrast, even members of EWCs that have a right to express an opinion “seem to have little influence in the decision-making process in their companies, notably in cases of restructuring.”<sup>79</sup> Besides EWCs’ ineffectiveness, many companies that should theoretically have an EWC still lack one because no valid request has thus far been made.<sup>80</sup> Therefore, the European Parliament (among others) repeatedly calls for the Recast EWC Directive to be revised anew.<sup>81</sup> With regard to EWCs, the EU’s institutions seem to be in the driver’s seat. Member States take little initiative.

## E. Conclusion

EWCs are an important and innovative mechanism to increase workers’ voices in multinationals. From an EU perspective, it is no small feat to impose a representative body designed for I&C about transnational matters upon large internal and third-country (groups of) enterprises with a strong EU presence (e.g., Swiss enterprises). On the other hand, it is evident that the current EWC Directive still contains flaws and that EWCs have little authority compared to national works councils (in certain EU Member States). Along these lines, “[c]ommentators are divided as to whether the EWC Directive has been a successful experiment.”<sup>82</sup>

- 1 Council Directive 94/45/EC of 22 September 1994 on the establishment of a European Works Council or a procedure in Community-scale undertakings and Community-scale groups of undertakings for the purposes of informing and consulting employees.
- 2 “Recasting is like codification in that it brings together in a single new act a legislative act and all the amendments made to it. The new act passes through the full legislative process and repeals all the acts being recast.” European Commission, Recasting, available at: [https://ec.europa.eu/dgs/legal\\_service/recasting\\_en.htm](https://ec.europa.eu/dgs/legal_service/recasting_en.htm) (03.04.2023).
- 3 By information, the EWC Directive means “transmission of data by the employer to the employees’ representatives in order to enable them to acquaint themselves with the subject matter and to examine it; information shall be given at such time, in such fashion and with such content as are appropriate to enable employees’ representatives to undertake an in-depth assessment of the possible impact and, where appropriate, prepare for consultations with the competent organ of the Community-scale undertaking or Community-scale group of undertakings”. Art. 2 (1) (f) Directive 2009/38/EC of 6 May 2009.
- 4 By consultation, the EWC Directive means “the establishment of dialogue and exchange of views between employees’ representatives and central management or any more appropriate level of management, at such time, in such fashion and with such content as enables employees’ representatives to express an opinion on the basis of the information provided about the proposed measures to which the consultation is related, without prejudice to the responsibilities of the management, and within a reasonable time, which may be taken into account within the Community-scale undertaking or Community-scale group of undertakings”. Art. 2 (1) (g) Directive 2009/38/EC of 6 May 2009.
- 5 H. Collins, K. D. Ewing & A. McColgan, Labour Law, 2<sup>nd</sup> ed., Cambridge: CUP 2019, p. 646.
- 6 Preamble Council Directive 94/45/EC of 22 September 1994.
- 7 In relation to the original Directive, the EWC Directive from 2009 aimed to: (i) ensure the effectiveness of employees’ transnational I&C rights; (ii) increase the proportion of EWCs for large enterprises; (iii) resolve the problems encountered in the practical application of Directive 94/45/EC; (iv) remedy the lack of legal certainty in some respects; (v) and ensure that other EU legislation on I&C is better linked. Recital 7 Directive 2009/38/EC of the European Parliament and of the Council of 6 May 2009 on the establishment of a European Works Council or a procedure in Community-scale undertakings and Community-scale groups of undertakings for the purposes of informing and consulting employees; European Commission, [Report on the implementation](#) by Member States of Directive 2009/38/EC on the establishment of a European Works Council or a procedure in Community-scale undertakings and Community-scale groups of undertakings for the purposes of informing and consulting employees (Recast), COM(2018) 292 final, p. 4-5.
- 8 [Annex XVIII](#) on Health and Safety at Work, Labour Law, and Equal Treatment for Men and Women to the EEA Agreement.
- 9 See Art. 4 (2) Directive 2009/38/EC of 6 May 2009, which mentions that where the central management is not situated in a Member State (e.g., central management in Switzerland), the central management’s representative agent in a Member State, as designated by the company, shall take on the responsibility for setting-up an EWC or an alternative I&C procedure. In the absence of this company-designated representative, the management of the establishment or group undertaking employing the greatest number of employees in any one Member State shall take on this responsibility. A good example is: [CJEU 13 January 2004](#), Case C-440/00, *Gesamtbetriebsrat der Kühne & Nagel AG & Co. KG v. Kühne & Nagel AG & Co. KG*; K. Riesenhuber, European Employment Law: A Systematic Exposition, Cambridge: Intersentia 2012, p. 703-705.
- 10 For the identification of those responsible to establish the EWC, see Art. 4 Directive 2009/38/EC of 6 May 2009.
- 11 “For the purposes of this Directive, ‘controlling undertaking’ means an undertaking which can exercise a dominant influence over another undertaking (the controlled undertaking) by virtue, for example, of ownership, financial participation or the rules which govern it.” Article 3 of the EWC Directive furthermore describes which entities are presumed to exercise such a dominant influence. Art. 3 Directive 2009/38/EC of 6 May 2009.
- 12 “In accordance with the principle of autonomy of the parties, it is for the representatives of employees and the management of the undertaking or the group’s controlling undertaking to determine by agreement the nature, composition, the function, mode of operation, procedures and financial resources

of European Works Councils or other information and consultation procedures so as to suit their own particular circumstances.” Recital 19 Directive 2009/38/EC of 6 May 2009.

13 Art. 5 Directive 2009/38/EC of 6 May 2009.

14 It has been particularly important for employee representatives to have the right to request information from the concerned companies as to prove that the (group of) companies fulfils the conditions of the EWC Directive, and must, therefore, initiate negotiations upon a valid request. [CJEU 29 March 2001](#), Case C-62/99, *Betriebsrat der Bofrost\* Josef H. Boquoi Deutschland West GmbH & Co. KG v Bofrost\* Josef H. Boquoi Deutschland West GmbH & Co. KG*; [CJEU 15 July 2004](#), Case C-349/01, *Betriebsrat der Firma ADS Anker GmbH v ADS Anker GmbH*. This CJEU case law has become EU law through the recasting of the Directive, see Article 4 (4) Directive 2009/38/EC of 6 May 2009.

15 E.g., Article 14 EWC Directive on pre-existing agreements. C. Barnard, *EU Employment Law*, 4<sup>th</sup> ed., Oxford: OUP 2012, p. 671; T. Jaspers & P. Lorber, *Workers’ participation in business matters* in T. Jaspers *et al.* (eds.), *European Labour Law*, Intersentia 2019, p. 373 *et seq.*, p. 411.

16 Recital 26 Directive 2009/38/EC of 6 May 2009.

17 As mentioned in Article 6 (3), “[t]he central management and the special negotiating body may decide, in writing, to establish one or more information and consultation procedures instead of a European Works Council.” The option is subject to certain conditions. Lorber mentions that “[o]riginally, this option was open for companies who considered that without a body, the right of information and consultation could still be exercised fully with existing procedures. In practice, the option has seldom been used”. P. Lorber, 2009/38/EC: European Works Council in M. Schlachter (ed.), *EU Labour Law: A Commentary*, Wolters Kluwer 2015, p. 557 *et seq.*, p. 578.

18 Art. 5 (3) and 6 Directive 2009/38/EC of 6 May 2009.

19 “[T]he competence of the European Works Council and the scope of the information and consultation procedure for employees governed by this Directive shall be limited to transnational issues. [...] Matters shall be considered to be transnational where they concern the Community-scale undertaking or Community-scale group of undertakings as a whole, or at least two undertakings or establishments of the undertaking or group situated in two different Member States.” Art. 1 (3) and (4) Directive 2009/38/EC of 6 May 2009. See also recital 16.

20 Art. 12 (2) Directive 2009/38/EC of 6 May 2009.

21 Art. 12 (3) Directive 2009/38/EC of 6 May 2009; A. C. L. Davies, *EU Labour Law*, Cheltenham: Edward Elgar 2012, p. 252-253.

22 The subsidiary requirements are adopted in the legislation of the Member States but must satisfy the provisions set out in Annex I of the EWC Directive. Art. 7 (2) Directive 2009/38/EC of 6 May 2009.

23 Art. 7 Directive 2009/38/EC of 6 May 2009.

24 “A new request to convene the special negotiating body may be made at the earliest two years after the abovementioned decision unless the parties concerned lay down a shorter period.” Art. 5 (5) Directive 2009/38/EC of 6 May 2009.

25 Art. 9 Directive 2009/38/EC of 6 May 2009.

26 Art. 8 and 10 Directive 2009/38/EC of 6 May 2009.

27 Art. 13 Directive 2009/38/EC of 6 May 2009.

28 Among other things, articles L. 439-6 until L. 439-24 were added to the Labour Code. *Loi n° 96-985 du 12 novembre 1996 relative à l'information et à la consultation des salariés dans les entreprises et les groupes d'entreprises de dimension communautaire, ainsi qu'au développement de la négociation collective.*

29 Art. 12 [Ordonnance n° 2007-329 du 12 mars 2007 relative au code du travail](#).

30 The [report](#) to the French President mentions that the ordinance strictly transposes the Recast EWC Directive. The report mentions the main changes brought about by the ordinance. *Rapport au Président de la République relatif à l'ordonnance n° 2011-1328 du 20 octobre 2011 portant transposition de la directive 2009/38/CE du Parlement européen et du Conseil du 6 mai 2009 concernant l'institution d'un comité d'entreprise européen ou d'une procédure dans les entreprises de dimension communautaire et les groupes d'entreprises de dimension communautaire en vue d'informer et de consulter les travailleurs. Ordonnance n° 2011-1328 du 20 octobre 2011 portant transposition de la directive 2009/38/CE du Parlement européen et du Conseil du 6 mai 2009 concernant l'institution d'un comité d'entreprise européen ou d'une procédure dans les entreprises de dimension communautaire et les groupes d'entreprises de dimension communautaire en vue d'informer et de consulter les travailleurs; Décret n° 2011-1414 du 31 octobre 2011 relatif à la composition du groupe spécial de négociation et du comité d'entreprise européen.*

- 32 Art. 17 *loi n° 2015-994 du 17 août 2015 relative au dialogue social et à l'emploi.*
- 33 Art. 262 *loi n° 2015-990 du 6 août 2015 pour la croissance, l'activité et l'égalité des chances économiques.*
- 34 Art. 4 *ordonnance n° 2017-1386 du 22 septembre 2017 relative à la nouvelle organisation du dialogue social et économique dans l'entreprise et favorisant l'exercice et la valorisation des responsabilités syndicales.*
- 35 Art. L. 2343-7 *code du travail*; European Commission, [Commission Staff Working Document](#): Evaluation Accompanying the Report on the implementation by Member States of Directive 2009/38/EC on the establishment of a European Works Council or a procedure in Community-scale undertakings and Community-scale groups of undertakings for the purposes of informing and consulting employees (Recast), SWD(2018) 187 final, p. 34.
- 36 *Gesetz über Europäische Betriebsräte (Europäische Betriebsräte-Gesetz- EBRG) vom 28. Oktober 1996.*
- 37 *Zweiten Gesetzes vom 7. Dezember 2011 zur Änderung des Europäische Betriebsräte- Gesetzes – Umsetzung der Richtlinie 2009/38/EG über Europäische Betriebsräte (2. EBRG-ÄndG).*
- 38 *Europäische Betriebsräte-Gesetz in der Fassung der Bekanntmachung vom 7. Dezember 2011.*
- 39 These amendments gave rise to sections 41a and 41b of the *Europäische Betriebsräte-Gesetz.*
- 40 Sections 1 (5) and 9 (3) *Europäische Betriebsräte-Gesetz*; European Commission, Commission Staff Working Document: Evaluation Accompanying the Report on the implementation by Member States of Directive 2009/38/EC on the establishment of a European Works Council or a procedure in Community-scale undertakings and Community-scale groups of undertakings for the purposes of informing and consulting employees (Recast), SWD(2018) 187 final, p. 12.
- 41 *Wet van 23 januari 1997 tot uitvoering van richtlijn nr. 94/45/EG van de Raad van de Europese Unie van 22 september 1994 inzake de instelling van een Europese ondernemingsraad of van een procedure in ondernemingen of concerns met een communautaire dimensie ter informatie en raadpleging van de werknemers (Wet op de Europese ondernemingsraden).*
- 42 *Wet van 17 maart 2005 tot uitvoering van richtlijn nr. 2001/86/EG van de Raad van de Europese Unie van 8 oktober 2001 tot aanvulling van het statuut van de Europese vennootschap met betrekking tot de rol van de werknemers (Wet rol werknemers bij de Europese vennootschap).*
- 43 J. M. van Slooten *et al.* note that this predominantly tightened the timing and manner of informing and consulting the EWC; tightened the interpretation of the concept of “transnational”; and required Member States to provide adequate sanctions to ensure compliance with the Directive. *Wet van 7 november 2011 tot wijziging van de Wet op de Europese ondernemingsraden in verband met de uitvoering van richtlijn 2009/38/EG van het Europees Parlement en de Raad van de Europese Unie van 6 mei 2009 (PbEU 2009, L 122), houdende herschikking van richtlijn 94/45/EG, inzake de instelling van een Europese ondernemingsraad of van een procedure in ondernemingen of concerns met een communautaire dimensie ter informatie en raadpleging van de werknemers*; J. M. van Slooten, M. S. A. Vegter & E. Verhulp, *Arbeidsrecht*, 12<sup>th</sup> ed., Deventer: Wolters Kluwer 2022, p. 790.
- 44 *Memorie van toelichting bij de wijziging van de Wet op de Europese ondernemingsraden in verband met de uitvoering van richtlijn 2009/38/EG van het Europees Parlement en de Raad van de Europese Unie van 6 mei 2009 (PbEU 2009, L 122), houdende herschikking van richtlijn 94/45/EG, inzake de instelling van een Europese ondernemingsraad of van een procedure in ondernemingen of concerns met een communautaire dimensie ter informatie en raadpleging van de werknemers.*
- 45 *Wet van 31 mei 2017 tot wijziging van de Wet op de Europese ondernemingsraden en Titel 10 van Boek 7 van het Burgerlijk Wetboek in verband met de implementatie van Richtlijn (EU) 2015/1794 van het Europees Parlement en de Raad van 6 oktober 2015 tot wijziging van de Richtlijnen 2008/94/EG, 2009/38/EG en 2002/14/EG van het Europees Parlement en de Richtlijnen 98/59/EG en 2001/23/EG van de Raad wat zeevarenden betreft (PbEU 2015, L 263); Wet van 29 november 2017 tot wijziging van enkele wetten van het Ministerie van Sociale Zaken en Werkgelegenheid (Verzamelwet SZW 2018).*
- 46 A. Jacobs, *Labour Law in The Netherlands*, 2<sup>nd</sup> ed., Alphen aan den Rijn: Wolters Kluwer 2015, p. 313.
- 47 A. Jacobs, *Labour Law in The Netherlands*, 2<sup>nd</sup> ed., Alphen aan den Rijn: Wolters Kluwer 2015, p. 313.
- 48 *Council Directive 97/74/EC of 15 December 1997 extending, to the United Kingdom of Great Britain and Northern Ireland, Directive 94/45/EC on the establishment of a European Works Council or a procedure in Community-scale undertakings and Community-scale groups of undertakings for the purposes of informing and consulting employees*; C. Barnard, *EU Employment Law*, 4<sup>th</sup> ed., Oxford: OUP 2012, 665.
- 49 The Transnational Information and Consultation of Employees (Amendment) Regulations 2010.
- 50 Explanatory memorandum to The Transnational Information and Consultation of Employees (Amendment) Regulations 2010.



51 [Explanatory memorandum](#) to The Employment Rights (Amendment) (EU Exit) Regulations 2019.  
 52 Sections 7 – 17 of ICER have been repealed by The Employment Rights (Amendment) (EU Exit)  
 Regulations 2019.

53 [Employment Appeal Tribunal](#) 4 November 2022, Case [2022] EAT 162.  
 54 B. Kelleher, European Works Councils post-Brexit, available at: [https://www.europarl.europa.eu/  
 doceo/document/P-9-2021-000494\\_EN.html](https://www.europarl.europa.eu/doceo/document/P-9-2021-000494_EN.html) (04.04.2023); Commissioner Schmit, Answer given by Mr  
 Schmit on behalf of the European Commission (6.4.2021), available at:  
[https://www.europarl.europa.eu/doceo/  
 document/P-9-2021-000494-ASW\\_EN.pdf](https://www.europarl.europa.eu/doceo/document/P-9-2021-000494-ASW_EN.pdf) (04.04.2023).

55 The details mentioned in the Comparative Table are from the Law before The Employment Rights  
 (Amendment) (EU Exit) Regulations 2019 entered into force.

56 Art. L. 2342-3 *code du travail*.  
 57 Sections 5, 9 and 45 (1) 1. *Europäische Betriebsräte-Gesetz*.  
 58 Art. 7-8 *wet op de Europese ondernemingsraden*.  
 59 Sections 7-10 Transnational Information and Consultation of Employees Regulations 1999.  
 60 Art. L. 2341-9 *code du travail*.  
 61 Section 1 (7) *Europäische Betriebsräte-Gesetz*; T. Jaspers & P. Lorber, Workers' participation in business  
 matters in T. Jaspers *et al.* (eds.), European Labour Law, Intersentia 2019, p. 373 *et seq.*, p. 419.  
 62 Art. 11 (8) *wet op de Europese ondernemingsraden*.  
 63 Section 19E Transnational Information and Consultation of Employees Regulations 1999.  
 64 Except for the Netherlands, which is similar to France, the other countries solely demand information  
 on for example the expected development of the business, production and sales situation, but not on  
 its "activities", which is arguably broader. Art. L. 2343-2 *code du travail*.  
 65 The other countries will demand information on relocations of production, but seemingly not on the  
 relocation of substantial parts of the business, which is arguably broader. Section 29 (2) 7. *Europäische  
 Betriebsräte-Gesetz*.  
 66 The other countries do not mention the environment. Art. 19 (1) b. *wet op de Europese  
 ondernemingsraden*.  
 67 Section 7 of Schedule 1 of the Transnational Information and Consultation of Employees Regulations  
 1999.  
 68 Art. L. 2344-2 *code du travail*.  
 69 Section 23 *Europäische Betriebsräte-Gesetz*.  
 70 Art. 10 and 17 *wet op de Europese ondernemingsraden*.  
 71 Section 3 of Schedule 1 of the Transnational Information and Consultation of Employees Regulations  
 1999.  
 72 Art. L. 2346-1 *code du travail*.  
 73 Sections 44-45 *Europäische Betriebsräte-Gesetz*.  
 74 Art. 5 *wet op de Europese ondernemingsraden*; J. M. van Slooten, M. S. A. Vegter & E. Verhulp,  
 Arbeidsrecht, 12<sup>th</sup> ed., Deventer: Wolters Kluwer 2022, p. 801.  
 75 Sections 20-22 Transnational Information and Consultation of Employees Regulations 1999.  
 76 European Commission, Report on the implementation by Member States of Directive 2009/38/EC on  
 the establishment of a European Works Council or a procedure in Community-scale undertakings and  
 Community-scale groups of undertakings for the purposes of informing and consulting employees  
 (Recast), COM(2018) 292 final, p. 5.  
 77 Sections 1 (5) and 9 (3) *Europäische Betriebsräte-Gesetz*; European Commission, Commission Staff  
 Working Document: Evaluation Accompanying the Report on the implementation by Member States of  
 Directive 2009/38/EC on the establishment of a European Works Council or a procedure in Community-  
 scale undertakings and Community-scale groups of undertakings for the purposes of informing and  
 consulting employees (Recast), SWD(2018) 187 final, p. 12.  
 78 P. R. Kremp & J. Kirchner, Employee Representation in J. Kirchner *et al.* (eds.), Key Aspects of German  
 Employment and Labour Law, Springer 2010, p. 209 *et seq.*, p. 222.  
 79 European Commission, Report on the implementation by Member States of Directive 2009/38/EC on  
 the establishment of a European Works Council or a procedure in Community-scale undertakings and  
 Community-scale groups of undertakings for the purposes of informing and consulting employees  
 (Recast), COM(2018) 292 final, p. 6.  
 80 A list containing the many reasons why EWCs are not being established, can be found in European  
 Commission, Commission Staff Working Document: Evaluation Accompanying the Report on the

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implementation by Member States of Directive 2009/38/EC on the establishment of a European Works Council or a procedure in Community-scale undertakings and Community-scale groups of undertakings for the purposes of informing and consulting employees (Recast), SWD(2018) 187 final, p. 21-22.

<sup>81</sup> European Parliament [resolution](#) of 16 December 2021 on democracy at work: a European framework for employees' participation rights and the revision of the European Works Council Directive (2021/2005(INI)); European Parliament [resolution](#) of 2 February 2023 with recommendations to the Commission on Revision of European Works Councils Directive (2019/2183(INL)).

<sup>82</sup> C. Barnard, *EU Employment Law*, 4<sup>th</sup> ed., Oxford: OUP 2012, 672.

### 3. Employee Involvement in European Companies (*Societas Europaea*)

#### A. Directive 2001/86/EC of 8 October 2001

##### i. The Objectives

When the EU advanced [regulations](#) in 2001 to create a legal form for the European public limited-liability company, the idea was to create a legal form that would allow businesses to “*be able to plan and carry out the reorganisation of their business on a Community scale*”<sup>1</sup> and to facilitate cross-border structural changes.<sup>2</sup> The European Company or *Societas Europaea* (hereinafter: SE) continues to be an option. However, today, “regular” cross-border mergers have also become more convenient, perhaps partially explaining why the number and significance of SEs remain limited.<sup>3</sup>

The appropriate level of employee participation in SE decision-making led to significant discussion from the outset<sup>4</sup>, as some Member States balked at the idea of importing higher standards, and others rejected a possible lowering of their own standards.<sup>5</sup> The rules were eventually laid down in a separate [Directive](#) 2001/86/EC of 8 October 2001 (hereinafter: SE-Directive),<sup>6</sup> which itself forms “*an indissociable complement to [the] Regulation and must be applied concomitantly.*”<sup>7</sup> Both the Regulation and SE-Directive are in force in the EEA.<sup>8</sup>

##### ii. The Content

###### § 1 A right of involvement in the SE

When establishing an SE, the SE-Directive calls for negotiations between a special negotiating body representing the employees and the management or administrative organs of the participating companies.<sup>9</sup> Negotiations cover three aspects of the future SE’s employees’ “right of involvement” in the SE: arrangements for informing workers about decisions regarding the SE, its entities in other Member States, or transnational matters<sup>10</sup>; specific arrangements for employee consultations<sup>11</sup>; and employee participation rights.

Issues other than the “right of involvement” remain under the legal framework applicable to comparable national companies.<sup>12</sup> Furthermore, the SE-Directive confirms that, in large part,<sup>13</sup> even its provisions on this right of involvement (focused on transnational matters) supplement domestic law on employee information and consultation (focused on national matters) without overriding it.<sup>14</sup>

###### § 2 A negotiating procedure that shapes the right of involvement

The SE-Directive requires that management or administrative organs of the participating companies take necessary steps to start negotiations with the employee representatives in the special negotiating body<sup>15</sup> when drawing up a plan for establishing an SE. There are further procedural rules on how to conduct the negotiations and, to some extent, substantive ones about the required outcomes.<sup>16</sup> Within those boundaries,<sup>17</sup> the social partners are permitted substantial discretion.<sup>18</sup>

###### § 3 Subsidiary rules for employee involvement in the SE

Although a negotiated arrangement is preferred, a negotiated agreement may not be within easy reach. Thus, EU Member States must draft “subsidiary rules” along the lines of the provisions set out in an Annex to the SE-Directive. Such rules will become applicable only where either: (a) the parties so agree; or (b) no agreement has been concluded within the negotiation period, (b)(i) the competent organ of each of the participating companies decides to accept the application of the subsidiary rules, and (b)(ii) the special negotiating body has not taken the decision to apply the regular rules applicable in the Member State where the SE has employees.<sup>19</sup> Some other conditions need to also be fulfilled.<sup>20</sup>

This mechanism guarantees minimum rules regarding information and consultation by constituting a representative body in the SE. The representative body may only address questions of a transnational nature.<sup>21</sup> Other issues remain subject to domestic laws on information and consultation.

Regarding employee participation rights, the level of participation in the SE is, in principle, based on the level of participation in the participating companies establishing the SE.<sup>22</sup> That is also what the standard rules for participation aim for in the absence of an agreement.<sup>23</sup> Therefore, if employee participation rules did not govern the companies creating the SE, the SE does not have to establish employee participation arrangements.<sup>24</sup>

## B. Domestic Implementation of Directive 2001/86/EC

### France

**IMPLEMENTING THE DIRECTIVE** – To implement the SE-Directive, a new legislative title was added to the French [Labour Code](#) in 2005,<sup>25</sup> and some clarifications were made to the [Code's](#) regulatory provisions.<sup>26</sup>

**GOING BEYOND WHAT THE DIRECTIVE REQUIRES** – One cannot truly analyse to what extent a country goes beyond what the Directive requires, as the Directive leaves it up to the Member States to fill certain gaps. Sometimes the Member State must undertake action, yet it retains discretion on how to proceed (e.g., to ensure members of the special negotiating body do not reveal confidential information).<sup>27</sup> At other times, the Member State is left with the choice to decide something (e.g., lay down budgetary rules regarding the operation of the special negotiating body).<sup>28</sup> Countries might make these determinations along the lines of what is provided in their general rules on employee information and consultation or in their rules on European works councils. However, as such, the countries do not go “beyond” what the Directive requires.

### Germany

**IMPLEMENTING THE DIRECTIVE** – The [Law](#) of 22 December 2004 (*SE-Beteiligungsgesetz*) implements Council Directive 2001/86/EC and contains provisions on employee involvement in SEs.<sup>29</sup>

**GOING BEYOND WHAT THE DIRECTIVE REQUIRES** – One cannot truly analyse to what extent a country goes beyond what the Directive requires, as the Directive leaves it up to the Member States to fill certain gaps. Sometimes the Member State must undertake action, yet it retains discretion on how to proceed (e.g., to ensure members of the special negotiating body do not reveal confidential information). At other times, the Member State is left with the choice to decide something (e.g., lay down budgetary rules regarding the operation of the special negotiating body). Countries might make these determinations along the lines of what is provided in their general rules on employee information and consultation or in their rules on European works councils. However, as such, the countries do not go “beyond” what the Directive requires.

### The Netherlands

**IMPLEMENTING THE DIRECTIVE** – Directive 2001/86/EC is implemented through the [Law](#) of 17 March 2005, which is referred to as the Employee Involvement in the European Company Act (*Wet rol werknemers bij de Europese vennootschap*).<sup>30</sup>

**GOING BEYOND WHAT THE DIRECTIVE REQUIRES** – One cannot truly analyse to what extent a country goes beyond what the Directive requires, as the Directive leaves it up to the Member States to fill certain gaps. Sometimes the Member State must undertake action, yet it retains discretion on how to proceed (e.g., to ensure members of the special negotiating body do not reveal confidential information). At

other times, the Member State is left with the choice to decide something (e.g., lay down budgetary rules regarding the operation of the special negotiating body). Countries might make these determinations along the lines of what is provided in their general rules on employee information and consultation or in their rules on European works councils. However, as such, the countries do not go “beyond” what the Directive requires.

## The United Kingdom

**IMPLEMENTING THE DIRECTIVE** – The European Public Limited-Liability Company [Regulations](#) 2004 transposed Regulation 2157/2001/EC and the SE-Directive. Until 2009 these regulations contained the rules on employee involvement. However, the European Public Limited-Liability Company (Amendment) [Regulations](#) 2009 have re-enacted these rules, with modifications, in a separate statutory instrument. The rules are now in The European Public Limited-Liability Company (Employee Involvement) (Great Britain) [Regulations](#) 2009. The latter was substantively amended pre-Brexit by The Agency Workers [Regulations](#) 2010 to consider temporary agency workers as part of the discussion when establishing an SE. Other amendments mostly focus on conciliation and court proceedings.<sup>31</sup>

Post-Brexit, The European Public Limited-Liability Company (Amendment etc.) (EU Exit) [Regulations](#) 2018 overhaul 2009’s Regulations, resulting in an automatic change from SEs to so-called “UK Societas”<sup>32</sup>. These UK Societas (former SEs) will likely phase out over time as it is impossible to create new ones.<sup>33</sup> This has consequent effects on the remaining employment law provisions.<sup>34</sup>

**GOING BEYOND WHAT THE DIRECTIVE REQUIRES** – One cannot truly analyse to what extent a country goes beyond what the Directive requires, as the Directive leaves it up to the Member States to fill certain gaps. Sometimes the Member State must undertake action, yet it retains discretion on how to proceed (e.g., to ensure members of the special negotiating body do not reveal confidential information). At other times, the Member State is left with the choice to decide something (e.g., lay down budgetary rules regarding the operation of the special negotiating body). Countries might make these determinations along the lines of what is provided in their general rules on employee information and consultation or in their rules on European works councils. However, as such, the countries do not go “beyond” what the Directive requires.

## C. Comparative Table

	France	Germany	Netherlands	United Kingdom
<b>Source determining employee involvement in the SE</b>	Labour Code <sup>35</sup>	SE Employee Involvement Act <sup>36</sup>	Employee Involvement in the European Company Act <sup>37</sup>	European Public Limited-Liability Company (Employee Involvement) (Great Britain) Regulations 2009
<b>The representative body under the standard rules in the absence of an agreement</b>	European Company Committee ( <i>comité de la société européenne</i> ) <sup>38</sup>	SE works council ( <i>SE-Betriebsrat</i> ) <sup>39</sup>	SE works council ( <i>SE-ondernemingsraad</i> ) <sup>40</sup>	The representative body <sup>41</sup>

## D. Comparative Perspective on Employee Involvement in European Companies

**EMPLOYEE PARTICIPATION** – Member states transposed the rules on future employee participation in the SE along similar lines. Important to note is that the SE-Directive’s mechanism to set employee

participation rights can open a divide between employee participation in the SE and employee participation under the domestic rules in companies with a purely domestic legal form (for employee participation under the domestic rules, see the report on cross-border mergers). Whether it springs from a negotiated arrangement or the subsidiary rules, SE's employee participation arrangement can be isolated from domestic law on employee participation. The lawfully created SE is shielded from domestic law on employee participation<sup>42</sup> and instead is governed by the negotiated arrangement or the outcome under the subsidiary rules. Partially with this in mind, SEs are sometimes set up without any employees at first, after which the workforce is transferred to the SE at a later date; the way the SE is set up from the start may prevent employee participation at a later date.<sup>43</sup>

**INFORMATION AND CONSULTATION** – In the absence of an agreement, by operation of law, a representative body will be established in the SE for transnational information and consultation. French law calls this a European Company Committee (*comité de la société européenne*).<sup>44</sup> German and Dutch law refer to an “SE works council” (*SE-Betriebsrat* and *SE-ondernemingsraad*).<sup>45</sup> In the United Kingdom, the law simply calls it the representative body.<sup>46</sup> Notwithstanding differences in terminology and other minor variations, all these bodies have to be composed and operated in accordance with the “standard rules” detailed in the Annex to the SE-Directive. These representative bodies resemble one another because they all operate according to domestic rules harmonized by the Annex's standards.

Shielded under the SE-Directive, the SE representative bodies are largely<sup>47</sup> disconnected from the common domestic laws on works councils and other types of representative bodies. Therefore, whereas there are significant differences between employee information and consultation in regular domestic French, German, Dutch, and UK works councils (or other representative bodies), there are fewer differences between the domestic subsidiary rules on employee information and consultation in SE representative bodies.

**DIFFERENCES BETWEEN MEMBER STATES** – Member States have the discretion to implement the SE-Directive in different ways in specific areas such as: (i) the method to be used for the election or appointment of the members of the special negotiating body; (ii) to some extent, the subsidiary rules on employee involvement; and (iii) for protecting the confidentiality of discussions in the special negotiating body.<sup>48</sup> However, those differences are minor in the larger scheme of things.

Not only is the SE-Directive quite detailed in its outlining of the whole negotiating procedure, but it also offers the social partners flexibility in drafting an agreement with bespoke information, consultation, and, perhaps, participation arrangements in the SE. Therefore, any differences between countries' domestic laws on issues like (i), (ii), and (iii) do not bear major consequences.

## E. Conclusion

SEs are not prominent in European economies. The SE-Directive is only relevant when an SE is being formed, making it a very specific instrument. Nonetheless, in the rare event an SE is formed, the right to employee involvement in the SE is an important topic for discussion. Various rules exist to structure the negotiations about this right. Member States implement these rules without evidently “going beyond” what the Directive requires.

Leaving aside the comparative angle, some interesting aspects of the SE-Directive are: (i) employee participation rights were initially a significant obstacle to the adoption of the SE legal form; (ii) nonetheless, the SE-Directive partially disembeds employee participation in the SE from the domestic rules on employee participation applicable to “regular” companies; (iii) the SE-Directive's mechanism to establish employee participation in the SE was used as a blueprint for preserving employee participation rights in post-merger companies under the [Directive 2005/56/EC](#) on cross-border mergers of limited liability companies.<sup>49</sup>

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- 1 Recital 1 Council Regulation (EC) No 2157/2001 of 8 October 2001 on the Statute for a European company (SE).
- 2 P. Storm, *The SE in its sixth year: some early impressions*, in D. Van Gerven & P. Storm (eds.), *The European Company*, Cambridge 2010, p. 3 *et seq.*, p. 7-8.
- 3 M. Stollt & M. Kelemen, *A big hit or a flop? A decade of facts and figures on the European Company (SE)*, in J. Cremers, M. Stollt & S. Vitols (eds.), *A decade of experience with the European Company*, Brussels 2013; p. 25 *et seq.*
- 4 Disputes over the employee participation regime were, for a long time, “the main obstacle” to the adoption of the SE statute altogether. S. Grundmann, *European Company Law: Organization, Finance and Capital Markets*, 2<sup>nd</sup> ed., Cambridge: Intersentia 2012, p. 845-848. Eventually, the “delicate compromise” about employee participation in SEs would serve as the blueprint to safeguard employee participation rights in post-merger companies. J. Cremers, *The EU assessment of the SE corporate form*, in J. Cremers, M. Stollt & S. Vitols (eds.), *A decade of experience with the European Company*, Brussels 2013; p. 229 *et seq.*, p. 243.
- 5 A. Sagan, *The Misuse of a European Company according to Article 11 of the Directive 2001/86/EC*, 2010 (1) *European Business Law Review*, p. 15 *et seq.*, p. 15.
- 6 Council Directive 2001/86/EC of 8 October 2001 supplementing the Statute for a European Company with regard to the involvement of employees.
- 7 Recital 19 Council Regulation (EC) No 2157/2001 of 8 October 2001.
- 8 [Annex XVIII](#) on health and safety at work, labour law, and equal treatment for men and women to the EEA Agreement; [Annex XXII](#) on company law to the EEA Agreement.
- 9 Art. 3 Council Directive 2001/86/EC of 8 October 2001.
- 10 Article 2 of the SE-Directive states that besides employee participation regimes, parties will also negotiate about how to inform “*the body representative of the employees and/or employees’ representatives [...] on questions which concern the SE itself and any of its subsidiaries or establishments situated in another Member State or [on questions] which exceed the powers of the decision-making organs in a single Member State at a time*”.
- 11 Parties negotiate about consultation arrangements in the SE for “*dialogue and exchange of views between the body representative of the employees and/or the employees’ representatives and the competent organ of the SE, at a time, in a manner and with a content which allows the employees’ representatives, on the basis of information provided, to express an opinion on measures envisaged by the competent organ*”. Art. 2 Council Directive 2001/86/EC of 8 October 2001.
- 12 “*Directive 2001/86/EC is designed to ensure that employees have a right of involvement in issues and decisions affecting the life of their SE. Other social and labour legislation questions, in particular the right of employees to information and consultation as regulated in the Member States, are governed by the national provisions applicable, under the same conditions, to public limited-liability companies.*” Recital 21 Council Regulation (EC) No 2157/2001 of 8 October 2001.
- 13 The “[p]rovisions on the participation of employees in company bodies” of the SE are an exception. As mentioned in Article 13, the rules “*on the participation of employees in company bodies provided for by national legislation and/or practice, other than those implementing this Directive, shall not apply to companies established in accordance with Regulation (EC) No 2157/2001 and covered by this Directive.*” Art. 13 (2) Council Directive 2001/86/EC of 8 October 2001.
- 14 Recital 15 and Art. 13 (3) Council Directive 2001/86/EC of 8 October 2001.
- 15 The special negotiating body comprises representatives of all employees from the participating companies and concerned subsidiaries or establishments, ensuring a proportional representation based on the number of employees in each Member State. Art. 3 Council Directive 2001/86/EC of 8 October 2001.
- 16 Art. 3, 5, 8 and 9 Council Directive 2001/86/EC of 8 October 2001.
- 17 For example, [CJEU 18 October 2022](#), Case C-677/20, *IG Metall and ver.di*.
- 18 F. Favennec-Héry & P.-Y. Verkindt, *Droit du travail*, Paris: LGDJ 2020, p. 420.
- 19 Recital 11 Council Directive 2001/86/EC of 8 October 2001.
- 20 Art. 7 Council Directive 2001/86/EC of 8 October 2001.
- 21 Art. 2 (i) and (j) Council Directive 2001/86/EC of 8 October 2001.
- 22 [CJEU 18 October 2022](#), Case C-677/20, *IG Metall and ver.di*.
- 23 Part 3 of the Annex to Council Directive 2001/86/EC of 8 October 2001.

24 [Communication](#) from the Commission on the review of Council Directive 2001/86/EC of 8 October 2001 supplementing the Statute for a European Company with regard to the involvement of employees, COM/2008/0591 final.

25 This title was initially inserted in book four through Article 12 [loi n° 2005-842 du 26 juillet 2005 pour la confiance et la modernisation de l'économie](#). It was then moved to book three of the first part of the Code containing legislative provisions. See Art. L. 2351-1 – L. 2355-1 *code du travail*.

26 Art. D. 2351-1 – R. 2354-1 *code du travail*. These provisions originate from the [décret n° 2006-1360 du 9 novembre 2006 relatif à l'implication des salariés dans la société européenne et modifiant le code du travail](#).

27 Art. 8 Council Directive 2001/86/EC of 8 October 2001.

28 Art. 3 (7) Council Directive 2001/86/EC of 8 October 2001.

29 *Gesetz vom 22. Dezember 2004 über die Beteiligung der Arbeitnehmer in einer Europäischen Gesellschaft (SE-Beteiligungsgesetz - SEBG)*. The [Law](#) of 22 December 2004 (*SE-Ausführungsgesetz*) contains the German company law statute for the SE. *Gesetz vom 22. Dezember 2004 zur Ausführung der Verordnung (EG) Nr. 2157/2001 des Rates vom 8. Oktober 2001 über das Statut der Europäischen Gesellschaft (SE) (SE-Ausführungsgesetz - SEAG)*. The only changes that have occurred in the meantime related to the COVID-19 pandemic, making sure that “SE works councils” (*SE-Betriebsräte*) and employee participation can operate without meeting in person. E.g., Art. 11 and 12 *Gesetz vom 20. Mai 2020 zur Förderung der beruflichen Weiterbildung im Strukturwandel und zur Weiterentwicklung der Ausbildungsförderung*. Currently found in section 48 *SE-Beteiligungsgesetz - SEBG*.

30 *Wet van 17 maart 2005 tot uitvoering van richtlijn nr. 2001/86/EG van de Raad van de Europese Unie van 8 oktober 2001 tot aanvulling van het statuut van de Europese vennootschap met betrekking tot de rol van de werknemers (Wet rol werknemers bij de Europese vennootschap)*. There have not been any substantive amendments so far, but minor changes revise certain references or terminology.

31 E.g., section 59 The Enterprise and Regulatory Reform Act 2013 (Consequential Amendments) (Employment) Order 2014.

32 As explained in the [explanatory memorandum](#), “as a result of the UK leaving the EU, the European legislation [on SEs] will become retained EU law, under the European Union (Withdrawal) Act 2018. As the UK will no longer be a Member State it will not be able to operate within the SE framework. Accordingly, this retained EU law would, without changes, contain deficiencies which will have no practical application, and contain reciprocal arrangements and EU references which are no longer appropriate, for those SEs which remain registered in the UK. To avoid uncertainty in respect of the identity of such SEs on exit day, amendments made by this instrument to retained EU law in this area will convert any such entities on exit day to a new UK corporate form: a UK Societas.”

33 Companies House, Guidance: Running a UK Societas (UKS), available at: <https://www.gov.uk/government/publications/uk-societas/running-a-uk-societas-uks> (21.03.2023).

34 The [memorandum](#) clarifies that “[i]n order to retain as many of the employee rights as practicable for UK Societates, provisions relating to confidentiality have been maintained, as has protection for employees where they are involved in the employee involvement process. However, [the 2018 Regulations have] omitted provisions relating to the establishment of the special negotiating body and employee involvement agreement for UK Societates because generally employee involvement agreements will have had to have been in place prior to registration of these entities as an SE, and there will be no new formations.”

35 Art. L. 2351-1 – L. 2355-1 and D. 2351-1 – R. 2354-1 *code du travail*.

36 *SE-Beteiligungsgesetz – SEBG*.

37 *Wet rol werknemers bij de Europese vennootschap*.

38 Art. L. 2353-1 – L. 2353-27-1 *code du travail*.

39 Section 22 *SE-Beteiligungsgesetz – SEBG*.

40 Art. 1:22 *wet rol werknemers bij de Europese vennootschap*.

41 Schedule standard rules on employee involvement in The European Public Limited-Liability Company (Employee Involvement) (Great Britain) Regulations 2009.

42 As Grundmann explains, “[t]he most important consequence is petrification of the employee participation regime. Organic growth [of the SE] and the passing of the thresholds laid down in national law no longer lead to the (first) application of an employee participation regime or to the intensification of an existing regime. This implies that a European Company which has been (lawfully) created and has acted free of an employee participation regime will keep this status irrespective of how it develops.” S.



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Grundmann, *European Company Law: Organization, Finance and Capital Markets*, 2<sup>nd</sup> ed., Cambridge: Intersentia 2012, p. 852.

<sup>43</sup> A.C.L. Davies, *EU Labour Law*, Cheltenham: Edward Elgar 2012, p. 263-264.

<sup>44</sup> Art. L. 2353-1 – L. 2353-27-1 *code du travail*.

<sup>45</sup> Section 22 *SE-Beteiligungsgesetz – SEBG*; Art. 1:22 *wet rol werknemers bij de Europese vennootschap*.

<sup>46</sup> Schedule standard rules on employee involvement in The European Public Limited-Liability Company (Employee Involvement) (Great Britain) Regulations 2009.

<sup>47</sup> There are some interconnections. For example, the employee representatives in the SE's representative body will enjoy similar protections against dismissal as the employee representatives in a standard works council. The same is true for the rules on confidentiality, in which case the rules governing the SE's representative body are (most likely) based on the regular rules for works councils.

<sup>48</sup> Art. 3 (2) (b), 7 and 8 Council Directive 2001/86/EC of 8 October 2001.

<sup>49</sup> Directive 2005/56/EC of the European Parliament and of the Council of 26 October 2005 on cross-border mergers of limited liability companies.

## EU DIRECTIVES ON OCCUPATIONAL SAFETY AND HEALTH: The Framework Directive and Specialized Directives

**OVERVIEW** – EU labour law encompasses many directives on occupational safety and health. The main reference is the Framework Directive of 12 June 1989 with general principles and guidelines. Around it, a lot of specialized directives emerged that govern sub-aspects of OSH in more detail. This report covers the Framework Directive and only some of these specialized directives. These instruments could be considered part of EU OSH law *stricto sensu*.

That said, it should be noted that, for example, also the EU Working Time Directives<sup>1</sup> and draft Platform Work Directive<sup>2</sup> aim to preserve workers' health and safety. Therefore, EU OSH law *sensu lato* is arguably much broader than the Framework Directive and its specialized standards. It also includes the EU institutions' many soft law initiatives that seek to improve workers' well-being.<sup>3</sup> As a result, the body of EU OSH law is not clearly delineated.

### A. Framework Directive 89/391/EEC of 12 June 1989

#### i. The Objectives

Until the late 1980s, EU Member States' legal frameworks regulating occupational safety and health (hereinafter: OSH) differed widely, many having to be improved. This resulted in excessive accidents at work and consequently posed economic as well as personal losses.<sup>4</sup> Moreover, as with many employment rules, there was a risk that differences in domestic laws on the protection of safety, hygiene, and health at work spurred competition between Member States at the expense of employees. [Directive 89/391/EEC of 12 June 1989](#) (hereinafter: Framework Directive) was adopted to counter the competitive pressure and ensure that improving workers' OSH is not subordinated to economic considerations.<sup>5</sup>

#### ii. The Content

The Framework Directive is "the major instrument"<sup>6</sup> of EU OSH law, providing the foundation for more specialized OSH directives. It advances general principles and guidelines<sup>7</sup> that are relevant to the overall OSH policies of the EU and its Member States. The Framework Directive is in force in the EEA.<sup>8</sup>

#### § 1 The scope of application of the Framework Directive

The Framework Directive applies to persons employed by legal employers in most sectors of activity.<sup>9</sup> It excludes employees engaged in public service activities with peculiar characteristics (such as the armed forces), the self-employed, and domestic servants.<sup>10</sup>

#### § 2 Employer obligations

**COMPREHENSIVE PREVENTION** – Employers must ensure the safety and health of workers in "every aspect"<sup>11</sup> related to the work.<sup>12</sup> Rather than compensation or sanction, prevention is at the centre of the Directive's approach to OSH obligations.<sup>13</sup> The "general principles of prevention" described in the Directive approach risk prevention as a continuous process, improving over time and taking into account technical progress, the individual's characteristics, and other contextual elements.<sup>14</sup>

More specifically, the Framework Directive mentions that the employer must take preventive measures to safeguard the safety and health of workers and ensure a higher degree of protection.<sup>15</sup> To this end, risk assessments are critical (i.e., identify hazards and assess the risk), followed by the appropriate preventive measures and changes to working and production methods (including, if the risk cannot be prevented, managing the risk).<sup>16</sup> It is furthermore important to provide information to workers on the topics mentioned in Article 10<sup>17</sup> and OSH training, in particular, related to the elements mentioned in Article 12.<sup>18</sup>

Additionally, the Framework Directive stresses the need to:

- (i) designate specific workers to carry out OSH-related protection and prevention activities;<sup>19</sup>
- (ii) establish mechanisms for first aid, firefighting and the evacuation of workers;<sup>20</sup>
- (iii) evaluate protective equipment, as well as track and report occupational accidents;<sup>21</sup>
- (iv) consult workers (representatives) on all questions relating to OSH;<sup>22</sup> and
- (v) provide health surveillance.<sup>23</sup>

In all these respects, the employer must strive to adapt to current conditions and to improve the level of protection.<sup>24</sup>

### **§ 3 Worker obligations**

The Directive emphasizes and illustrates a subsidiary responsibility of the worker to *“take care as far as possible of his own safety and health and that of other persons [...] in accordance with his training and the instructions given by his employer.”*<sup>25</sup> At the same time, it stipulates that worker OSH obligations do not affect the principle of ultimate employer responsibility.<sup>26</sup>

### **§ 4 Enforcement**

Enforcement, accompanied by potential legal action, is vital for effective OSH legislation.<sup>27</sup> The OSH directives mention enforcement and inspections only very sporadically, however.<sup>28</sup> The main EU measure has been the establishment of a [Senior Labour Inspectors Committee](#) (SLIC), which provides guidance and a forum for discussion.<sup>29</sup> The European Commission intends to strengthen Member States’ enforcement mechanisms through the SLIC.<sup>30</sup>

## **B. Specialized Occupational Safety and Health Directives**

Article 16 of the Framework Directive enables the EU institutions to adopt individual specialized directives on different OSH themes, such as the workplace, work equipment and personal protective equipment. In this vein, a corpus of specialized OSH directives arose of “enormous breadth” and “considerable scope”.<sup>31</sup>

This report mentions five of these. Each complements and structurally resembles the Framework Directive.<sup>32</sup>

### **i. Content of Directive 89/654/EEC on the workplace**

The core concern of [Directive](#) 89/654/EEC of 30 November 1989 (hereinafter: Workplace Directive), in force in the EEA, is the proper layout of workplaces.<sup>33</sup> It broadly applies to industries, excluding only some exceptional environments, such as extractive industries and fishing boats.<sup>34</sup>

The Directive prescribes general requirements concerning the workplace in Article 6. Minimum safety and health requirements are detailed in its annexes.<sup>35</sup> Workers and/or their representatives must be informed *“of all measures to be taken concerning safety and health at the workplace”* and consulted by the employer about the matters covered by the Directive.<sup>36</sup>

### **ii. Content of Directive 2009/104/EC on the use of work equipment**

[Directive](#) 2009/104/EC<sup>37</sup> of 16 September 2009 (hereinafter: Work Equipment Directive), in force in the EEA, codified and replaced [Directive](#) 89/655/EEC<sup>38</sup> of 30 November 1989 on work equipment and its amendments. Work equipment is a broad term covering any machine, apparatus, tool or installation used at work.<sup>39</sup>

The Directive obliges employers to see to it that any equipment given to workers is adapted to the task assigned and does not pose a risk to the user’s safety or health.<sup>40</sup> Where OSH risks are inherent, employers must take measures to minimize them. To these ends, the Directive imposes rules about:

(i) the minimum technical requirements of work equipment; (ii) the appropriate use of work equipment; (iii) mandatory inspections; (iv) work equipment with specific risks; (v) the need of informing workers; (vi) training workers; and (vii) consulting workers.<sup>41</sup>

The Work Equipment Directive aims to provide “collective” protection, guaranteeing the safety of the work equipment to users and persons in the vicinity. The three specialized directives discussed below supplement the Work Equipment Directive by centering on the individual user’s personal protection.<sup>42</sup>

### iii. **Content of Directive 89/656/EEC on personal protective equipment**

[Directive](#) 89/656/EEC of 30 November 1989 (hereinafter: PPE Directive), in force in the EEA, governs personal protective equipment (PPE). PPE refers to equipment worn or held (perhaps as an addition or accessory) by the worker to protect against likely OSH hazards. The Directive emphasizes that PPE is a measure of last resort, only to be used when risks cannot be avoided or sufficiently limited by other (more collectively oriented) measures.<sup>43</sup>

PPE must: (i) fulfil the general criteria mentioned in Article 4; (ii) be assessed (Article 5); (iii) be appropriately used (Article 6 and annexes); (iv) and is subject to information and consultation (articles 7-8). The Directive’s annexes offer non-binding guidance to Member States on selecting PPE.<sup>44</sup>

The European Commission was empowered in 2019 to make strictly technical amendments to the annexes through delegated acts.<sup>45</sup> These annexes underwent technical adjustments in the same year to consider the latest technological developments and ensure consistency with [Regulation](#) 2016/425.<sup>46</sup> The latter determines what health and safety requirements PPE needs to comply with to obtain an EU declaration of conformity (to enable the free movement of PPE within the EU single market<sup>47</sup>).

### iv. **Content of Directive 90/269/EEC on the manual handling of loads**

[Directive](#) 90/269/EEC of 29 May 1990 (hereinafter: Loads Handling Directive), in force in the EEA, is concerned with the transporting or supporting of loads where there is a risk to workers, particularly of back injuries. Employers must take organizational measures or provide the means, such as mechanical equipment, to avoid the need for workers’ manual handling of loads. If manual handling cannot be avoided, the workstations have to be organized in such a way as to make handling as safe as possible; prior assessments, appropriate measures, information, training and consultation are critical.<sup>48</sup> The annexes to the Directive contain reference and individual risk factors to help evaluate the workstation.<sup>49</sup>

### v. **Content of Directive 90/270/EEC on display screen equipment**

[Directive](#) 90/270/EEC of 29 May 1990 (hereinafter: Screen Equipment Directive), in force in the EEA, focuses on “display screen”<sup>50</sup> equipment and the related workstation design, including ergonomic aspects. Minimum requirements for workstations comprising display screen equipment are set out in the annex.<sup>51</sup> In case of non-compliance, the workstation needs to be adapted.<sup>52</sup> Workstations also need to be evaluated for OSH risks, and employers must take appropriate measures if needed.

Interestingly, the Directive also requires employers to plan workers’ activities so that daily work on a display screen is periodically interrupted by breaks or changes of activity, reducing the workload at the display screen. Moreover, if appropriate, workers are entitled to regular eyesight tests with a subsequent ophthalmological examination and/or corrective appliances, such as glasses, being provided/reimbursed by the employer.<sup>53</sup>

## C. Domestic Implementation of the Occupational Safety and Health Directives

### France

**IMPLEMENTING THE DIRECTIVES** – The [Law](#) of 31 December 1991 was essential to transposing the Framework Directive, giving rise to a legally enforceable<sup>54</sup> general obligation for the head of the establishment to take the necessary measures to ensure workers' OSH.<sup>55</sup> Despite these changes, the European Commission successfully brought infringement proceedings for not having fully transposed the Directive.<sup>56</sup> In response, the [Decree](#) of 17 December 2008 was issued.<sup>57</sup>

The Workplace Directive likewise demanded implementing measures.<sup>58</sup> The main provisions are now found in articles L. 4221-1 till L4231-1 of the [Labour Code](#).

The initial Work Equipment Directive<sup>59</sup> and PPE Directive<sup>60</sup> were partially transposed through a [Decree](#) of 11 January 1993 (now Art. L. 4311-1 till L4321-5 [Labour Code](#)).<sup>61</sup>

The Loads Handling Directive was implemented through a [Decree](#) of 3 September 1992 (now Art. R. 4541-1 till R. 4541-10 [Labour Code](#)).<sup>62</sup>

The Screen Equipment Directive resulted in a [Decree](#) of 14 May 1991 (abolished since 2008) (now Art. R. 4542-1 till R. 4542-19 [Labour Code](#)).<sup>63</sup>

**GOING BEYOND THE DIRECTIVES** – Unlike many other fields of EU labour law, where precise minimum requirements must be met, EU OSH instruments are characterized by a progressive approach.<sup>64</sup> As such, it is difficult to go “beyond” the Directives since they call for continual improvements.

Having said this, particularly noteworthy in France is that from 2002 to 2015, French case law based on the legislative provisions that came about through EU OSH law<sup>65</sup> has progressed beyond what is required by the Directive. Regarding workers' safety, in the past, the courts have held employers to a standard of strict liability (*obligation de sécurité de résultat*)<sup>66</sup> whereby an unsafe worker will result in the employer's liability regardless of preventive efforts. The *cour de cassation* has tempered this position since 2015.<sup>67</sup> The employer's preventive measures have again become relevant to assess liability. Nonetheless, judges still have a lot of discretion, possibly setting the bar relatively high.<sup>68</sup> The European Commission also highlights some other manners in which French law is more stringent than EU OSH law.<sup>69</sup>

### Germany

**IMPLEMENTING THE DIRECTIVES** – The [Law](#) of 7 August 1996 transposed the Framework Directive<sup>70</sup> and introduced the Occupational Health and Safety Act of 7 August 1996 ([Arbeitsschutzgesetz](#)).<sup>71</sup> The latter has been [amended](#)<sup>72</sup> as a result of infringement proceedings.<sup>73</sup>

The Workplace Directive eventually resulted in the Workplace [Ordinance](#) of 12 August 2004.<sup>74</sup>

The initial Work Equipment Directive<sup>75</sup> gave rise to the [Ordinance](#) of 11 March 1997 (later repealed in 2002).<sup>76</sup> The rules can now be found in the Industrial Safety [Ordinance](#).<sup>77</sup>

The PPE Directive led to the PPE Use [Ordinance](#) of 4 December 1996.<sup>78</sup>

The Loads Handling Directive was implemented through the Load Handling [Ordinance](#) of 4 December 1996.<sup>79</sup>

Lastly, the Screen Equipment Directive led to another Ordinance of 4 December 1996 (repealed in 2016).<sup>80</sup> The relevant provisions were added to the aforementioned Workplace [Ordinance](#)<sup>81, 82</sup>.

**GOING BEYOND THE DIRECTIVES** – Unlike many other fields of EU labour law, where precise minimum requirements must be met, EU OSH instruments are characterized by a progressive approach.<sup>83</sup> As such, it is difficult to go “beyond” the Directives since they call for continual improvements.

Nonetheless, particularly noteworthy in Germany are the co-determination rights of the German works council regarding health and safety protection measures.<sup>84</sup> The works council has a statutory right to co-determination in relation to the employers’ measures.<sup>85</sup> As Reinhard Richardi remarks, co-determination in this setting amounts to a right of co-regulation (*Mitregelungsrecht*). When dealing with OSH matters that are not covered by statutory law, the works council may propose additional measures to prevent accidents at work and damage to health.<sup>86</sup> The European Commission also highlights some other manners in which German law is more stringent than EU OSH law.<sup>87</sup>

## The Netherlands

**IMPLEMENTING THE DIRECTIVES** – The Health and Safety at Work Act (*Arbeidsomstandighedenwet*) was first adopted in 1980.<sup>88</sup> It was amended in 1993 and 1994 to comply with the Framework Directive.<sup>89</sup> Nevertheless, the European Commission successfully lodged infringement proceedings<sup>90</sup>, during which the legislature adopted a new Health and Safety at Work Act (*Arbeidsomstandighedenwet*) in 1998. The latter was [amended](#) in 2005 when the CJEU agreed with the Commission’s assessment.<sup>91</sup> The 1998 Act currently still serves as the Dutch framework law on OSH.<sup>92</sup>

The Workplace Directive led to a [Decree](#) of 8 October 1993.<sup>93</sup>

The [Decree](#) of 14 October 1993 transposed the initial Work Equipment Directive.<sup>94</sup>

The [Decree](#) of 15 July 1993 implemented the PPE Directive.<sup>95</sup>

The Loads Handling Directive gave rise to the [Decree](#) of 27 January 1993.<sup>96</sup>

Lastly, a [Decree](#) of 10 December 1992 transposed the Screen Equipment Directive.<sup>97</sup>

These various Decrees were brought together in the Health and Safety Work Decree (*Arbeidsomstandighedenbesluit*) of 15 January 1997, which currently contains the most relevant rules (supplemented by further implementing measures).<sup>98</sup>

**GOING BEYOND THE DIRECTIVES** – Unlike many other fields of EU labour law, where precise minimum requirements must be met, EU OSH instruments are characterized by a progressive approach.<sup>99</sup> As such, it is difficult to go “beyond” the Directives since they call for continual improvements.

Nevertheless, an interesting feature of Dutch law is the use of OSH catalogues (*arbocatalogi*) developed by social partners, for example, at the sectoral level. These catalogues contain more concrete methods and measures meant to achieve the goals of the statutory OSH laws and decrees. If the employer operates in accordance with the catalogues, he may reasonably trust that his practices comply with OSH laws.<sup>100</sup> The European Commission also highlights some other manners in which Dutch law is more stringent than EU OSH law.<sup>101</sup>

## The United Kingdom

**IMPLEMENTING THE DIRECTIVES** – The primary OSH law is the Health and Safety at Work [Act](#) 1974. Section 2 (1) of the Act, containing the general duties of employers to their employees, was subject to

unsuccessful infringement proceedings by the European Commission.<sup>102</sup> The Management of Health and Safety at Work [Regulations](#) 1992 were issued to transpose the Framework Directive.<sup>103</sup> These were replaced by the Management of Health and Safety at Work [Regulations](#) 1999, designed to better comply with EU rules.<sup>104</sup>

The Workplace Directive was transposed through the Workplace (Health, Safety and Welfare) [Regulations](#) 1992.

The initial Work Equipment Directive resulted in the Provision and Use of Work Equipment [Regulations](#) 1992, later [replaced](#) in 1998.<sup>105</sup>

The Personal Protective Equipment at Work [Regulations](#) 1992, [amended](#) in 2022,<sup>106</sup> implemented the PPE Directive.

The Loads Handling Directive gave rise to the Manual Handling Operations [Regulations](#) 1992. Lastly, the Health and Safety (Display Screen Equipment) [Regulations](#) 1992 transposed the Screen Equipment Directive.

Brexit has not had a significant impact on UK OSH law. The Health and Safety (Amendment) (EU Exit) [Regulations](#) 2018 were adopted to ensure that EU-derived OSH protections remain available under domestic law.<sup>107</sup> Some changes did occur, though. The UK's Health and Safety Executive highlights that Brexit impacted the safe management of chemicals, placement of civil explosives on the market, and the manufacturing and supply of new work equipment.<sup>108</sup>

**GOING BEYOND THE DIRECTIVES** – Unlike many other fields of EU labour law, where precise minimum requirements must be met, EU OSH instruments are characterized by a progressive approach.<sup>109</sup> As such, it is difficult to go “beyond” the Directives since they call for continual improvements.

Still, historically, a particular example of how the UK goes beyond the Directive's requirements has been the extension of the general duties under OSH law to the self-employed that are not employers.<sup>110</sup> That said, the degree to which such persons are covered by OSH obligations was diminished with [Regulations](#) from 2015.<sup>111</sup> Since 2015, only self-employed persons conducting specific undertakings described in the Regulation's schedule are covered. Additionally, the self-employed whose activities pose a risk to the health and safety of other persons (e.g., clients or bystanders) are also still covered. It is not always clear exactly who belongs to this second category, however.<sup>112</sup> The European Commission also highlights some other manners in which UK law is more stringent than EU OSH law.<sup>113</sup>

## D. Comparative Table

	<b>France</b>	<b>Germany</b>	<b>Netherlands</b>	<b>United Kingdom</b>
<b>Extent of employer's duty</b>	The employer shall take the necessary measures. <sup>114</sup>	The employer is obliged to take the necessary measures. <sup>115</sup>	<i>Unless this cannot reasonably be required, the employer shall [...].</i> <sup>116</sup>	It shall be the duty of every employer to ensure, <i>so far as is reasonably practicable, [...].</i> <sup>117</sup>
<b>Interesting aspects of employer's general duty under OSH (compared to Directive)</b>	Emphasis on psychological and sexual harassment. <sup>118</sup>	Emphasis on mental health, vulnerable groups of workers, and measures with gender-specific effect. <sup>119</sup>	Emphasis on avoiding monotonous and pace-specific work, and preventing/limiting psychosocial workloads. <sup>120</sup>	Emphasis on “welfare” at work. <sup>121</sup>

<b>Interesting aspects of risk assessments (compared to Directive)</b>	Emphasis on the gender-differentiated impact of risk exposure. <sup>122</sup>	Emphasis on workers' insufficient qualifications and training, and psychological stress. <sup>123</sup>	Emphasis on employees' access to OSH experts, and on the need to attach a plan of action with measures and deadlines to the assessment. <sup>124</sup>	Emphasis on the need for additional consideration when employing young persons. <sup>125</sup>
<b>The need to involve (external) OSH specialists</b>	Art. L. 4644-1 et R. 4644-1 – D. 6466-11 <a href="#">code du travail</a> .	Art. 6 <a href="#">Gesetz vom 12. Dezember 1973</a> .	Art. 14 (1) <a href="#">Arbeidsomstandighedewet</a> .	Section 7 The Management of Health and Safety at Work <a href="#">Regulations</a> 1999.
<b>Employees' general duties</b>	Art. L. 4122-1 <a href="#">code du travail</a> .	Sections 15 and 16 <a href="#">Arbeitsschutzgesetz</a> .	Article 11 <a href="#">Arbeidsomstandighedewet</a> .	Section 7 Health and Safety at Work <a href="#">Act</a> 1974.
<b>Coverage of the self-employed</b>	Access to internal prevention and health service for self-employed. <sup>126</sup>	Employee-like persons are covered ( <i>arbeitnehmerähnliche Personen</i> ). <sup>127</sup> & Solo self-employed can be covered under sectoral rules, e.g. for construction work. <sup>128</sup>	Various OSH provisions apply to the self-employed. <sup>129</sup> Even more OSH rules become applicable if dangerous <sup>130</sup> work is performed or if the self-employed work in the same location as employees. <sup>131</sup>	OSH provisions apply to undertakings of a prescribed description (mostly self-employed with dangerous activities). <sup>132</sup>
<b>Information and consultation on OSH</b>	Social and economic committee ( <i>comité social et économique</i> ). <sup>133</sup> In large enterprises, a designated commission ( <i>commission santé, sécurité et conditions de travail</i> ). <sup>134</sup>	Works council ( <i>Betriebsrat</i> ). <sup>135</sup> Additionally, an occupational safety and health committee has to be set up ( <i>Arbeitsschutzausschuß</i> ). <sup>136</sup>	Works council ( <i>ondernemingsraad</i> ), <sup>137</sup> or employee representation in smaller companies ( <i>personeelsvertegenwoordiging</i> ). <sup>138</sup>	In the case of recognized trade unions, safety representatives are appointed, and potentially a safety committee. <sup>139</sup> In case employees are not represented by safety representatives, employees are consulted or representatives of employee safety. <sup>140</sup>
<b>Enforcement authorities and sanctions</b>	Supervised by the labour inspectorate and the prevention service of the social security institutions. <sup>141</sup> Formal notices can be sent by the Departmental Director of Labour, Employment and Vocational Training or the labour inspectorate. <sup>142</sup> Administrative sanctions apply under some circumstances, <sup>143</sup> and a range of criminal sanctions exist. <sup>144</sup>	Supervised by the "Land authorities" ( <i>Landesbehörden</i> ) and accident insurance providers. <sup>145</sup> The competent authority can make individual case orders. <sup>146</sup> Contravening an order may result in administrative fines. <sup>147</sup> Criminal provisions apply in case of repeated violations or when intentionally endangering workers' health. <sup>148</sup>	Generally, supervised by the labour inspectorate. <sup>149</sup> They can issue compliance orders. <sup>150</sup> A legally more forceful order (with discontinuation of work) can be issued by the Inspector General of the Ministry of Social Affairs and Employment. <sup>151</sup> Criminal sanctions can also be applied. <sup>152</sup>	Supervised by the local authorities or the Health and Safety Executive. <sup>153</sup> The latter can also direct investigations and inquiries. <sup>154</sup> The competent authority's inspector can serve improvement and prohibition notices. <sup>155</sup> Obstructing the enforcement authority or contravening the inspector's notice is a criminal offence. <sup>156</sup>



## E. Comparative Perspective on Occupational Safety and Health

**A STRONG INFLUENCE BY EU INSTITUTIONS – THE IMPORTANCE OF SOFT LAW** – Health and safety at work is a core area of EU labour law, with established legal frameworks and regulatory actors operating within those frameworks. The European Commission, in cooperation with the Advisory Committee on Safety and Health at Work ([ACSH](#)), sends clear policy signals.<sup>157</sup> Furthermore, the European social partners have concluded framework agreements in this area, drawing attention to psychosocial risks.<sup>158</sup> More practically, in particular, the European Agency for Safety and Health at Work ([EU-OSHA](#)) develops research,<sup>159</sup> campaigns, hands-on guidance instruments,<sup>160</sup> and partnerships to make progress (similarly [SLIC](#)). While soft law, these initiatives have an impact on this area of labour law.

**SIGNIFICANT DIFFERENCES BETWEEN MEMBER STATES** – France, Germany, the Netherlands, and the United Kingdom have comprehensive OSH systems grounded in the same EU directives. Nonetheless, as evidenced by EU-OSHA’s [Barometer](#), significant differences persist, for example, in terms of the occurrence of work accidents. The Netherlands scores better than Germany<sup>161</sup> and especially France. The Dutch made significant improvements in the period 2010-2020. Germany improved to some extent. In contrast, France deteriorated, explaining why its most recent national OSH policy is concerned with work accidents.<sup>162</sup> Eurostat data shows that also the United Kingdom generally compares favourably.<sup>163</sup>

**NO QUICK LEGAL FIXES** – The differences between countries arguably attest to the limits of black letter law in this area (e.g., consider the improvements in the Netherlands’ score in light of the Dutch emphasis<sup>164</sup> on knowledge and workplace culture).<sup>165</sup> In a detailed comparative study, Juliet Hassard *et al.* mention the “lessons learned” from case studies on the OSH systems.<sup>166</sup> Those lessons relate to the qualifications of OSH professionals, the depth of stakeholder involvement, the structural interplay between OSH actors, the country’s priority goals, and so forth. Even if these features are legally enshrined to some extent, they mainly stem from the will of policymakers to address OSH risks on a structural, enduring, and evolving basis. As such, there are no quick legal fixes to improve OSH.

## F. Conclusion

EU OSH law is generally considered fit for purpose. Nevertheless, the European Commission acknowledges that amendments to the EU OSH directives might be desirable due to new technological and labour market developments.<sup>167</sup> Certainly, as regards these newer or more unconventional dimensions of OSH law (e.g., protecting the self-employed and addressing psychosocial risks), Member States’ domestic laws are often more developed than EU law. This also explains the relevance of EU soft law because, even if the Directives remain unchanged, the EU institutions can support Member States in tackling these more unconventional OSH topics

<sup>1</sup> E.g., [Directive](#) 2003/88/EC of the European Parliament and of the Council of 4 November 2003 concerning certain aspects of the organisation of working time.

<sup>2</sup> [Proposal](#) for a Directive of the European Parliament and of the Council on improving working conditions in platform work, COM/2021/762 final.

<sup>3</sup> [Communication](#) from the European Commission, EU strategic framework on health and safety at work 2021-2027: Occupational safety and health in a changing world of work, COM(2021) 323 final.

<sup>4</sup> C. Barnard, *EU Employment Law*, 4<sup>th</sup> ed., Oxford: OUP 2012, p. 501.

<sup>5</sup> Preamble to Council Directive 89/391/EEC of 12 June 1989 on the introduction of measures to encourage improvements in the safety and health of workers at work.

<sup>6</sup> E. Ales & J. Popma, *Occupational Health and Safety and Working Time* in T. Jaspers *et al.* (eds.), *European Labour Law*, Intersentia 2019, p. 431 *et seq.*, p. 436.

<sup>7</sup> Art. 1 Council Directive 89/391/EEC of 12 June 1989.

<sup>8</sup> [Annex XVIII](#) on Health and Safety at Work, Labour Law, and Equal Treatment for Men and Women to the EEA Agreement.

- 9 Art. 2 Council Directive 89/391/EEC of 12 June 1989; [CJEU](#) 5 October 2004, Case C-397/01 to C-403/01, *Bernhard Pfeiffer (C-397/01), et al. v. Deutsches Rotes Kreuz, Kreisverband Waldshut eV*; [CJEU](#) 14 July 2005, Case C-52/04, *Personalrat der Feuerwehr Hamburg v. Leiter der Feuerwehr Hamburg*.
- 10 Art. 2-3 Council Directive 89/391/EEC of 12 June 1989. Although the Framework Directive does not demand this, many Member States have more limited OSH protections that cover workers in these peculiar public services, such as the army, cover certain self-employed workers (for example, those working besides an employee) and cover domestic workers.
- 11 For clarifications on what this general duty implies, see [CJEU](#) 14 June 2007, Case C-127/05, *Commission of the European Communities v. United Kingdom of Great Britain and Northern Ireland*.
- 12 Art. 5 Council Directive 89/391/EEC of 12 June 1989.
- 13 P.-Y. Verkindt, *Améliorer les conditions de travail pour protéger la santé et la sécurité des travailleurs: Retour sur le rôle du droit européen dans la construction d'un droit de la santé au travail* in É. Pataut *et al.* (eds.), *Liber amicorum en hommage à Pierre Rodière*, LGDJ 2019, p. 533 *et seq.*, p. 534.
- 14 Art. 6 Council Directive 89/391/EEC of 12 June 1989.
- 15 Preamble Council Directive 89/391/EEC of 12 June 1989.
- 16 Art. 6 (3) Council Directive 89/391/EEC of 12 June 1989; [CJEU](#) 7 February 2002, Case C-5/00, *Commission of the European Communities v. Federal Republic of Germany*.
- 17 Art. 10 Council Directive 89/391/EEC of 12 June 1989; [CJEU](#) 12 June 2003, Case C-425/01, *Commission of the European Communities v. Portuguese Republic*.
- 18 Art. 12 Council Directive 89/391/EEC of 12 June 1989.
- 19 Art. 7 Council Directive 89/391/EEC of 12 June 1989; [CJEU](#) 15 November 2001, Case C-49/00, *Commission of the European Communities v Italian Republic*; [CJEU](#) 22 May 2003, Case C-441/01, *Commission of the European Communities v. Kingdom of the Netherlands*; [CJEU](#) 6 April 2006, Case C-428/04, *Commission of the European Communities v. Republic of Austria*.
- 20 Art. 8 Council Directive 89/391/EEC of 12 June 1989; [CJEU](#) 6 April 2006, Case C-428/04, *Commission of the European Communities v. Republic of Austria*.
- 21 Art. 9 Council Directive 89/391/EEC of 12 June 1989.
- 22 Art. 11 Council Directive 89/391/EEC of 12 June 1989; [CJEU](#) 6 April 2006, Case C-428/04, *Commission of the European Communities v. Republic of Austria*.
- 23 Art. 14 Council Directive 89/391/EEC of 12 June 1989.
- 24 Art. 6 (1) Council Directive 89/391/EEC of 12 June 1989.
- 25 Art. 13 Council Directive of 12 June 1989; [CJEU](#) 6 April 2006, Case C-428/04, *Commission of the European Communities v. Republic of Austria*.
- 26 Art. 5 (3) Council Directive 89/391/EEC of 12 June 1989.
- 27 European Commission, Commission Staff Working Document Ex-post evaluation of the EU occupational safety and health Directives (REFIT evaluation), SWD(2017) 10 final, p. 6-7; R. Graveling, *Transposition, implementation and enforcement of EU OSH Legislation*, Brussels: European Commission 2018, p. 1.
- 28 For example, the Framework Directive notes that “[w]orkers’ representatives must be given the opportunity to submit their observations during inspection visits by the competent authority.” Art. 11 (6) Council Directive 89/391/EEC of 12 June 1989.
- 29 [Commission Decision](#) of 12 July 1995 setting up a Committee of Senior Labour Inspectors (95/319/EC).
- 30 [Communication](#) from the European Commission, EU strategic framework on health and safety at work 2021-2027: Occupational safety and health in a changing world of work, COM(2021) 323 final.
- 31 K. Riesenhuber, *European Employment Law: A Systematic Exposition*, Cambridge: Intersentia 2012, 367. Reference is made to R. Birk, *Festschrift für Wlotzke*, p. 645.
- 32 The OSH Directives are all built around so-called “Common Processes and Mechanisms”. R. Graveling, *Transposition, implementation and enforcement of EU OSH Legislation*, Brussels: European Commission 2018, p. 2; E. Ales & J. Popma, *Occupational Health and Safety and Working Time* in T. Jaspers *et al.* (eds.), *European Labour Law*, Intersentia 2019, p. 431 *et seq.*, p. 462-463.
- 33 C. Barnard, *EU Employment Law*, 4<sup>th</sup> ed., Oxford: OUP 2012, p. 523.
- 34 Art. 1 Council Directive 89/654/EEC of 30 November 1989 concerning the minimum safety and health requirements for the workplace (first individual directive within the meaning of Article 16 (1) of Directive 89/391/EEC).
- 35 Art. 3-5 Council Directive 89/654/EEC of 30 November 1989. The European Commission was empowered in 2019 to make strictly technical amendments to the annexes through delegated acts. [Regulation](#) (EU) 2019/1243 of 20 June 2019.
- 36 Art. 7-8 Council Directive 89/654/EEC of 30 November 1989.

37 Directive 2009/104/EC of the European Parliament and of the Council of 16 September 2009 concerning  
the minimum safety and health requirements for the use of work equipment by workers at work (second  
individual Directive within the meaning of Article 16(1) of Directive 89/391/EEC).

38 Council Directive 89/655/EEC of 30 November 1989 concerning the minimum safety and health  
requirements for the use of work equipment by workers at work (second individual Directive within the  
meaning of Article 16 (1) of Directive 89/391/EEC).

39 Art. 2 Directive 2009/104/EC of 16 September 2009.

40 Art. 3 Directive 2009/104/EC of 16 September 2009.

41 Art. 4-10 Directive 2009/104/EC of 16 September 2009.

42 C. Barnard, *EU Employment Law*, 4<sup>th</sup> ed., Oxford: OUP 2012, p. 526.

43 Art. 2 and 3 Council Directive 89/656/EEC of 30 November 1989 on the minimum health and safety  
requirements for the use by workers of personal protective equipment at the workplace (third individual  
directive within the meaning of Article 16 (1) of Directive 89/391/EEC).

44 Recital 4 Commission [Directive](#) 2019/1832 of 24 October 2019 amending Annexes I, II and III to Council  
Directive 89/656/EEC as regards purely technical adjustments.

45 [Regulation](#) (EU) 2019/1243 of 20 June 2019.

46 Recital 12 Directive 2019/1832 of 24 October 2019.

47 Regulation (EU) 2016/425 of the European Parliament and of the Council of 9 March 2016 on personal  
protective equipment and repealing Council Directive 89/686/EEC.

48 Art. 1-7 Council Directive 90/269/EEC of 29 May 1990 on the minimum health and safety requirements  
for the manual handling of loads where there is a risk particularly of back injury to workers (fourth  
individual Directive within the meaning of Article 16 (1) of Directive 89/391/EEC).

49 The European Commission was empowered in 2019 to make strictly technical amendments to the  
annexes through delegated acts. [Regulation](#) (EU) 2019/1243 of 20 June 2019.

50 [CJEU](#) 6 July 2000, Case C-11/99, *Margrit Dietrich v. Westdeutscher Rundfunk*.

51 The European Commission was empowered in 2019 to make strictly technical amendments to the  
annexes through delegated acts. [Regulation](#) (EU) 2019/1243 of 20 June 2019.

52 Art. 4-5 and annex to Council Directive 90/270/EEC of 29 May 1990 on the minimum safety and health  
requirements for work with display screen equipment (fifth individual Directive within the meaning of  
Article 16 (1) of Directive 89/391/EEC); [CJEU](#) 12 December 1996, Case C-74/95, *Criminal proceedings  
against X*.

53 Art. 1-3 and 6-9 Council Directive 90/270/EEC of 29 May 1990; [CJEU](#) 12 December 1996, Case C-74/95,  
*Criminal proceedings against X*; [CJEU](#) 24 October 2002, Case C-455/00, *Commission of the European  
Communities v. Italian Republic*; [CJEU](#) 22 December 2022, Case C-392/21, *TJ v. Inspectoratul General  
pentru Imigrări*.

54 F. Favennec-Héry & P.-Y. Verkindt, *Droit du travail*, 7<sup>th</sup> ed., Paris: LGDJ 2020, p. 626.

55 *Loi n° 91-1414 du 31 décembre 1991 modifiant le code du travail et le code de la santé publique en vue  
de favoriser la prévention des risques professionnels et portant transposition de directives européennes  
relatives à la santé et à la sécurité du travail*. Other laws and regulations have also been important, such  
as [Décret](#) n° 92-158 du 20 février 1992 complétant le code du travail (deuxième partie : *Décrets en Conseil  
d'Etat*) et fixant les prescriptions particulières d'hygiène et de sécurité applicables aux travaux effectués  
dans un établissement par une entreprise extérieure; and [Décret](#) n° 92-333 du 31 mars 1992 modifiant  
le code du travail (deuxième partie: *Décrets en Conseil d'Etat*) et relatif aux dispositions concernant la  
sécurité et la santé applicables aux lieux de travail, que doivent observer les chefs d'établissements  
utilisateurs.

56 E.g., in relation to the national railway services. [CJEU](#) 5 June 2008, Case C-226/06, *Commission of the  
European Communities v. French Republic*.

57 *Décret n° 2008-1347 du 17 décembre 2008 relatif à l'information et à la formation des travailleurs sur  
les risques pour leur santé et leur sécurité*.

58 [Décret](#) n° 92-332 du 31 mars 1992 modifiant le code du travail (deuxième partie : *Décrets en Conseil  
d'Etat*) et relatif aux dispositions concernant la sécurité et la santé que doivent observer les maîtres  
d'ouvrage lors de la construction de lieux de travail ou lors de leurs modifications, extensions ou  
transformations; and [Décret](#) n° 92-333 du 31 mars 1992 modifiant le code du travail.

59 The following instruments are also important: [Décret](#) n° 93-40 du 11 janvier 1993 relatif aux  
prescriptions techniques applicables à l'utilisation des équipements de travail soumis à l'Article L. 233-5-  
1 du code du travail, aux règles techniques applicables aux matériels d'occasion soumis à l'Article L. 233-  
5 du même code et à la mise en conformité des équipements existants et modifiant le code du travail;

[Arrêté](#) du 5 mars 1993 soumettant certains équipements de travail à l'obligation de faire l'objet des vérifications générales périodiques prévues à l'Article R. 233-11 du code du travail; [Arrêté](#) du 4 juin 1993 complétant l'arrêté du 5 mars 1993 soumettant certains équipements de travail à l'obligation de faire l'objet des vérifications générales périodiques prévues à l'Article R. 233-11 du code du travail en ce qui concerne le contenu desdites vérifications; and [Arrêté](#) du 9 juin 1993 fixant les conditions de vérification des équipements de travail utilisés pour le lavage de charges, l'élévation de postes de travail ou le transport en élévation de personnes (abrogated since 2005). Directive 2009/104/EC [seems not](#) to have resulted in any national transposition measure.

60 The following instrument is also important: [Arrêté](#) du 19 mars 1993 fixant la liste des équipements de protection individuelle qui doivent faire l'objet des vérifications générales périodiques prévues à l'Article R. 233-42-2 du code du travail.

61 Décret n° 93-41 du 11 janvier 1993 relatif aux mesures d'organisation, aux conditions de mise en oeuvre et d'utilisation applicables aux équipements de travail et moyens de protection soumis à l'Article L. 233-5-1 du code du travail et modifiant ce code.

62 Décret n° 92-958 du 3 septembre 1992 relatif aux prescriptions minimales de sécurité et de santé concernant la manutention manuelle de charges comportant des risques, notamment dorso-lombaires, pour les travailleurs et transposant la directive (C.E.E.) no 90-269 du conseil du 29 mai 1990; and [Arrêté](#) du 29 janvier 1993 portant application de l'Article R. 231-68 du code du travail relatif aux éléments de référence et aux autres facteurs de risque à prendre en compte pour l'évaluation préalable des risques et l'organisation des postes de travail lors des manutentions manuelles de charges comportant des risques, notamment dorso-lombaires.

63 Décret n° 91-451 du 14 mai 1991 relatif à la prévention des risques liés au travail sur des équipements comportant des écrans de visualization. Reference is also being made to a circulaire du Ministère du travail, de l'emploi et de la formation professionnelle n° 91-18 du 04 novembre 1991, relative à l'application du décret n° 91-451 du 14 mai 1991 concernant la prévention des risques liés au travail sur des équipements comportant des écrans de visualization.

64 This is evidenced, for example, by the preamble's mentioning that "Member States have a responsibility to encourage improvements in the safety and health of workers on their territory", and the employer's obligation to "be alert to the need to adjust [OSH] measures to take account of changing circumstances and aim to improve existing situations." Preamble and Art. 6 (1) Council Directive 89/391/EEC of 12 June 1989.

65 Art. L. 4112-1 and L. 4112-2 [code du travail](#).

66 P.-Y. Verkindt, Améliorer les conditions de travail pour protéger la santé et la sécurité des travailleurs: Retour sur le rôle du droit européen dans la construction d'un droit de la santé au travail in É. Pataut et al. (eds.), Liber amicorum en hommage à Pierre Rodière, LGDJ 2019, p. 533 et seq., p. 544-547.

67 [Cour de cassation](#) 25 novembre 2015, Case ECLI:FR:CCASS:2015:SO02121, *Air France*.

68 G. Auzero, D. Baugard & E. Dockès, Droit du travail, 33<sup>rd</sup> ed., Paris: Dalloz 2020, p. 1143-1146.

69 European Commission, Commission Staff Working Document Ex-post evaluation of the EU occupational safety and health Directives (REFIT evaluation), SWD(2017) 10 final, p. 135.

70 Gesetz vom 7. August 1996 zur Umsetzung der EG-Rahmenrichtlinie Arbeitsschutz und weiterer Arbeitsschutz-Richtlinien.

71 Gesetz vom 7. August 1996 über die Durchführung von Maßnahmen des Arbeitsschutzes zur Verbesserung der Sicherheit und des Gesundheitsschutzes der Beschäftigten bei der Arbeit (Arbeitsschutzgesetz – ArbSchG).

72 Art. 8 Gesetz vom 19. Oktober 2013 zur Neuorganisation der bundesunmittelbaren Unfallkassen, zur Änderung des Sozialgerichtsgesetzes und zur Änderung anderer Gesetze (BUK-Neuorganisationsgesetz - BUK-NOG).

73 The CJEU agreed with the European Commission that by exempting employers of 10 or fewer workers from the duty to keep documents containing the risk assessment results, German law violated the Framework Directive. [CJEU](#) 7 February 2002, Case C-5/00, *Commission of the European Communities v. Federal Republic of Germany*.

74 *Arbeitsstättenverordnung vom 12. August 2004*.

75 Germany [seems](#) to have considered it unnecessary to transpose Directive 2009/104/EC.

76 *Verordnung vom 11. März 1997 über Sicherheit und Gesundheitsschutz bei der Benutzung von Arbeitsmitteln bei der Arbeit (Arbeitsmittelbenutzungsverordnung - AMBV)*.

77 *Verordnung vom 3. Februar 2015 über Sicherheit und Gesundheitsschutz bei der Verwendung von Arbeitsmitteln (Betriebssicherheitsverordnung - BetrSichV)*.

78 *Verordnung vom 4. Dezember 1996 über Sicherheit und Gesundheitsschutz bei der Benutzung persönlicher Schutzausrüstungen bei der Arbeit (PSA-Benutzungsverordnung – PSA-BV)*. There have been infringement proceedings against Germany related to the legislation of certain *Länder*, making personal protective equipment for firefighters subject to additional requirements. [CJEU](#) 22 May 2003, Case C-103/01, *Commission of the European Communities v. Federal Republic of Germany*.

79 *Verordnung vom 4. Dezember 1996 über Sicherheit und Gesundheitsschutz bei der manuellen Handhabung von Lasten bei der Arbeit (Lastenhandhabungsverordnung – LasthandhabV)*.

80 *Verordnung vom 4. Dezember 1996 über Sicherheit und Gesundheitsschutz bei der Arbeit an Bildschirmgeräten (Bildschirmarbeitsverordnung – BildscharbV)*.

81 *Arbeitsstättenverordnung vom 12. August 2004*.

82 *Verordnung vom 30. November 2016 zur Änderung von Arbeitsschutzverordnungen*.

83 This is evidenced, for example, by the preamble’s mentioning that “Member States have a responsibility to encourage improvements in the safety and health of workers on their territory”, and the employer’s obligation to “be alert to the need to adjust [OSH] measures to take account of changing circumstances and aim to improve existing situations.” Preamble and Art. 6 (1) Council Directive 89/391/EEC of 12 June 1989.

84 Section 87 *Betriebsverfassungsgesetz*. Please note that also the Netherlands provides the works council with co-determination rights on this matter. Art. 27 (1) d. and 28 (1) [wet van 28 januari 1971, houdende nieuwe regelen omtrent de medezeggenschap van de werknemers in de onderneming door middel van ondernemingsraden \(Wet op de ondernemingsraden\)](#).

85 If covered by co-determination rights, measures taken by the employer without the works council’s proper consideration are void. S. Morgenroth & E. Mittelhamm, Working Hours, Holidays and Health and Safety in J. Kirchner *et al.* (eds.), Key aspects of German Employment and Labour Law, Springer-Verlag 2010, p. 83 *et seq.*, p. 89.

86 R. Richardi, *Betriebsverfassungsgesetz*, 17<sup>th</sup> ed., Beck 2022, Para. 548.

87 European Commission, Commission Staff Working Document Ex-post evaluation of the EU occupational safety and health Directives (REFIT evaluation), SWD(2017) 10 final, p. 139.

88 *Arbowet van 8 november 1980*.

89 [Wet van 22 december 1993 houdende wijziging van de Arbeidsomstandighedenwet en enige andere wetten in verband met de tenuitvoerlegging van de Richtlijn van de Raad van de Europese Gemeenschappen van 12 juni 1989 betreffende de tenuitvoerlegging van maatregelen ter bevordering van de verbetering van de veiligheid en de gezondheid van werknemers op het werk en in verband met enige andere onderwerpen; Wet van 29 juni 1994 tot wijziging van de Arbeidsomstandighedenwet in verband met seksuele intimidatie en agressie en geweld](#).

90 Dutch law allowed employers to choose external health and safety services without restrictions. The Commission argued that the Directive prioritizes internal services if the company’s staff has the appropriate competencies and that external services are a secondary option. [CJEU](#) 22 May 2003, Case C-441/01, *Commission of the European Communities v. Kingdom of the Netherlands*.

91 *Wet van 7 april 2005 tot wijziging van de Arbeidsomstandighedenwet 1998 in verband met een gewijzigde organisatie van de deskundige bijstand bij het arbeidsomstandighedenbeleid en de daarmee samenhangende bepalingen*.

92 *Wet van 18 maart 1999, houdende bepalingen ter verbetering van de arbeidsomstandigheden (Arbeidsomstandighedenwet 1998)*; A. Jacobs, *Labour Law in the Netherlands*, 2<sup>nd</sup> ed., Deventer: Wolters Kluwer 2015, p. 144.

93 *Besluit van 8 oktober 1993 tot vaststelling van minimumvoorschriften inzake veiligheid en gezondheid voor arbeidsplaatsen (Besluit arbeidsplaatsen)*.

94 *Besluit van 14 oktober 1993 tot vaststelling van minimumvoorschriften inzake veiligheid en gezondheid bij het gebruik door werknemers van arbeidsmiddelen op de arbeidsplaats (Besluit arbeidsmiddelen)*.

95 *Besluit van 15 juli 1993 tot vaststelling van minimumvoorschriften inzake veiligheid en gezondheid voor het gebruik op het werk van persoonlijke beschermingsmiddelen door de werknemers (Arbeidsomstandighedenbesluit persoonlijke beschermingsmiddelen)*.

96 *Besluit van 27 januari 1993 tot vaststelling van regels ter bescherming van werknemers tegen de gevaren van fysieke belasting tijdens de arbeid (Besluit fysieke belasting)*.

97 *Besluit van 10 december 1992, houdende regels met betrekking tot het verrichten van arbeid met beeldschermapparatuur (Besluit beeldschermwerk)*.

98 *Besluit van 15 januari 1997, houdende regels in het belang van de veiligheid, de gezondheid en het welzijn in verband met de arbeid (Arbeidsomstandighedenbesluit)*. Implementing measures at the

executive level, most notably the Health and Safety at Work Regulations ([Arbeidsomstandighedenregeling](#)) and Health and Safety Policy Rules ([Arbobeidsregels](#)) can also contain relevant provisions. *Arbeidsomstandighedenregeling van 12 maart 1997; Beleidsregels arbeidsomstandighedenwetgeving van 27 november 2001.*

99 This is evidenced, for example, by the preamble's mentioning that "*Member States have a responsibility to encourage improvements in the safety and health of workers on their territory*", and the employer's obligation to "*be alert to the need to adjust [OSH] measures to take account of changing circumstances and aim to improve existing situations.*" Preamble and Art. 6 (1) Council Directive 89/391/EEC of 12 June 1989.

100 W. H. A. C. M. Bouwens, M. S. Houwerzijl & W. L. Roozendaal, *Schets van het Nederlandse arbeidsrecht*, 26<sup>th</sup> ed., Deventer: Wolters Kluwer 2021, p. 44-45.

101 European Commission, Commission Staff Working Document Ex-post evaluation of the EU occupational safety and health Directives (REFIT evaluation), SWD(2017) 10 final, p. 166.

102 "*By its application, the Commission of the European Communities seeks a declaration from the Court that, by restricting the duty upon employers to ensure the safety and health of workers in all aspects related to work to a duty to do this only 'so far as is reasonably practicable', the United Kingdom of Great Britain and Northern Ireland has failed to fulfil its obligations under Article 5(1) and (4) of Council Directive 89/391/EEC of 12 June 1989 on the introduction of measures to encourage improvements in the safety and health of workers at work*". The CJEU did not agree with the Commission's view that the EU Directive requires no-fault liability. [CJEU](#) 14 June 2007, Case C-127/05, *Commission of the European Communities v. United Kingdom of Great Britain and Northern Ireland*.

103 The Management of Health and Safety at Work Regulations 1992; D. A. Grayham & V. O. del Rosario, *The Management of Health and Safety at Work Regulations 1992*, (1) *Journal of the Royal Society of Medicine* 1997, p. 47 *et seq.*

104 S. Deakin & G. S. Morris, *Labour Law*, 5<sup>th</sup> ed., Oxford: Hart Publishing 2009, p. 301.

105 *The Provision and Use of Work Equipment Regulations 1998.*

106 *The Personal Protective Equipment at Work (Amendment) Regulations 2022.*

107 [Explanatory memorandum](#) to the Health and Safety (Amendment) (EU Exit) Regulations 2018.

108 Health and Safety Executive, *The UK has left the EU*, available at: <https://www.hse.gov.uk/brexit/> (14.04.2023).

109 This is evidenced, for example, by the preamble's mentioning that "*Member States have a responsibility to encourage improvements in the safety and health of workers on their territory*", and the employer's obligation to "*be alert to the need to adjust [OSH] measures to take account of changing circumstances and aim to improve existing situations.*" Preamble and Art. 6 (1) Council Directive 89/391/EEC of 12 June 1989.

110 Section 3 Health and Safety at Work Act 1974. The Health and Safety at Work Act used to impose "*a general duty on self-employed people to conduct their work in a way that they and other persons affected by their work are not exposed to risks to their health or safety, so far as is reasonably practicable, whilst the Management of Health and Safety at Work Regulations requires them to make an assessment of the risks to their health and safety as well as the health and safety of others arising from their work.*" R. E. Löfstedt, *Reclaiming health and safety for all: An independent review of health and safety legislation*, London: TSO 2011.

111 The Health and Safety at Work Act 1974 (General Duties of Self-Employed Persons) (Prescribed Undertakings) Regulations 2015.

112 Consider this example: "*Hairdresser - I'm a self-employed hairdresser, does the law apply to me? If you use bleaching agents or similar chemicals then yes, the law will apply to you. If you are simply washing and cutting hair, then health and safety law will no longer apply.*" Health and Safety Executive, *Does the law apply to me?*, available at: <https://www.hse.gov.uk/self-employed/does-law-apply-to-me.htm> (14.04.2023).

113 European Commission, Commission Staff Working Document Ex-post evaluation of the EU occupational safety and health Directives (REFIT evaluation), SWD(2017) 10 final, p. 191.

114 Art. L. 4121-1 [code du travail](#).

115 Section 3 [Arbeitsschutzgesetz](#)

116 Art. 3 [Arbeidsomstandighedenwet](#).

117 Section 2 Health and Safety at Work [Act](#) 1974.

118 Art. L. 4121-2 [code du travail](#).

119 Section 4 [Arbeitsschutzgesetz](#).

120 Art. 3 [Arbeidsomstandighedenwet](#).

121 Section 2 Health and Safety at Work [Act](#) 1974.

122 Art. L. 4121-3 [code du travail](#).

123 Section 5 [Arbeitsschutzgesetz](#).

124 Art. 5 [Arbeidsomstandighedenwet](#).

125 Section 3 The Management of Health and Safety at Work [Regulations](#) 1999.

126 [Décret n° 2022-681 du 26 avril 2022 relatif aux modalités de prévention des risques professionnels et de suivi en santé au travail des travailleurs indépendants, des salariés des entreprises extérieures et des travailleurs d'entreprises de travail temporaire](#).

127 Section 2 (3) [Arbeitsschutzgesetz](#).

128 [DGUV Unfallverhütungsvorschrift 38 Bauarbeiten](#).

129 Art. 9.5. (1) [Arbeidsomstandighedenbesluit](#).

130 Art. 9.5. (2)-(4) [Arbeidsomstandighedenbesluit](#).

131 Art. 9.5. (5) [Arbeidsomstandighedenbesluit](#).

132 Section 3 Health and Safety at Work [Act](#) 1974; The Health and Safety at Work Act 1974 (General Duties of Self-Employed Persons) (Prescribed Undertakings) [Regulations](#) 2015.

133 Art. L. 2312-5, L. 2312-6, L. 2312-9, L. 2312-13, etc. [code du travail](#).

134 Art. L. 2315-36 – L. 2315-44 [code du travail](#).

135 Sections 80, 81, 87, 88, etc. [Betriebsverfassungsgesetz](#).

136 Section 11 [Gesetz vom 12. Dezember 1973 über Betriebsärzte, Sicherheitsingenieure und andere Fachkräfte für Arbeitssicherheit](#).

137 *I.a.*, Art. 12 [Arbeidsomstandighedenwet](#); Art. 4.92. – 4.93. [Arbeidsomstandighedenbesluit](#); Art. 27-28 [Wet op de ondernemingsraden](#).

138 *I.a.*, Art. 12 [Arbeidsomstandighedenwet](#); Art. 4.92. – 4.93. [Arbeidsomstandighedenbesluit](#); Art. 35c [Wet op de ondernemingsraden](#).

139 The Safety Representatives and Safety Committees [Regulations](#) 1977; Regulation 17 The Management of Health and Safety at Work [Regulations](#) 1992.

140 The Health and Safety (Consultation with Employees) [Regulations](#) 1996.

141 Art. L. 4711-1 – L. 4711-5 [code du travail](#).

142 Art. L. 4721-1 – L. 4723-1 [code du travail](#).

143 Art. L. 4751-1 – L. 4755-4 [code du travail](#).

144 Art. L. 4741-1 – L. 4746-1 [code du travail](#).

145 Section 21 [Arbeitsschutzgesetz](#).

146 Section 22 [Arbeitsschutzgesetz](#).

147 Section 25 [Arbeitsschutzgesetz](#).

148 Section 26 [Arbeitsschutzgesetz](#).

149 Art. 24 [Arbeidsomstandighedenwet](#). Sometimes also, *i.a.*, the Environment and Transport Inspectorate or Food and Consumer Product Safety Authority. [Aanwijzingsregeling](#) toezichthoudende ambtenaren en ambtenaren met specifieke uitvoeringstaken op grond van SZW wetgeving.

150 Art. 27 [Arbeidsomstandighedenwet](#); [Aanwijzingsregeling](#) toezichthoudende ambtenaren en ambtenaren met specifieke uitvoeringstaken op grond van SZW wetgeving.

151 Art. 28a and 28b [Arbeidsomstandighedenwet](#); [Aanwijzingsregeling](#) toezichthoudende ambtenaren en ambtenaren met specifieke uitvoeringstaken op grond van SZW wetgeving.

152 Art. 33 – 34 [Arbeidsomstandighedenwet](#); [Aanwijzingsregeling](#) boeteoplegger SZW-wetgeving 2012.

153 Sections 18-20 Health and Safety at Work [Act](#) 1974; The Health and Safety (Enforcing Authority) [Regulations](#) 1998.

154 Section 14 Health and Safety at Work [Act](#) 1974.

155 Sections 21-24 Health and Safety at Work [Act](#) 1974.

156 Section 33 and schedule 3A Health and Safety at Work [Act](#) 1974.

157 [Communication](#) from the European Commission, Safer and Healthier Work for All - Modernisation of the EU Occupational Safety and Health Legislation and Policy, COM(2017) 12 final; [Communication](#) from the European Commission, EU strategic framework on health and safety at work 2021-2027: Occupational safety and health in a changing world of work, COM(2021) 323 final.

158 [Framework Agreement](#) of 8 October 2004 on Work-related Stress; [Framework Agreement](#) of 26 April 2007 on Harassment and Violence at Work.

159 A good example is the European [Survey](#) of Enterprises on New and Emerging Risks.

160 A good example is the [Online Interactive Risk Assessment](#).

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- 161 Eurostat data seems to suggest that Germany is also a relatively good performer. Health and Safety Executive, Comparisons with other countries, available at: <https://www.hse.gov.uk/statistics/european/> (14.04.2023).
- 162 France's [national OSH policy](#) for 2021-2025 predominantly focuses on the fight against serious and fatal work accidents, whereas the previous one (2016-2020) had other priorities. *Plan santé au travail 4 (PST 4)*.
- 163 Health and Safety Executive, Comparisons with other countries, available at: <https://www.hse.gov.uk/statistics/european/> (14.04.2023).
- 164 "The most important policy goal is to reinforce knowledge and improve a culture on the workplace to prevent work-related illness." Dutch [vision and strategy](#) for occupational safety and health, 2016.
- 165 EU-OSHA highlights that "the complexity of OSH rules was considered a key barrier in fulfilling OSH duties". More regulations do not necessarily lead to better protections. European Agency for Safety and Health at Work, Third European Survey of Enterprises on New and Emerging Risks (ESENER 2019): Overview Report How European workplaces manage safety and health, Luxembourg: European Union 2022, p. 108.
- 166 J. Hassard, A. Jain & S. Leka, International Comparison of Occupational Health Systems and Provisions: A Comparative Case Study Review, Department for Work and Pensions 2021. See particularly, p. 194 (Germany), p. 236 (the Netherlands), and p. 249 (United Kingdom).
- 167 For example, regarding the Framework Directive, the European Commission has suggested that its scope of application in relation to domestic servants and the self-employed could be evaluated, and its impact in relation to psychosocial and musculoskeletal disorders. Remote working and technological changes might also necessitate, for instance, amendments to the Workplace and Display Screen Equipment Directives. European Commission, Commission Staff Working Document Ex-post evaluation of the EU occupational safety and health Directives (REFIT evaluation), SWD(2017) 10 final, p. 198, 201 and 269.



## EU DIRECTIVES ON WORKING CONDITIONS: The Directives on Minimum Wages, Transparent and Predictable Working Conditions, Work-life Balance and Working Time

**OVERVIEW** – Even if the EU’s social policy competencies are limited in the areas of pay, and the rights of association, to strike or impose lock-outs,<sup>1</sup> EU labour law is increasingly covering all aspects of domestic employment systems, including minimum wage-fixing mechanisms.<sup>2</sup> This chapter only covers certain aspects of employment law, leaving aside other notable topics of individual employment rights, such as concerning pregnant workers, young workers, part-time work, fixed-term and temporary agency employment, as well as posting of workers.<sup>3</sup> Furthermore, in light of the European Pillar of Social Rights and its Action Plan, one can expect further initiatives in this field of law.<sup>4</sup> The most concrete project at this point is the draft Platform Work Directive, which, if passed, would contain provisions for the algorithmic management of platform workers. Please note that the working time discussion could also have featured under the heading of EU directives on occupational safety and health, as the instrument was advanced from this angle.

### 1. Minimum Wage-fixing Mechanisms

#### A. Directive 2022/2041 of 19 October 2022

##### i. The Objectives

EU Member States have highly diverging minimum wage-setting policies and mechanics.<sup>5</sup> [Directive 2022/2041 of 19 October 2022 on adequate minimum wages](#)<sup>6</sup>, currently under examination by EEA and EFTA, is the first EU Directive that directly governs minimum wage mechanisms for employees<sup>7</sup>.

The instrument’s transversal goal is to address “in-work poverty” predominantly by ensuring the “adequacy” of (statutory) minimum wages and sufficient coverage of collective bargaining.<sup>8</sup> It does so by setting out minimum requirements related to the procedures establishing minimum wages.<sup>9</sup> Importantly, too, the EU limits its intentions, explicitly emphasizing that the Directive neither imposes a minimum wage nor harmonizes minimum wages.<sup>10</sup>

Despite this, disputes have arisen over the EU’s competence to issue such a Directive. Article 153 (5) of the [Treaty on the Functioning of the European Union \(TFEU\)](#) explicitly excludes “pay” and the right of association as areas in which the EU can complement the Member States’ social policies.<sup>11</sup> Even though the European Commission and others argue that the Directive merely affects pay “indirectly”,<sup>12</sup> some Scandinavian countries argue the Directive disregards the EU’s competencies and clashes with their industrial relations system.<sup>13</sup> Therefore, Denmark, supported by Sweden, lodged an [annulment action](#) against the Directive in January 2023.<sup>14</sup> The CJEU has yet to rule on the issue.

##### ii. The Content

The Directive has two separate parts: a chapter on collective bargaining for minimum wages, applying to all countries and a chapter on statutory minimum wages, applying to countries that already have statutory minimum wages. There is also an emphasis on effective access to minimum wages (enforcement).

#### **§ 1 Strengthening collective bargaining**

The Directive acknowledges that Member States’ collective bargaining coverage is in decline.<sup>15</sup> Therefore, Article 4 obliges all Member States to facilitate the exercise of the right to collective bargaining on wage-setting. More precisely, Member States must: (i) enhance the capacity of the social partners, in particular at the sectoral or cross-industry level; (ii) encourage constructive, meaningful and informed negotiations on wages between the social partners;<sup>16</sup> (iii) protect the exercise of the

right to collective bargaining on wage-setting from retaliatory acts (based on the principle of non-discrimination); (iv) protect trade unions and employers' organisations from external interference by others.<sup>17</sup>

Further, EU obligations would only be imposed on Member States with less than an 80% "collective bargaining coverage rate".<sup>18</sup> Countries below this threshold, i.e. most EU Member States,<sup>19</sup> must develop a framework of enabling conditions for collective bargaining and establish an action plan subject to periodical reviews.<sup>20</sup> The fact that Member States' coverage rates vary significantly due to national traditions and historical contexts will be considered when analysing progress.<sup>21</sup>

### § 2 Statutory minimum wages

EU Member States without statutory minimum wages are excluded from chapter II of the Directive. This way, Member States where wage formation is ensured exclusively via collective bargaining do not need to introduce statutory minimum wages.<sup>22</sup>

In contrast, Member States that already have statutory minimum wages must, first and foremost, establish the necessary procedures for setting and periodically<sup>23</sup> updating these minimum wages to make sure they are "adequate"<sup>24</sup>. Member States can mostly shape these procedures to their liking (e.g., optionally relying on (semi-)automatic indexation)<sup>25</sup>. Yet, in devising the procedures, they must bear in mind several conditions prescribed by the Directive<sup>26</sup> and include social partners in a timely and effective way throughout the decision-making process.<sup>27</sup> Furthermore, the Directive also makes variations, including deductions, in the minimum wage applicable to (different categories of) workers subject to the principles of non-discrimination and proportionality.<sup>28</sup>

### § 3 Supporting measures for minimum wages

The Directive highlights the importance of effective access to statutory minimum wages. This requires the Member States to control and enforce such wages, in particular through the development and provision of field inspections conducted by labour inspectorates and other enforcement bodies.<sup>29</sup>

Article 9 of the Directive obliges Member States to ensure that the economic operators and subcontractors participating in public procurement comply with their minimum wage obligations and the related collective bargaining rights.<sup>30</sup> Article 10 stresses the need for more effective data collection tools to monitor minimum wage protection.<sup>31</sup> Article 11 guarantees that information regarding statutory minimum wages and minimum wage protection in universally applicable collective agreements becomes publicly available. Lastly, the Directive permits impartial dispute resolution mechanisms as a way to settle wage disputes out of court.<sup>32</sup>

## **B. Domestic Implementation of Directive 2022/2041**

### **Denmark**

**IMPLEMENTING THE DIRECTIVE** – Member States need to comply with the Directive by 15 November 2024.<sup>33</sup> Unsurprisingly, since Denmark challenges the legality of the Directive before the CJEU, the Danish authorities are not particularly eager to transpose the Directive. Even though the action for annulment does not suspend the obligation to transpose, there is no indication of a legislative bill to comply with this obligation.

**POSITION ON THE DIRECTIVE** – The Danish government claims to have always opposed the Directive.<sup>34</sup> The Danish Parliament is likewise critical.<sup>35</sup> Although the Directive allows Denmark not to issue statutory minimum wages and to continue to rely on collective bargaining, the government disagrees with the EU's initiative as a matter of principle.<sup>36</sup> Not much is known about the proceedings before the CJEU,

except that intending to preserve their Nordic labour market models, Sweden supports Denmark's action (only Sweden and Denmark voted against the Directive in the Council of Ministers).<sup>37</sup>

## France

**IMPLEMENTING THE DIRECTIVE** – Member States need to comply with the Directive by 15 November 2024.<sup>38</sup> There is no indication of a concrete legislative bill yet.

**POSITION ON THE DIRECTIVE** – The French employment minister fully supported the initiative.<sup>39</sup> France took over the presidency of the EU in January 2022, after which it spearheaded the effort to bring the Directive to a successful conclusion.<sup>40</sup> The establishment of European legislation on minimum wages was a French priority.<sup>41</sup> Following the Directive's adoption, while certain French MPs question the concrete effect the Directive will have domestically, the governing parties credit the French authorities for guiding this process to a successful conclusion.<sup>42</sup>

## Germany

**IMPLEMENTING THE DIRECTIVE** – Member States need to comply with the Directive by 15 November 2024.<sup>43</sup> The scientific department of the German Parliament has evaluated the German Minimum Wage Law (*Mindestlohngesetz*)<sup>44</sup> based on the draft Directive. The expectation is that the German legislature will not have to amend the Law. The relevant authorities can interpret the Law's provisions in accordance with the Directive. At the same time, it is considered likely that German authorities will need to find ways to better monitor the collective bargaining coverage rate, and it is not unlikely they will need to take action<sup>45</sup> to increase said rate.<sup>46</sup> There is no indication of a concrete legislative bill yet.

**POSITION ON THE DIRECTIVE** – The German presidency of the EU commenced in July 2020. During its presidency, the European Commission launched the proposal for the Directive in October 2020.<sup>47</sup> From the outset, the German government was committed to developing a framework for national minimum wages.<sup>48</sup> Therefore, predictably, the German employment minister still supports the Directive.<sup>49</sup>

## The Netherlands

**IMPLEMENTING THE DIRECTIVE** – Member States need to comply with the Directive by 15 November 2024.<sup>50</sup> Dutch discussions on reviewing the minimum wage in light of the Directive are ongoing.<sup>51</sup> There is no indication of a concrete legislative bill yet. More information regarding the bill to transpose the Directive is expected in the fourth quarter of 2023.<sup>52</sup>

Separately, a bill has been pending in the Dutch Parliament since November 2019 about the introduction of an hourly minimum wage (replacing the current monthly, weekly or daily minimum wage)<sup>53</sup>. The bill<sup>54</sup> recently passed and is considered to comply with the Directive because a generalized hourly minimum wage is clearer and more convenient than a system relying on a separate monthly, weekly and daily minimum wage.<sup>55</sup>

**POSITION ON THE DIRECTIVE** – The Dutch government took a pragmatic and constructive stance, primarily viewing the potential upward convergence of minimum wages between different Member States as interesting (hopefully, in their view, leading to “fairer” competition). The government considered a council recommendation a more appropriate instrument than a directive and emphasized the need to provide Member States significant flexibility.<sup>56</sup>

## C. Comparative Table

	Denmark	France	Germany	Netherlands
<b>Statutory minimum wage</b>	Denmark does not have a statutory minimum wage nor rules on how wages are agreed upon through collective bargaining. <sup>57</sup>	The <i>salaire minimum interprofessionnel de croissance</i> (SMIC), i.e. hourly minimum wage, has long been set by law. <sup>58</sup> It has two pillars: (i) it is semi-automatically adapted to the consumer price index; <sup>59</sup> and (ii) it is subject to yearly discussions, enabling workers to benefit from the “nation’s economic development”. <sup>60</sup>	The statutory hourly minimum wage was only introduced in 2014. The Minimum Wage Commission ( <i>Mindestlohnkommission</i> ) passes resolutions about minimum wage adjustments every two years. <sup>61</sup> The government decides whether to bring the resolutions into force. <sup>62</sup>	<i>Minimumlonen</i> , i.e. monthly, weekly and daily minimum wages, have long been set by law. The minimum wage is generally adapted in a depoliticized manner; the Public Office of Statistics calculates the average level of pay rises, after which the universal minimum wage is adapted accordingly. <sup>63</sup>  An hourly minimum wage will replace the monthly, weekly and daily minimum wage. <sup>64</sup>
<b>Broader minimum wage setting mechanism</b>	Denmark relies on social partners to conclude collective bargaining agreements regarding minimum salaries at the national/sectoral level and/or local/company level. There is no general law regulating this process. <sup>65</sup> The public authorities enable dispute resolution. <sup>66</sup>	In addition to the statutory minimum wage, at least once every four years (or every year), collective bargaining must take place at the sectoral level on wage-related elements. <sup>67</sup> Companies with union representatives must also negotiate salaries once every four years. <sup>68</sup>	Before 2014, remuneration was only regulated in collective agreements. <sup>69</sup> Despite 2014’s <i>Mindestlohngesetz</i> , collective bargaining remains important at the sector or industry level (and company level). <sup>70</sup> Several legislative frameworks govern the collective agreements on pay. <sup>71</sup>	In addition to a Law on Minimum Wages, <sup>72</sup> another Law on Wage Determination exists. The latter confirms that social partners drive wage setting. Yet, it obliges the parties that conclude a sectoral or company-level collective agreement to register it with the public authorities (for it to become legally binding); thus, public authorities remain informed about wage developments, affecting the level of the statutory minimum wage. <sup>73</sup>
<b>Collective bargaining coverage rate<sup>74</sup></b>	Rate of employees with a right to bargain was 82% in 2018. <sup>75</sup> CB coverage rate for minimum salaries, +-76%. <sup>76</sup>	Rate of employees with a right to bargain was 98% in 2018. <sup>77</sup> CB coverage rate for minimum wages, +-94%. <sup>78</sup>	Rate of employees with a right to bargain was 54% in 2018. <sup>79</sup> CB coverage rate for minimum wages, +-55%. <sup>80</sup>	Rate of employees with a right to bargain was 75,6% in 2019. <sup>81</sup> CB coverage rate for minimum wages, +-79%. <sup>82</sup>
<b>Hourly statutory minimum wage on 1 January 2023<sup>83</sup></b>	N/A <sup>84</sup>	11,27 EUR	12 EUR	11,75 EUR
<b>The proportion of minimum wage workers finding it difficult to make</b>	6%	24,6%	6,3%	11,7%

ends meet in 2018 <sup>85</sup>				
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## D. Comparative Perspective on Minimum Wages

### Collective bargaining remains crucial

The minimum wage setting mechanisms between EU Member States differ hugely. Some Member States, including Denmark, only confer minimum wage protection through collective agreements. Because of their well-functioning collective bargaining system, these Member States are strongly opposed to any governmental instrument, such as statutory minimum wages, which might undermine social partners' autonomy.<sup>86</sup>

In contrast, France and the Netherlands have long had statutory minimum wages (1950<sup>87</sup> and 1968,<sup>88</sup> respectively). Nevertheless, it should be noted that the actual level of the salary in France is predominantly established through collective agreements (hence higher than the statutory minimum wage),<sup>89</sup> and also in the Netherlands, collective bargaining on wages has clearly taken over, with the state only trying to intervene by guaranteeing a bottom line through the statutory minimum wage.<sup>90</sup> Germany has long resisted the introduction of a universal statutory minimum wage. The wage-setting autonomy of social partners was and is considered crucial. However, the decline of collective wage bargaining coverage and the growth of low-wage sectors has reportedly led the state to introduce a statutory minimum wage (with the support of unions that recognized their structural weakness to address these issues).<sup>91</sup>

### A statutory minimum wage as a bottom line

The statutory minimum wage is generally considered a (semi-)universal bottom line. The EU Directive obliges Member States to comply with minimum requirements when updating it.<sup>92</sup> At present, Member States use different parameters to determine if and when the minimum wage should increase. It can occur through an automatic indexation of minimum wages, like France's calculation based on the cost of living<sup>93</sup> or the Dutch mechanism with reference to average salary increases.<sup>94</sup> Other countries stick to a more political decision-making process by having a specialised body issuing advice to the government, e.g. Germany.<sup>95</sup> The Directive continues to give Member States the freedom to apply their own methodology; hence France, Germany, and the Netherlands will continue to differ. It imposes minimum requirements to obtain "adequate" minimum wages in all Member States.

The three countries also vary in a myriad of other ways, such as: (i) the factors that determine whether variations, deductions and exemptions from/in the minimum wage are possible;<sup>96</sup> (ii) the level of involvement of social partners;<sup>97</sup> and (iii) the mechanisms in place to enforce minimum wages.<sup>98</sup>

## E. Conclusion

The Minimum Wage Directive is a daring attempt to influence a core element of domestic labour law in a context where the TFEU limits EU competencies to regulate. Awaiting the CJEU's ruling, Member States seem not to have undertaken action to transpose the Directive yet. Effective social partner involvement is required with a view to the implementation of the Directive by 15 November 2024.<sup>99</sup>

<sup>1</sup> Article 153 (5) Consolidated version of the Treaty on the Functioning of the European Union.

<sup>2</sup> It has to be noted that the CJEU must still rule on the legality of the Minimum Wage Directive. For the current state of affairs, see L. Ratti, Brighter later: the uncertain legal future of the EU Directive on adequate minimum wages, 2023 ERA-Forum

<sup>3</sup> P. Watson, EU Social and Employment Law, Oxford: OUP 2014, p. 217-304.

<sup>4</sup> European Commission, The European Pillar of Social Rights Action Plan, 2021.

5 Some countries entirely rely on collective bargaining without statutory minimum wages; other countries  
6 have weak collective bargaining institutions and are almost entirely reliant on statutory minimum  
7 wages. All sorts of variations exist in between these two extremes.

8 Directive (EU) 2022/2041 of the European Parliament and of the Council of 19 October 2022 on  
9 adequate minimum wages in the European Union, available at: [https://www.efta.int/eea-  
10 lex/32022L2041](https://www.efta.int/eea-lex/32022L2041) (23.05.2023).

11 Provided that they have an employment contract or employment relationship, “workers in both the  
12 private and the public sectors, as well as domestic workers, on-demand workers, intermittent workers,  
13 voucher-based workers, platform workers, trainees, apprentices and other non-standard workers, as  
14 well as bogus self-employed and undeclared workers could fall within the scope of this Directive.  
15 Genuinely self-employed persons do not fall within the scope of this Directive since they do not fulfil those  
16 criteria.” Recital 21 Directive (EU) 2022/2041 of the European Parliament and of the Council of 19  
17 October 2022 on adequate minimum wages in the European Union.

18 L. Ratti, The Sword and the Shield: The Directive on Adequate Minimum Wages in the EU, 2023 Industrial  
19 Law Journal.

20 Recital 18 Directive (EU) 2022/2041 of 19 October 2022.

21 The Directive wants to reinforce Member States’ existing minimum wage mechanisms without however:  
22 (i) directly imposing a minimum wage; (ii) harmonizing minimum wages across the EU; (iii) undermining  
23 the autonomy of social partners; (iv) and imposing a concrete, single model for wage setting. Recital 19  
24 Directive (EU) 2022/2041 of 19 October 2022.

Art. 153 Consolidated version of the Treaty on the Functioning of the European Union.

European Commission, Commission Staff Working Document Impact Assessment: Accompanying the  
document: Proposal for a Directive of the European Parliament and of the Council on adequate  
minimum wages in the European Union, Brussels: European Commission 2020, p. 21-22; e.g., S. Wixforth  
& L. Hochscheidt, Minimum-wages directive: it’s legal, available at: [https://www.socialeurope.eu/  
minimum-wages-directive-its-legal](https://www.socialeurope.eu/minimum-wages-directive-its-legal) (15.05.2023).

E. Sjödin, European minimum wage: A Swedish perspective on EU’s competence in social policy in the  
wake of the proposed directive on adequate minimum wages in the EU, 2022 European Labour Law  
Journal (2): 273-291.

Case C-19/23: Action brought on 18 January 2023 — Kingdom of Denmark v European Parliament and  
Council of the European Union; Mette Klingsten Advokatfirma, Denmark requests annulment of the EU’s  
minimum wage directive, available at: [https://www.lexology.com/library/detail.aspx?g=ef281a0a-  
1780-4879-a280-b4262313da74](https://www.lexology.com/library/detail.aspx?g=ef281a0a-1780-4879-a280-b4262313da74) (15.05.2023).

Recital 24 Directive (EU) 2022/2041 of 19 October 2022.

The Directive is “without prejudice to the full respect for the autonomy of the social partners, as well as  
their right to negotiate and conclude collective agreements.” Art. 1 (2) Directive (EU) 2022/2041 of 19  
October 2022.

Art. 4 (1) Directive (EU) 2022/2041 of 19 October 2022. See also Art. 12 (2) Directive (EU) 2022/2041 of  
19 October 2022.

Collective bargaining coverage “means the share of workers at national level to whom a collective  
agreement applies, calculated as the ratio of the number of workers covered by collective agreements  
to the number of workers whose working conditions may be regulated by collective agreements in  
accordance with national law and practice.” Art. 3 (5) Directive (EU) 2022/2041 of 19 October 2022

European Commission, Commission Staff Working Document Impact Assessment: Accompanying the  
document: Proposal for a Directive of the European Parliament and of the Council on adequate  
minimum wages in the European Union, Brussels: European Commission 2020, p. 154-155.

Art. 4 (2) Directive (EU) 2022/2041 of 19 October 2022.

Recital 25 Directive (EU) 2022/2041 of 19 October 2022.

Recital 19 Directive (EU) 2022/2041 of 19 October 2022. In this regard, it is (possibly too easily) assumed  
that a high collective bargaining coverage rate ensures adequate minimum wages. L. Ratti, The Sword  
and the Shield: The Directive on Adequate Minimum Wages in the EU, 2023 Industrial Law Journal.

“Member States shall ensure that regular and timely updates of statutory minimum wages take place at  
least every two years or, for Member States which use an automatic indexation mechanism as referred  
to in paragraph 3, at least every four years.” Art. 5 Directive (EU) 2022/2041 of 19 October 2022.

“Minimum wages are considered to be adequate if they are fair in relation to the wage distribution in  
the relevant Member State and if they provide a decent standard of living for workers based on a full-  
time employment relationship. The adequacy of statutory minimum wages is determined and assessed

by each Member State in view of its national socioeconomic conditions, including employment growth, competitiveness and regional and sectoral developments. For the purpose of that determination, Member States should take into account purchasing power, long-term national productivity levels and developments, as well as wage levels wage distribution and wage growth.” Recital 28 Directive (EU) 2022/2041 of 19 October 2022.

25 “Member States which use an automatic indexation mechanism, including semi-automatic mechanisms in which a minimal obligatory increase of statutory minimum wage is at least guaranteed, should also carry out the procedures for updating the statutory minimum wages, at least every four years. Those regular updates should consist of an evaluation of the minimum wage taking into account the guiding criteria, followed, if necessary, by a modification of the amount. The frequency of the automatic indexation adjustments on the one hand, and the updates of the statutory minimum wages on the other might differ. Member States where automatic or semi-automatic indexation mechanisms do not exist should update their statutory minimum wage at least every two years.” Recital 27 Directive (EU) 2022/2041 of 19 October 2022.

26 The wage-setting and -updating procedures “shall be guided by criteria set to contribute to their adequacy, with the aim of achieving a decent standard of living, reducing in-work poverty, as well as promoting social cohesion and upward social convergence, and reducing the gender pay gap. Member States shall define those criteria in accordance with their national practices in relevant national law, in decisions of their competent bodies or in tripartite agreements. [...] The national criteria referred to in paragraph 1 shall include at least the following elements: (a) the purchasing power of statutory minimum wages, taking into account the cost of living; (b) the general level of wages and their distribution; (c) the growth rate of wages; (d) long-term national productivity levels and developments.” Art. 5 Directive (EU) 2022/2041 of 19 October 2022.

27 Art. 7 Directive (EU) 2022/2041 of 19 October 2022.

28 “Variations and deductions should therefore pursue a legitimate aim. Examples of such deductions might be the recovery of overstated amounts paid or deductions ordered by a judicial or administrative authority. Other deductions, such as those related to the equipment necessary to perform a job or deductions of allowances in kind, such as accommodation, present a high risk of being disproportionate.” Art. 6 and recital 29 Directive (EU) 2022/2041 of 19 October 2022.

29 Art. 8 Directive (EU) 2022/2041 of 19 October 2022.

30 See also recitals 31 and 32 Directive (EU) 2022/2041 of 19 October 2022.

31 See also recital 33 Directive (EU) 2022/2041 of 19 October 2022.

32 Art. 12 (1) and recital 35 Directive (EU) 2022/2041 of 19 October 2022.

33 Art. 17 Directive (EU) 2022/2041 of 19 October 2022.

34 General Secretariat of the Council, Draft Directive of the European Parliament and of the Council on adequate minimum wages in the European Union (first reading) - Adoption of the legislative act = [Statements](#), Brussels: Council of the European Union 2022; Beskæftigelsesministeriet, Debatten om direktivforslag om mindsteløn fortsætter, available at: <https://bm.dk/nyheder-presse/nyheder/2022/09/debatten-om-direktivforslag-om-mindsteloen-fortsætter/> (15.05.2023).

35 [Folketinget](#), Reasoned opinion on the commission proposal for a directive on minimum wages in the EU (COM(2020)682), Copenhagen: Folketinget 2020.

36 The EU is not competent to (in)directly govern pay, the autonomy of the social partners needs to be respected, and wage conditions are best regulated at national level (principle of subsidiarity). Beskæftigelsesministeriet, Regeringen har anlagt annullationssøgsmål mod mindstelønsdirektivet, <https://bm.dk/nyheder-presse/pressemeddelelser/2023/01/regeringen-har-anlagt-annullationssøgsmaal-mod-mindsteloensdirektivet/> (15.05.2023).

37 [Council of the European Union](#), Directive of the European Parliament and of the Council on adequate minimum wages in the European Union (first reading), Luxembourg: Council of the European Union 2022; Beskæftigelsesministeriet, Mindstelønsdirektivet: Sverige melder sin støtte til Danmark i annullationssøgsmål, available at: <https://bm.dk/nyheder-presse/pressemeddelelser/2023/04/mindsteloensdirektivet-sverige-melder-sin-stoette-til-danmark-i-annullationssøgsmaal/> (15.05.2023).

38 Art. 17 Directive (EU) 2022/2041 of 19 October 2022.

39 Ministère du travail, du plein emploi et de l’insertion, Participation d’Elisabeth Borne au Sommet des partenaires sociaux à Porto, available at: <https://travail-emploi.gouv.fr/actualites/l-actualite-du-ministere/Article/participation-d-elisabeth-borne-au-sommet-des-partenaires-sociaux-a-porto> (16.05.2023).

- 40 Élysée, Six mois de présidence française au service de l'Europe, available at: <https://www.elysee.fr/emmanuel-macron/2022/06/30/six-mois-de-presidence-francaise-au-service-de-europe> (16.05.2023); E. Berretta, Europe : trois victoires pour la présidence française et une défaite, available at: [https://www.lepoint.fr/politique/emmanuel-berretta/europe-trois-victoires-pour-la-presidence-francaise-et-une-defaite-08-06-2022-2478846\\_1897.php#11](https://www.lepoint.fr/politique/emmanuel-berretta/europe-trois-victoires-pour-la-presidence-francaise-et-une-defaite-08-06-2022-2478846_1897.php#11) (16.05.2023).
- 41 France22, *Priorities* - French Presidency of the Council of the European Union 2022, Brussels 2022.
- 42 XVIe législature, Session extraordinaire de 2021-2022, Séance du jeudi 28 juillet 2022, available at: <https://www.assemblee-nationale.fr/dyn/16/comptes-rendus/seance/session-extraordinaire-de-2021-2022/premiere-seance-du-jeudi-28-juillet-2022> (16.05.2023).
- 43 Art. 17 Directive (EU) 2022/2041 of 19 October 2022.
- 44 *Gesetz vom 11. August 2014 zur Regelung eines allgemeinen Mindestlohns (Mindestlohngesetz - MiLoG).*
- 45 *Wissenschaftliche Dienste* Deutscher Bundestag, Stärkung der Tarifbindung in Deutschland: Standpunkte und Vorschläge aus Politik, Wissenschaft und sozialpartnerschaftlichen Organisationen, Berlin: Deutscher Bundestag 2022.
- 46 *Wissenschaftliche Dienste* Deutscher Bundestag, Gesetzgeberischer Anpassungsbedarf beim Mindestlohngesetz auf der Grundlage des konsentierten Entwurfs einer EU-Mindestlohnrichtlinie, Berlin: Deutscher Bundestag 2022.
- 47 European Commission, Commission Staff Working *Document* Impact Assessment: Accompanying the document: Proposal for a Directive of the European Parliament and of the Council on adequate minimum wages in the European Union, Brussels: European Commission 2020.
- 48 Eu20.de, Together for Europe's recovery: *Programme* for Germany's Presidency of the Council of the European Union, Brussels 2020, p. 12.
- 49 Bundesminister für Arbeit und Soziales, Einigung über eine Richtlinie für Mindestlöhne in Europa, available at: <https://www.bmas.de/DE/Service/Presse/Meldungen/2022/einigung-ueber-eine-richtlinie-fuer-mindestloehne-in-europa.html> (16.05.2023).
- 50 Art. 17 Directive (EU) 2022/2041 of 19 October 2022.
- 51 Stichting van de Arbeid, Bijdrage van de Nederlandse sociale partners aan het Nationaal Hervormingsprogramma 2023, available at: <https://www.rijksoverheid.nl/documenten/rapporten/2023/04/24/reactie-stichting-van-de-arbeid-op-nationaal-hervormingsprogramma-2023> (16.05.2023).
- 52 Salaris Vanmorgen, Wat staat er op de planning van het ministerie van SZW voor 2023?, <https://www.salarisvanmorgen.nl/2023/01/23/wat-staat-er-op-de-planning-van-het-ministerie-van-szw-voor-2023/> (16.05.2023).
- 53 Art. 8 (1) *Wet* van 27 november 1968, houdende regelen inzake een minimumloon en een minimumvakantiebijslag.
- 54 *Voorstel* van wet van de leden Kathmann en Maatoug houdende wijziging van de Wet minimumloon en minimumvakantiebijslag en enige andere wetten in verband met de invoering van een uniform wettelijk minimumuurloon en enige andere wijzigingen (Wet invoering minimumuurloon).
- 55 *Memorie van antwoord*, Voorstel van wet van de leden Kathmann en Maatoug houdende wijziging van de Wet minimumloon en minimumvakantiebijslag en enige andere wetten in verband met de invoering van een uniform wettelijk minimumuurloon en enige andere wijzigingen (Wet invoering minimumuurloon), The Hague: eerste Kamer der Staten-Generaal 2022.
- 56 *Minister* van Sociale Zaken en Werkgelegenheid, EU-voorstel: Richtlijn toereikende minimumlonen in de EU, The Hague: Eerste Kamer der Staten-Generaal 2021; *Minister* van Sociale Zaken en Werkgelegenheid, Resultaat van de onderhandelingen tussen Raad en Europees Parlement over een richtlijn "Toereikende minimumlonen in de EU", The Hague: Tweede Kamer 2022.
- 57 O. Hasselbalch, IEL Labour Law: Denmark, Alphen aan den Rijn: Wolters Kluwer 2019, p. 132.
- 58 Art. L. 3231-1 – L. 3231-12 *code du travail*.
- 59 The government semi-automatically adjusts SMIC based on the consumer price index. Art. L. 3231-5 *code du travail*; e.g., *Arrêté du 26 avril 2023 relatif au relèvement du salaire minimum de croissance*.
- 60 Each year, discussions take place in the CNNCEFP, a body that advises the government on how to fix a *salaire minimum de croissance* that appropriately remunerates workers for their "participation in the economic development of the nation." Art. L. 2271-1, L. 3231-6 – L. 3231-9 and R. 3231-7 *code du travail*; Ministère du travail, du plein emploi et de l'insertion, CNNCEFP (Commission nationale de la négociation collective, de l'emploi et de la formation professionnelle), available at: <https://travail-emploi.gouv.fr/ministere/instances-rattachees/Article/cnncefp-commission-nationale-de-la-negociation-collective-de-l-emploi-et-de-la> (16.05.2023).



61 The Commission aims for: (i) an appropriate minimum level of protection; (ii) fair and effective  
conditions of competition; (iii) and not to jeopardise employment. Furthermore, collective wage  
developments, conditions of competition, employment in different branches of industry and regions, as  
well as productivity are important factors to bear in mind. Section 9 *Mindestlohngesetz*.

62 Section 11 *Mindestlohngesetz*.

63 Art. 8 and 14 *Wet van 27 november 1968, houdende regelen inzake een minimumloon en een  
minimumvakantiebijslag*; A. Jacobs, Labour Law in the Netherlands, Alphen aan den Rijn: Wolters Kluwer  
2015, p. 113.

64 *Voorstel* van wet van de leden Kathmann en Maatoug houdende wijziging van de Wet minimumloon en  
minimumvakantiebijslag en enige andere wetten in verband met de invoering van een uniform wettelijk  
minimumuurloon en enige andere wijzigingen (Wet invoering minimumuurloon).

65 In essence, the collective bargaining process is based on the framework defined by the social partners  
in the General Agreement of 1899. The statutes concerned with collective labour law only regulate  
specific matters such as conciliation and mediation services, the litigation process in court, and the  
effects of breaching a collective agreement. R. Nielsen, Dansk Arbejdsret, Copenhagen: Djøf Forlag 2020,  
p. 119 *et seq*; O. Hasselbalch, International Encyclopedia for Labour law and Industrial Relations,  
Wolters Kluwer 2019, p. 49 and 132.

66 European Commission, Commission Staff Working *Document* Impact Assessment: Accompanying the  
document: Proposal for a Directive of the European Parliament and of the Council on adequate  
minimum wages in the European Union, Brussels: European Commission 2020, p. 126.

67 Art. L. 2241-1 and L. 2241-8 – L.2241-10 *code du travail*.

68 Art. L. 2242-1 *code du travail*.

69 M. Weiss, M. Schmidt & D. Hlava, IEL Labour Law: Germany, Alphen aan den Rijn: Wolters Kluwer 2023,  
p. 116.

70 OECD, Germany: Main indicators and characteristics of collective bargaining, available at:  
<https://www.oecd.org/employment/collective-bargaining-database-germany.pdf> (16.05.2023).

71 *Tarifvertragsgesetz (TVG) vom 25. August 1969*; sections 3 – 7a *Gesetz vom 20. April 2009 über  
zwingende Arbeitsbedingungen für grenzüberschreitend entsandte und für regelmäßig im Inland  
beschäftigte Arbeitnehmer und Arbeitnehmerinnen (Arbeitnehmer-Entsendegesetz - AEntG)*; section 3a  
*Gesetz vom 3. Februar 1995 zur Regelung der Arbeitnehmerüberlassung (Arbeitnehmerüberlas-  
sungsgesetz - AÜG)*; Bundesministerium für Arbeit und Soziales, Pflegekommission, available at:  
<https://www.bmas.de/DE/Arbeit/Arbeitsrecht/Mindestlohn/Glossar/P/Pflegekommission.html>  
(16.05.2023).

72 *Wet van 27 november 1968, houdende regelen inzake een minimumloon en een  
minimumvakantiebijslag*.

73 Art. 4 *Wet van 12 februari 1970, houdende regelen met betrekking tot de loonvorming*; Ministerie van  
Sociale Zaken en Werkgelegenheid, *Beleidsdoorlichting* Arbeidsverhoudingen, Utrecht 2008.

74 The numbers are based on the OECD/AIAS ICTWSS database, available at: [https://www.oecd.org/  
employment/ictwss-database.htm](https://www.oecd.org/employment/ictwss-database.htm) (16.05.2023). The database was also used for the European  
Commission's impact assessment of the Minimum Wages Directive.

75 OECD, Denmark: Main indicators and characteristics of collective bargaining, available at:  
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76 European Commission, Commission Staff Working *Document* Impact Assessment: Accompanying the  
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minimum wages in the European Union, Brussels: European Commission 2020, p. 155.

77 OECD, France: Main indicators and characteristics of collective bargaining, available at:  
<https://www.oecd.org/employment/collective-bargaining-database-France.pdf> (16.05.2023).

78 European Commission, Commission Staff Working *Document* Impact Assessment: Accompanying the  
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minimum wages in the European Union, Brussels: European Commission 2020, p. 155.

79 OECD, Germany: Main indicators and characteristics of collective bargaining, available at:  
<https://www.oecd.org/employment/collective-bargaining-database-germany.pdf> (16.05.2023).

80 European Commission, Commission Staff Working *Document* Impact Assessment: Accompanying the  
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minimum wages in the European Union, Brussels: European Commission 2020, p. 155.

81 OECD, Netherlands: Main indicators and characteristics of collective bargaining, available at:  
<https://www.oecd.org/employment/collective-bargaining-database-netherlands.pdf> (16.05.2023).

82 European Commission, Commission Staff Working [Document](#) Impact Assessment: Accompanying the document: Proposal for a Directive of the European Parliament and of the Council on adequate minimum wages in the European Union, Brussels: European Commission 2020, p. 155.

83 The numbers are based on M. Lübker & T. Schulten, WSI-[Mindestlohnbericht](#) 2023: Kaufkraftsicherung als zentrale Aufgabe in Zeiten hoher Inflation, Düsseldorf: WSI 2023, p. 7.

84 For an overview of the minimum salaries obtained through collective bargaining, see Legal Desk, Mindsteløn, available at: <https://www.legaldesk.dk/erhverv/ansaettelseskontrakt/mindsteloen> (16.05.2023). Some claim Danish salaries are the highest in the EU. Confederation of Danish Employers, Danish Trade Union Confederation & Ministry of Employment, The labour market in Denmark, Copenhagen 2021, p. 11.

85 Percentages are based on European Commission, Commission Staff Working Document Impact Assessment: Accompanying the document: Proposal for a Directive of the European Parliament and of the Council on adequate minimum wages in the European Union, Brussels: European Commission 2020, p. 148.

86 European Commission, Commission Staff Working [Document](#) Impact Assessment: Accompanying the document: Proposal for a Directive of the European Parliament and of the Council on adequate minimum wages in the European Union, Brussels: European Commission 2020, p. 22 and 30.

87 The *salaire minimum interprofessionnel garanti* (SMIG) was introduced in 1950 and converted to the *salaire minimum interprofessionnel de croissance* (SMIC) in 1970. [Loi n° 50-205 du 11 février 1950 relative aux conventions collectives et aux procédures de règlement des conflits collectifs de travail](#); [loi n° 70-7 du 2 janvier 1970 portant réforme du salaire minimum garanti et création d'un salaire minimum de croissance](#).

88 [Wet van 27 november 1968, houdende regelen inzake een minimumloon en een minimumvakantiebijslag](#).

89 G. Auzero, D. Baugard & E. Dockès, *Droit du travail*, Paris: Dalloz 2020, p. 1201.

90 A.T.J.M. Jacobs, *Collectief arbeidsrecht*, Deventer: Wolters Kluwer 2017, p. 40.

91 J. Timo Weishaupt, Minimum wage(s) in Germany: origins, enforcement, effects in J. Heyes & L. Rychly (eds.), *The Governance of Labour Administration*, Cheltenham: Edward Elgar 2021, p. 146.

92 Art. 5 Directive (EU) 2022/2041 of 19 October 2022.

93 Art. L. 2271-1, L. 3231-6 – L. 3231-9 and R. 3231-7 [code du travail](#); Ministère du travail, du plein emploi et de l'insertion, CNCFEP (Commission nationale de la négociation collective, de l'emploi et de la formation professionnelle), available at: <https://travail-emploi.gouv.fr/ministere/instances-rattachees/Article/cnncefp-commission-nationale-de-la-negociation-collective-de-l-emploi-et-de-la> (16.05.2023).

94 Art. 14 (5)-(8) [Wet van 27 november 1968, houdende regelen inzake een minimumloon en een minimumvakantiebijslag](#).

95 Sections 4-7 *Mindestlohngesetz*; J. Timo Weishaupt, Minimum wage(s) in Germany: origins, enforcement, effects in J. Heyes & L. Rychly (eds.), *The Governance of Labour Administration*, Cheltenham: Edward Elgar 2021, p. 140.

96 European Commission, Commission Staff Working [Document](#) Impact Assessment: Accompanying the document: Proposal for a Directive of the European Parliament and of the Council on adequate minimum wages in the European Union, Brussels: European Commission 2020, p. 16, 160-161 and 163-166.

97 European Commission, Commission Staff Working [Document](#) Impact Assessment: Accompanying the document: Proposal for a Directive of the European Parliament and of the Council on adequate minimum wages in the European Union, Brussels: European Commission 2020, p. 14 and 158-159.

98 European Commission, Commission Staff Working [Document](#) Impact Assessment: Accompanying the document: Proposal for a Directive of the European Parliament and of the Council on adequate minimum wages in the European Union, Brussels: European Commission 2020, p. 17 and 161-162.

99 Art. 17 Directive (EU) 2022/2041 of 19 October 2022.

## 2. Transparent and Predictable Working Conditions

### A. Directive 2019/1152 of 20 June 2019

#### i. The Objectives

[Directive](#) 2019/1152 of 20 June 2019 on transparent and predictable working conditions (hereinafter: TPWC Directive) is the successor to [Directive](#) 91/533/EEC on employers' obligations to inform employees of the working conditions applicable to the contract or employment relationship (i.e., "Written Statement Directive"). The former is currently under examination by the EEA,<sup>1</sup> whereas the latter is still in force in the EEA.<sup>2</sup>

The TPWC Directive has a broader objective than its predecessor. It aims to improve working conditions by promoting more *transparent* and *predictable* employment. It lays down minimum rights applicable to every worker in the EU. This was deemed particularly relevant for those engaged in new forms of employment, such as platform work employees, which often have more casual and unpredictable work patterns.<sup>3</sup>

#### ii. The Content

Like its predecessor, the TPWC Directive endeavors to ensure that "workers"<sup>4</sup> receive timely information both about their employment at the start of the relationship and subsequently about changes to their conditions. Among other minimum requirements, it sets forth new worker rights meant to make working conditions more predictable.

##### **§ 1 Mandatory information about the employment relationship**

Article 3 of the TPWC Directive clarifies that all information that the employer must provide to the worker has to be provided in writing, either on paper or in electronic form.<sup>5</sup> Article 4 subsequently lists the essential aspects of the employment relationship about which the worker has to be informed in information documents. Some relevant clarifications are made related to these essential aspects (e.g., for the place of work<sup>6</sup> and remuneration<sup>7</sup>). In light of the Directive's broader goal to obtain transparent and predictable working conditions, the list also states that if the "work pattern"<sup>8</sup> is entirely or mostly unpredictable, the employer has particular information obligations.<sup>9</sup> Furthermore, some particularities apply if workers are required to work abroad for more than four consecutive weeks. The information documents have to then contain information specific to this situation.<sup>10</sup>

Regarding the timing of the information, many of the employment relationship's essential aspects have to be communicated by the employer individually to the worker as soon as possible, and at the latest within a calendar week from their first working day. The deadline for some essential aspects is within one month of the first working day.<sup>11</sup> In case the worker goes abroad (for more than four consecutive weeks), the information documents must be issued before the worker's departure.<sup>12</sup>

Subsequently, during employment, Member States' domestic laws must ensure that changes relating to the information provided at the start of employment are communicated by the employer in the form of another document at the earliest opportunity. The worker must receive this information at the latest on the day the changes take effect.<sup>13</sup>

Lastly, to enhance legal certainty, the Directive demands Member States to adopt favourable legal presumptions<sup>14</sup> and/or early settlement mechanisms to enforce these information obligations effectively.<sup>15</sup> Also, Member States have to ensure that information on the legislative, regulatory and administrative provisions that govern the essential aspects of the employment relationship is generally

made available free of charge in a clear, transparent, comprehensive and easily accessible way at a distance and by electronic means.<sup>16</sup>

### **§ 2 Minimum requirements relating to various working conditions**

The TPWC Directive limits the use of probationary periods: (i) capping their duration for open-ended employment relationships so as not to exceed six months; (ii) ensuring a proportionate probationary period for fixed-term employment (especially of less than 12 months); and (iii) prohibiting a probationary period following the renewal of a contract for the same function and tasks. That said, on an exceptional basis, probationary periods can be extended if justified by the nature of the employment or in the worker's interest.<sup>17</sup>

The Directive furthermore addresses employers' practice of prohibiting a worker from taking up employment with other employers (e.g., a second job). Parallel employment is allowed in principle and should not lead to adverse treatment. However, Member States may lay down conditions for incompatibility restrictions, i.e. restrictions on working for other employers for objective reasons (e.g., business confidentiality).<sup>18</sup>

Article 13 of the TPWC Directive highlights that where an employer is required to provide training to workers by law or collective agreement to carry out the work for which they are employed, such training must: (i) be provided to the worker free of cost; (ii) count as working time; and (iii), where possible, take place during working hours.<sup>19</sup>

### **§ 3 Minimum requirements to make work more predictable**

Since one of the Directive's principal preoccupations are the uncertain working hours found in some forms of employment, the instrument advances several mechanisms to make those hours more predictable and to counter employers' abusive practices.

First, building on the particular information obligations applicable to work patterns that are entirely or mostly unpredictable,<sup>20</sup> Article 10 states that the worker cannot be required to work if the work assignment falls outside the reference hours and days communicated in the information documents. Nor is the work assignment binding if the worker was not notified of the work assignment following the minimum notice period.<sup>21</sup> The worker can refuse a work assignment without adverse consequences if one of these conditions is violated.

Furthermore, to the extent the Member States decide to allow employers to cancel work assignments without compensation, workers have to be nevertheless entitled to compensation if the employer cancels the work assignment after a specified reasonable deadline.<sup>22</sup>

Thirdly, Article 12 of the Directive grants workers with at least six months of service with the same employer the right to request a form of employment with more predictable and secure working conditions (like open-ended and/or full-time employment). In principle, the employer has to issue a reasoned written reply within one month of the request.<sup>23</sup>

Lastly, additional protections are envisaged for on-demand employment contracts (in which the employer can call the worker to work as and when needed), including zero-hour contracts (where there are effectively no guaranteed working hours). If Member States allow for on-demand contracts, they have to take one or more of the following measures to prevent abusive practices: (i) limitations to the use and duration of on-demand employment contracts; (ii) a rebuttable presumption of the existence of an employment contract with a minimum amount of paid hours based on the average hours worked during a given period; or (iii) other equivalent measures that ensure effective prevention of abusive practices.<sup>24</sup>

#### **§ 4 Effective rights**

Related to all the rights covered under subheadings §1, §2 and §3, the Directive obliges Member States to ensure: (i) a right to redress;<sup>25</sup> (ii) protections against adverse treatment or consequences resulting from a complaint lodged with the employer or from any enforcement proceedings;<sup>26</sup> (iii) a prohibition against dismissal or its “equivalent”<sup>27</sup> and all associated preparations on the grounds of having exercised any of these rights;<sup>28</sup> and (iv) penalties applicable to infringements of national provisions adopted pursuant to this Directive.<sup>29</sup>

### **B. Domestic Implementation of Directive 2019/1152**

#### **Denmark**

**IMPLEMENTING THE DIRECTIVE** – Even though the TPWC Directive had to be transposed by 1 August 2022,<sup>30</sup> the Danish Parliament only adopted a [legislative bill](#) on certificates of employment and certain working conditions in May 2023 (following an [agreement](#) between the Danish Union and Employers’ Confederation in June 2022). The law takes effect on 1 July 2023.<sup>31</sup> As such, a new Employment Certificate Act (*ansættelsesbevislov*) was passed. Additionally, the Act on Labour Tribunals and Industrial Arbitration Tribunals<sup>32</sup> and the Act on Seafarers’ Employment Conditions were slightly amended.<sup>33</sup>

**GOING BEYOND THE DIRECTIVE** – Danish law does not evidently go beyond what is required by the Directive. Nevertheless, the law’s substantive rights do not apply if the employment relationship in question is covered by a nationwide collective agreement concluded by the most representative social partners in the area; therefore, additional protections might arise through collective bargaining.<sup>34</sup>

#### **France**

**IMPLEMENTING THE DIRECTIVE** – France was late in transposing the Directive.<sup>35</sup> The [Law](#) of 9 March 2023 amended and introduced some provisions of/to the Labour Code.<sup>36</sup> Nonetheless, the details of many of the TPWC Directive’s rights have to be still implemented through regulatory decrees.<sup>37</sup>

**GOING BEYOND THE DIRECTIVE** – French law was already stricter for probationary periods than required under EU law.<sup>38</sup> The French law implementing the Directive does not seem to evidently go beyond what is required.

#### **Germany**

**IMPLEMENTING THE DIRECTIVE** – The [Law](#) of 20 July 2022 transposed the TPWC Directive.<sup>39</sup> The most extensive amendments concerned the Evidence Act ([Nachweisgesetz](#)).<sup>40</sup> However, the transposition also affected various other instruments, including the Vocational Training Act ([Berufsbildungsgesetz](#)),<sup>41</sup> Temporary Employment Act ([Arbeitnehmerüberlassungsgesetz](#)),<sup>42</sup> Maritime Labor Act ([Seearbeitsgesetz](#)),<sup>43</sup> Trade Regulations ([Gewerbeordnung](#)),<sup>44</sup> Part-time and Fixed-term Act ([Teilzeit- und Befristungsgesetz](#)),<sup>45</sup> and Posted Workers Act ([Arbeitnehmer-Entsendegesetz](#)).<sup>46</sup>

**GOING BEYOND THE DIRECTIVE** – German law is stricter than the Directive in certain regards. The *Nachweisgesetz* indicates that proof of the essential aspects of employment in electronic form is excluded, and some of the information needs to be given at the latest on the first day of work.<sup>47</sup> Apart from this, the German law implementing the Directive does not seem to evidently go beyond what is required.

#### **The Netherlands**

**IMPLEMENTING THE DIRECTIVE** – The [Law](#) of 22 June 2022 transposed the TPWC Directive, most notably by amending book 7 of the [Civil Code](#).<sup>48</sup> Additionally, also the Flexible Work [Law](#)<sup>49</sup> and Posted Workers [Law](#)<sup>50</sup> were amended.

**GOING BEYOND THE DIRECTIVE** – Dutch law already contained rules restraining the abusive use of on-demand contracts; those rules have been expanded to the broader notion of workers with unpredictable work patterns.<sup>51</sup> Interestingly, the request for more predictable working conditions is automatically granted if the employer fails to respond within the deadline of one (or three) month(s).<sup>52</sup> Apart from this, the Dutch law implementing the Directive does not seem to evidently go beyond what is required.

### C. Comparative Table

	<b>Denmark</b>	<b>France</b>	<b>Germany</b>	<b>Netherlands</b>
<b>Electronic information documents</b>	Possible if TPWC Directive's conditions are fulfilled. <sup>53</sup>	The relevant decree still has to be adopted. <sup>54</sup>	Proof of the essential contractual conditions in electronic form is excluded. <sup>55</sup>	Possible, but requires a qualified electronic signature, the possibility to save and print by the employee, and his explicit consent. <sup>56</sup>
<b>Deadline for information documents</b>	TPWC Directive's deadlines. <sup>57</sup>	The relevant decree still has to be adopted. <sup>58</sup>	Some information has to be shared no later than the first work day. <sup>59</sup>	TPWC Directive's deadlines. <sup>60</sup>
<b>Enforcement of information obligations</b>	An indemnity in front of the Appeal Board's Employment Committee ( <a href="#">Ankestyrelsens Beskæftigelsesudvalg</a> ). <sup>61</sup>	The relevant decree still has to be adopted. <sup>62</sup>	Administrative fines apply of up to 2,000 EUR. <sup>63</sup>	An employer is liable for harm caused by no or faulty information. <sup>64</sup>
<b>Probationary periods</b>	Max. 6 months for open-ended employment contracts. Max. one-quarter of the length of the fixed-term employee's service. <sup>65</sup>	Max. 2 months for open-ended white-collar and blue-collar employment, max. 3 months for open-ended supervisors and technicians, and max. 4 months for managers. <sup>66</sup> Possible renewal if allowed by industry agreement. <sup>67</sup> Max. 1 day per week of employment for fixed-term employees. <sup>68</sup>	During max. 6 months, open-ended employment relationships can be terminated with two weeks' notice. <sup>69</sup> The probationary period in a fixed-term contract needs to be proportionate (hence, less than 6 months; what is considered "proportionate" remains unclear). <sup>70</sup>	Max. 2 months for open-ended employment contracts. Max. 1 month for fixed-term employment of 6 months to 2 years and max. 2 months for more extended fixed-term contracts. <sup>71</sup>
<b>Parallel employment</b>	Allowed unless incompatibility between parallel work and existing employment (e.g., health and safety considerations, trade secrets, the integrity of public administration or conflicts of interest). <sup>72</sup>	The Labour Code does not lay down any prohibitions with regard to the accumulation of salaried employment (despite the non-competition obligation inherent in any employment contract and possible <i>clause de non-concurrence</i> ). <sup>73</sup>	Parallel employment is, in principle, allowed, <sup>74</sup> but employees may not compete during employment with the employer (subject to case law), <sup>75</sup> and non-compete clauses are possible (subject to statutory law). <sup>76</sup>	Article 7:653a was introduced to the Civil Code to prohibit contractual clauses that constrain an employee from working for another employer during the employment relationship (unless the clause can be justified based on an "objective reason"). <sup>77</sup>
<b>Description of entirely or mostly</b>	The explanatory memorandum indicates that the "temporal location" ( <i>tidsmæssige</i>	No indication.	The concept is reformulated as "work on call" ( <i>Arbeit auf Abruf</i> ), which implies	The explanatory memorandum indicates that the majority of working time is not

<b>unpredictable work patterns</b>	<i>placering</i> ) of the work is not determined or is only determined to a lesser extent. <sup>78</sup>		employees perform work in accordance with the workload. <sup>79</sup>	known in advance; hence, predominantly determined directly or indirectly by the employer (after contract conclusion). <sup>80</sup>
<b>Right to reject work assignment</b>	Transposed. Nothing particular. <sup>81</sup>	Not transposed. It is argued that French labour law does not provide for conditions of predominantly or entirely unpredictable working patterns. <sup>82</sup>	Transposed, at least for what concerns on-call work ( <i>Arbeit auf Abruf</i> ). The employer must inform the employee at least 4 days in advance. <sup>83</sup>	Transposed, both for on-call workers and the broader category with unpredictable hours. The employer must inform the employee in principle at least 4 days in advance, but ways exist to reduce this to 24h. <sup>84</sup>
<b>Right to compensation for late cancellation</b>	If the employer cancels the work assignment after the expiry of a reasonable period, the employer must compensate the employee (calculated based on the specific circumstances of the cancellation of the work assignment). <sup>85</sup>	Not transposed. Same argument as above. <sup>86</sup>	No clear reference to this right.	Cancelling (even if only in part) or changing the hours within 4 days (potentially 24h) from the commencement of the work entails the employee is entitled to the wages he would have received if the work had proceeded as scheduled. <sup>87</sup>
<b>Right to request more predictable working conditions</b>	The employee is only entitled to a written and reasoned response once a year. In case the employer is a natural person, or the number of employees is less than 35, the response is only needed within 3 months (instead of 1 month). <sup>88</sup>	Fixed-term employees and temporary agency workers, both employed at the company for at least 6 months, can request information on open-ended positions. <sup>89</sup>	A part-time employee is at least entitled to an oral discussion (unlimited times). A written request/response is needed if the employment relationship exists 6 months or more (max. 1 written response a year). Employee representatives are kept informed. <sup>90</sup> Fixed-term employees and temporary agency workers seemingly only have the written procedure at their disposal. <sup>91</sup>	Employees working at least 26 weeks at the employer can file a written request once a year (unless exceptional circumstances); not responding within 1 month if the employer has 10 or more employees or within 3 months for smaller companies results in the automatic acceptance of the request. <sup>92</sup>
<b>Protections from abusive on-call contracts</b>	Once employed on an on-call basis for over 3 months, the employer must prove the employment agreement has not been entered into with a minimum number of (guaranteed) paid hours (the number corresponds to the work performed by the employee in the past 4 weeks). <sup>93</sup>	Not transposed. It is argued that on-demand work is not practised in France. There is no explicit ban on this type of employment relationship, but there are principles in the Labour code to limit abuses. <sup>94</sup>	On-call work agreements must specify a specific duration of weekly and daily working hours, which the law makes "semi-flexible" <sup>95</sup> . Without specification, a weekly working time of 20 hours is presumed and the performance of at least 3 consecutive hours on the active days.	Once an employment contract lasts at least 3 months, at the employee's request, the stipulated amount of work in subsequent months shall be presumed to be equal to the average in the 3 preceding months. <sup>96</sup> In case of unpredictable working arrangements of less than 15h a week and on-call work agreements, the employee additionally

				has the right to wages for 3 hours even if the work took less time. <sup>97</sup> Once the on-call agreement lasts 12 months, the employer has to make an offer for a stable working arrangement. <sup>98</sup>
<b>Noteworthy penalties and remedies</b>	Violations may result in an allowance. <sup>99</sup>	A contract is presumed to be open-ended unless the fixed-term contract fulfils the formal conditions. <sup>100</sup>	No references.	Not responding to a valid request for stable employment equals its approval. <sup>101</sup> The on-call worker can claim his average salary from the moment the contract reaches 1 year until the employer makes an offer for stable employment. <sup>102</sup>

## D. Comparative Perspective on Transparent and Predictable Working Conditions

### Information obligations and other working conditions

Regarding the information obligations at the start of the employment relationship, Germany seems to have most significantly deviated from the Directive's template. The information documents are not to be provided electronically, which is a remarkable choice (e.g., the Netherlands allows it subject to explicit employee consent, and Denmark allows it). Some of the information in Germany has also to be provided on the employee's first day (stricter than the Directive's first-week requirement). In terms of sanctions, the explicit Dutch legislative provision holding employers liable for harm caused by no or faulty information is interesting.

Furthermore, it is worth pointing out that France and the Netherlands impose far stricter limitations upon probationary periods than required under the Directive. Different views most notably exist about what constitutes a proportionate limitation on a probationary period for a fixed-term contract.

### Unpredictable working arrangements

Some EU Member States have historically been reluctant to tolerate unpredictable working arrangements. In this vein, the French authorities remark that on-demand work is not practised in the country; therefore, the Directive's associated rights are only marginally transposed.<sup>103</sup> In contrast, the other three countries are generally more tolerant of unpredictable working arrangements. They have arguably more thoroughly transposed the Directive's related rights (see the comparative table above). Some of these Member States' choices are remarkable, such as Germany's interpretation of the concept of an entirely or mostly unpredictable working pattern as on-call work.

Regarding the employee's right to reject untimely work assignments, Germany and the Netherlands want employers to generally notify the employee at least four days in advance about a work assignment (Danish law is less specific). Regarding the right to request more predictable working conditions, Germany's mechanism for part-time employees is noteworthy as it merges oral and written requests (and incorporates workers' representatives). The Netherlands' automatic approval of requests without a response is also striking.



The protections provided to workers in on-call work diverge remarkably. Specifically for on-call work, Danish law assumes the existence of a guaranteed amount of paid hours once the on-call arrangement has lasted three months; a similar provision exists in the Netherlands but is applicable to employees at large (not just on-call workers). Dutch law adds other protections for on-call workers. They receive at least three hours of pay for each work assignment (even if it is shorter), and a transition from on-call to more predictable work becomes a right once the on-call contract reaches 12 months. Germany takes a different tack, inciting the parties to negotiate specific weekly and daily working hours. The law makes this agreed duration “semi-flexible” by limiting the working time variability in two directions (max. 25 per cent above the agreed minimum weekly working time and max. 20 per cent below the agreed maximum weekly working time).

## E. Conclusion

The TPWC Directive’s primary contribution to developed labour law systems has been its attempt to address the unpredictable working arrangements of persons in non-standard forms of employment, including employees in on-demand and platform work.<sup>104</sup> Whether that attempt succeeds largely depends on Member States’ implementing measures. While it is evident that the Member States intend to apply different means to reach the Directive’s objectives, it is not clear yet which domestic variants of the Directive’s rights effectively counter undesirable non-standard employment.

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<sup>1</sup> Directive (EU) 2019/1152 of the European Parliament and of the Council of 20 June 2019 on transparent and predictable working conditions in the European Union, available at: <https://www.efta.int/eea-lex/32019L1152> (23.05.2023).

<sup>2</sup> [Annex XVIII](#) on Health and Safety at Work, Labour Law, and Equal Treatment for Men and Women to the EEA Agreement.

<sup>3</sup> New forms of employment that “vary significantly from traditional employment relationships with regard to predictability, creating uncertainty with regard to the applicable rights and the social protection of the workers concerned.” Therefore, Recital 4 [Directive](#) (EU) 2019/1152 of the European Parliament and of the Council of 20 June 2019 on transparent and predictable working conditions in the European Union.

<sup>4</sup> The Directive applies to workers who have employment contracts or employment relationships as defined by the law, collective agreements or practice in force in each Member State with consideration to the case-law of the Court of Justice. Recital 8 provides some clarifications, explaining what is meant by this reference to the case law of the CJEU. Art. 1 [Directive](#) (EU) 2019/1152 of 20 June 2019.

<sup>5</sup> In case of an electronic form, the information has to be accessible to the worker, possible to store and print, and the employer must retain proof of transmission or receipt. Art. 3 [Directive](#) (EU) 2019/1152 of 20 June 2019.

<sup>6</sup> “Where the worker has no fixed or main place of work, he or she should receive information about arrangements, if any, for travel between the workplaces.” Recital 16 [Directive](#) (EU) 2019/1152 of 20 June 2019.

<sup>7</sup> “Information on remuneration to be provided should include all elements of the remuneration indicated separately, including, if applicable, contributions in cash or kind, overtime payments, bonuses and other entitlements, directly or indirectly received by the worker in respect of his or her work. The provision of such information should be without prejudice to the freedom for employers to provide for additional elements of remuneration such as one-off payments.” Recital 20 [Directive](#) (EU) 2019/1152 of 20 June 2019.

<sup>8</sup> Work pattern “means the form of organisation of the working time and its distribution according to a certain pattern determined by the employer.” Art. 2 [Directive](#) (EU) 2019/1152 of 20 June 2019.

<sup>9</sup> The employer must inform the worker of: (i) the principle that the work schedule is variable, the number of guaranteed paid hours and the remuneration for work performed in addition to those guaranteed hours; (ii) the reference hours and days within which the worker may be required to work; (iii) the minimum notice period to which the worker is entitled before the start of a work assignment and, where applicable, the deadline for cancellation Art. 4 (2.) (m) [Directive](#) (EU) 2019/1152 of 20 June 2019.

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- 10 Art. 7 Directive (EU) 2019/1152 of 20 June 2019.
- 11 Art. 5 Directive (EU) 2019/1152 of 20 June 2019.
- 12 Art. 7 Directive (EU) 2019/1152 of 20 June 2019.
- 13 Art. 6 Directive (EU) 2019/1152 of 20 June 2019.
- 14 *“It should be possible for such favourable presumptions to include a presumption that the worker has an open-ended employment relationship, that there is no probationary period or that the worker has a full-time position, where the relevant information is missing.”* Recital 39 Directive (EU) 2019/1152 of 20 June 2019.
- 15 Art. 15 Directive (EU) 2019/1152 of 20 June 2019.
- 16 Art. 5 Directive (EU) 2019/1152 of 20 June 2019.
- 17 Recital 28 and Art. 8 Directive (EU) 2019/1152 of 20 June 2019.
- 18 Recital 29 and Art. 9 Directive (EU) 2019/1152 of 20 June 2019.
- 19 *“The costs of such training should not be charged to the worker or withheld or deducted from the worker’s remuneration. Such training should count as working time and, where possible, should be carried out during working hours. That obligation does not cover vocational training or training required for workers to obtain, maintain or renew a professional qualification as long as the employer is not required by Union or national law or collective agreement to provide it to the worker. Member States should take the necessary measures to protect workers from abusive practices regarding training.”* Recital 37 Directive (EU) 2019/1152 of 20 June 2019.
- 20 The employer must inform the worker of: (i) the principle that the work schedule is variable, the number of guaranteed paid hours and the remuneration for work performed in addition to those guaranteed hours; (ii) the reference hours and days within which the worker may be required to work; (iii) the minimum notice period to which the worker is entitled before the start of a work assignment and, where applicable, the deadline for cancellation Art. 4 (2.) (m) Directive (EU) 2019/1152 of 20 June 2019.
- 21 *“A reasonable minimum notice period, which is to be understood as the period of time between the moment when a worker is informed of a new work assignment and the moment when the assignment starts, constitutes another necessary element of predictability of work for employment relationships with work patterns which are entirely or mostly unpredictable. The length of the notice period may vary according to the needs of the sector concerned, while ensuring the adequate protection of workers.”* Recital 32 Directive (EU) 2019/1152 of 20 June 2019.
- 22 *“Where a worker whose work pattern is entirely or mostly unpredictable has agreed with his or her employer to undertake a specific work assignment, the worker should be able to plan accordingly. The worker should be protected against loss of income resulting from the late cancellation of an agreed work assignment by means of adequate compensation.”* Recital 34 and Art. 10 Directive (EU) 2019/1152 of 20 June 2019.
- 23 *“Where employers have the possibility to offer full-time or open-ended employment contracts to workers in non-standard forms of employment, a transition to more secure forms of employment should be promoted in accordance with the principles established in the European Pillar of Social Rights. Workers should be able to request another more predictable and secure form of employment, where available, and receive a reasoned written response from the employer, which takes into account the needs of the employer and of the worker.”* Recital 36 Directive (EU) 2019/1152 of 20 June 2019.
- 24 Recitals 12 and 35, and Art. 11 Directive (EU) 2019/1152 of 20 June 2019.
- 25 Art. 16 Directive (EU) 2019/1152 of 20 June 2019.
- 26 Art. 17 Directive (EU) 2019/1152 of 20 June 2019.
- 27 *“Workers exercising rights provided for in this Directive should enjoy protection from dismissal or equivalent detriment, such as an on-demand worker no longer being assigned work, or any preparations for a possible dismissal, on the grounds that they sought to exercise such rights.”* Recital 43 Directive (EU) 2019/1152 of 20 June 2019.
- 28 Art. 18 Directive (EU) 2019/1152 of 20 June 2019.
- 29 Art. 19 Directive (EU) 2019/1152 of 20 June 2019.
- 30 Art. 21 Directive (EU) 2019/1152 of 20 June 2019.
- 31 *Forslag til lov om ansættelsesbeviser og visse arbejdsvilkår.*
- 32 Section 9 [lov om Arbejdsretten og faglige voldgiftsretter](#).
- 33 Predominantly sections 3a – 3e [lov om søfarendes ansættelsesforhold m.v.](#)
- 34 Section 1 [lov om ansættelsesbeviser og visse arbejdsvilkår](#).

- 35 European Commission, Non-transposition of EU legislation: Commission takes action to ensure complete and timely transposition of EU directives, available at: [https://ec.europa.eu/commission/presscorner/detail/en/inf\\_22\\_5409](https://ec.europa.eu/commission/presscorner/detail/en/inf_22_5409) (23.05.2023).
- 36 Art. 19 *loi n° 2023-171 du 9 mars 2023 portant diverses dispositions d'adaptation au droit de l'Union européenne dans les domaines de l'économie, de la santé, du travail, des transports et de l'agriculture*.
- 37 F. Satge, L'information du salarié lors de l'embauche est améliorée, available at: [https://open.lefebvre-dalloz.fr/actualites/droit-social/information-salarie-embauche-amelioree\\_fe1ef5850-9641-4f17-af46-65ab31ae6e27](https://open.lefebvre-dalloz.fr/actualites/droit-social/information-salarie-embauche-amelioree_fe1ef5850-9641-4f17-af46-65ab31ae6e27) (23.05.2023); Y. Dufour, L'information des CDD sur les postes disponibles en CDI est renforcée, available at: [https://www.effl.fr/actualite/information-cdd-postes-disponibles-cdi-renforcee\\_f05d8ef1b-b716-40e3-8cd6-f4f39ae0c0e3](https://www.effl.fr/actualite/information-cdd-postes-disponibles-cdi-renforcee_f05d8ef1b-b716-40e3-8cd6-f4f39ae0c0e3) (23.05.2023).
- 38 Art. L. 1221-19 – L. 1221-26 *code du travail*.
- 39 *Gesetz vom 20. Juli 2022 zur Umsetzung der Richtlinie (EU) 2019/1152 des Europäischen Parlaments und des Rates vom 20. Juni 2019 über transparente und vorhersehbare Arbeitsbedingungen in der Europäischen Union im Bereich des Zivilrechts und zur Übertragung von Aufgaben an die Sozialversicherung für Landwirtschaft, Forsten und Gartenbau.*
- 40 *Gesetz vom 20. Juli 1995 über den Nachweis der für ein Arbeitsverhältnis geltenden wesentlichen Bedingungen (Nachweisgesetz - NachwG).*
- 41 *Berufsbildungsgesetz in der Fassung der Bekanntmachung vom 4. Mai 2020.*
- 42 *Arbeitnehmerüberlassungsgesetz in der Fassung der Bekanntmachung vom 3. Februar 1995.*
- 43 *Seearbeitsgesetz vom 20. April 2013.*
- 44 *Gewerbeordnung in der Fassung der Bekanntmachung vom 22. Februar 1999.*
- 45 *Teilzeit- und Befristungsgesetz vom 21. Dezember 2000.*
- 46 *Arbeitnehmer-Entsendegesetz vom 20. April 2009.*
- 47 Section 2 *Gesetz vom 20. Juli 1995 über den Nachweis der für ein Arbeitsverhältnis geltenden wesentlichen Bedingungen.*
- 48 *Burgerlijk Wetboek Boek 7.*
- 49 Art. 2b *wet van 19 februari 2000, houdende regels inzake het recht op aanpassing van de arbeidsduur (Wet aanpassing arbeidsduur)*. Also known as *wet flexibel werken*.
- 50 Art. 3 *wet van 1 juni 2016, houdende Regeling van de arbeidsvoorwaarden van gedetacheerde werknemers in verband met de implementatie van Richtlijn 2014/67/EU van het Europees Parlement en de Raad van 15 mei 2014 inzake de handhaving van de detachingsrichtlijn en tot wijziging van de IMI-verordening over de administratieve samenwerking via het Informatiesysteem interne markt (Wet arbeidsvoorwaarden gedetacheerde werknemers in de Europese Unie)*.
- 51 Art. 7:628a and 7:628b *Burgerlijk Wetboek Boek 7.*
- 52 Art. 2b *wet flexibel werken*.
- 53 Section 3 §3 *lov om ansættelsesbeviser og visse arbejdsvilkår*.
- 54 Art. L. 1221-5-1 *code du travail*.
- 55 Section 2 (1) *Nachweisgesetz*.
- 56 Art. 7:655 (3), (7) and (8) *Burgerlijk wetboek*.
- 57 Section 3 §1 *lov om ansættelsesbeviser og visse arbejdsvilkår*.
- 58 Art. L. 1221-5-1 *code du travail*.
- 59 Section 2 (1) *Nachweisgesetz*.
- 60 Art. 7:655 (3) *Burgerlijk wetboek*.
- 61 Sections 12 §1 and 13 *lov om ansættelsesbeviser og visse arbejdsvilkår*.
- 62 Art. L. 1221-5-1 *code du travail*.
- 63 Section 4 *Nachweisgesetz*.
- 64 Art. 7:655 (4) *Burgerlijk wetboek*.
- 65 Section 6 *lov om ansættelsesbeviser og visse arbejdsvilkår*.
- 66 Art. L. 1221-19 *code du travail*.
- 67 Art. L. 1221-21 *code du travail*.
- 68 The probationary period may not exceed a duration calculated at the rate of 1 day per week, within the limit of 2 weeks when the duration initially provided for in the contract is at most equal to 6 months and 1 month in other cases. Art. L. 1242-10 *code du travail*.
- 69 Section 622 (3) *Bürgerliches Gesetzbuch*.
- 70 Section 15 (3) *Teilzeit- und Befristungsgesetz* vom 21. Dezember 2000; P. Verma, Wann ist die Probezeit verhältnismäßig?, available at: <https://www.humanresourcesmanager.de/arbeitsrecht/wann-ist-die-probezeit-verhaeltnismaessig/> (02.06.2023).

- 71 Art. 7:652 [Burgerlijk wetboek](#).
- 72 Section 7 [lov om ansættelsesbeviser og visse arbejdsvilkår](#).
- 73 C. Lefranc-Hamoniaux, Travail à temps partiel, Dalloz 2012, no. 197 *et seq*; F. Favennec-Héry & P.-Y. Verkindt, Droit du travail, Paris: LGDJ 2020, p. 523 *et seq*.
- 74 Section 12 [Grundgesetz](#) für die Bundesrepublik Deutschland.
- 75 M. Weiss, M. Schmidt & D. Hlava, Labour Law and Industrial Relations: Germany, Alphen aan den Rijn: Wolters Kluwer 2023, p. 157.
- 76 Sections 74-75 [Handelsgesetzbuch](#).
- 77 Art. 7:653a [Burgerlijk wetboek](#).
- 78 “Zero-hour contracts will mean that the work is completely unpredictable, and on-call employment, where the employee and employer enter into an ad hoc agreement on a specific work task, can also be considered unpredictable if it is a continuous employment relationship in which the employer, for example, has guaranteed a certain minimum number of hours. If it is a question of highly variable working hours, the work must also be seen as completely or predominantly unpredictable, even if the start time for the tasks in question is possibly known in advance, and it can be stated that work in which a small part, for example, a Saturday shift, is fixed, but in addition and primarily in the employment relationship, work is actually done at different times that cannot be determined in advance, which may for example be on call. It will depend on a specific assessment of the individual employment, whether the work pattern must be considered to be completely or predominantly unpredictable.” [Bemærkninger til lovforslaget til lov om ansættelsesbeviser og visse arbejdsvilkår](#).
- 79 Section 2 (1) 9 [Nachweisgesetz](#) and section 12 [Teilzeit- und Befristungsgesetz](#).
- 80 [Memorie van toelichting](#) bij de wet implementatie EU-richtlijn transparante en voorspelbare arbeidsvoorwaarden.
- 81 Section 8 §1 [lov om ansættelsesbeviser og visse arbejdsvilkår](#).
- 82 [Étude d’impact](#): Projet de loi portant diverses dispositions d’adaptation au droit de l’Union européenne dans les domaines de l’économie, de la santé, du travail, des transports et de l’agriculture, Paris: Première Ministre 2022, p. 330.
- 83 Section 12 (3) Teilzeit- und [Befristungsgesetz](#) vom 21. Dezember 2000.
- 84 Art. 628a (2), (4) and 628b [Burgerlijk wetboek](#).
- 85 Section 8 §3 [lov om ansættelsesbeviser og visse arbejdsvilkår](#).
- 86 [Étude d’impact](#): Projet de loi portant diverses dispositions d’adaptation au droit de l’Union européenne dans les domaines de l’économie, de la santé, du travail, des transports et de l’agriculture, Paris: Première Ministre 2022, p. 330.
- 87 Art. 628a (3) and 628b [Burgerlijk wetboek](#).
- 88 Section 10 [lov om ansættelsesbeviser og visse arbejdsvilkår](#).
- 89 A Decree has to provide further details. Art. L. 1242-17 [code du travail](#) and Art. L. 1251-25 [code du travail](#).
- 90 Section 7 (2)-(4) Teilzeit- und [Befristungsgesetz](#) vom 21. Dezember 2000.
- 91 Section 18 Teilzeit- und [Befristungsgesetz](#) vom 21. Dezember 2000; section 13a [Arbeitnehmerüberlassungsgesetz](#).
- 92 Art. 2b [wet flexibel werken](#).
- 93 Section 9 [lov om ansættelsesbeviser og visse arbejdsvilkår](#).
- 94 [Étude d’impact](#): Projet de loi portant diverses dispositions d’adaptation au droit de l’Union européenne dans les domaines de l’économie, de la santé, du travail, des transports et de l’agriculture, Paris: Première Ministre 2022, p. 331.
- 95 The employer has to indicate a specific weekly and daily duration, but the law states that “[i]f a minimum working time has been agreed for the duration of the weekly working time in accordance with subsection (1) sentence 2, the employer may only call up to an additional 25 per cent of the weekly working time. If a maximum working time has been agreed for the duration of the weekly working time in accordance with paragraph 1 sentence 2, the employer may only call up to 20 percent less of the weekly working time.” Section 12 (1) and (2) Teilzeit- und [Befristungsgesetz](#) vom 21. Dezember 2000.
- 96 Art. 610b [Burgerlijk wetboek](#).
- 97 Art. 628a (1) [Burgerlijk wetboek](#).
- 98 Art. 628a (5)-(8) [Burgerlijk wetboek](#).
- 99 Section 14 [lov om ansættelsesbeviser og visse arbejdsvilkår](#).
- 100 Art. L. 1245-1 [code du travail](#).
- 101 Art. 2b [wet flexibel werken](#).

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- <sup>102</sup> Art. 628a (8) [Burgerlijk wetboek](#).
- <sup>103</sup> [Étude d'impact](#): Projet de loi portant diverses dispositions d'adaptation au droit de l'Union européenne dans les domaines de l'économie, de la santé, du travail, des transports et de l'agriculture, Paris: Première Ministre 2022, p. 330-331.
- <sup>104</sup> B. Bednarowicz, Delivering on the European Pillar of Social Rights: The New Directive on Transparent and Predictable Working Conditions in the European Union, 2019 (4) *Industrial Law Journal*; D. Georgiou, The new EU Directive on Transparent and Predictable Working Conditions in the context of new forms of employment, 2022 (2) *European Journal of Industrial Relations*.

### 3. Work-life Balance

#### A. Directive 2019/ 1158 of 20 June 2019

##### i. The Objectives

[Directive](#) 2019/1158 of 20 June 2019 on work-life balance for parents and carers is the successor to [Directive](#) 2010/18/EU implementing the revised Framework Agreement on parental leave. The 2010 Directive is in force in the EEA,<sup>1</sup> whereas the 2019 Directive is currently under examination by EEA EFTA.<sup>2</sup> The WLB Directive modernizes the prior Directive's rules on parental leave and regarding requests for flexible working arrangements, and introduces rights to paternity and carers' leave.<sup>3</sup>

The WLB Directive is motivated by the observation that caring responsibilities are unequally shared between men and women, hampering the participation of women in the labour market.<sup>4</sup> Therefore, Article 1 highlights the need to set minimum requirements to achieve equality between men and women. This overarching goal is connected to the need for a reconciliation of work and family life throughout a worker's life, hence not only for young parents but also for carers.

##### ii. The Content

The Directive advances and reinforces various rights to achieve its goals: paternity leave, parental leave, carers' leave and flexible working arrangements for workers who are parents or carers.<sup>5</sup> The Directive also attempts to make sure that workers are not disincentivized from using their rights.

#### § 1 Family-related leave

The WLB Directive obliges Member States to ensure that fathers (or equivalent second parents insofar as recognised by national law) have a right to ten working days of paid<sup>6</sup> paternity leave on the occasion of the child's birth to provide care. Although paternity leave should be taken around the time of the birth, Member States largely determine how flexibly the worker can use the entitlement.<sup>7</sup>

Additionally, Member States must ensure that workers have an individual right to paid<sup>8</sup> parental leave of four months to take care of their child. The worker must take the leave before the child reaches a specified age (max. age 8), and at least two months must be taken by the father (that is, no more than two months can be transferred to the mother)<sup>9</sup>.

Unlike the right to paternity leave, the employer may make the right to parental leave subject to a period of work qualification or to a length of service qualification (max. 1 year) and a reasonable period of notice. The employer has to follow a certain procedure to postpone the granting of parental leave.<sup>10</sup> A noteworthy feature is the introduction of part-time parental leave.<sup>11</sup>

The Directive furthermore introduces carers' leave so that workers are able to provide personal care or support to a relative<sup>12</sup> or to a person who lives in the same household and is in need of significant care or support for a serious medical reason.<sup>13</sup> Each worker has a right to unpaid<sup>14</sup> carers' leave for at least five working days per year. This may, however, be subject to appropriate substantiation<sup>15</sup> under national law.<sup>16</sup>

The right to carers' leave comes in addition to the right to time off from work for urgent family reasons in the case of illness or accident, as already provided in Directive 2010/18/EU.<sup>17</sup>

#### § 2 Flexible working arrangements

Article 9 of the Directive demands measures from Member States to ensure that workers with children up to (at least) eight years old and carers have the right to request flexible working arrangements for

caring purposes. Such arrangements may include the use of remote working arrangements, flexible working schedules, or a reduction in working hours.<sup>18</sup> The right can be made subject to a period of work qualification or to a length of service qualification (max. 6 months). A request for flexible working arrangements must receive a response from the employer within a reasonable period of time, providing reasons for any refusal or postponement.<sup>19</sup>

The worker also has a right to request (and the employer needs to respond) a return to the original working pattern. If flexible working arrangements are limited in duration, the worker has a right to return to the original working pattern at the end of the period.<sup>20</sup>

### § 3 Effective rights

Article 10 of the Directive protects the acquired rights of workers and their position at the company subsequent to the leave.<sup>21</sup> Related to this, Member States must define the status of the employment contract or employment relationship during the period of leave, bearing in mind the CJEU's case law.<sup>22</sup> Article 11 obliges Member States to prohibit less favourable treatment of workers on grounds related to the Directive's rights. Along these lines, there is also special protection from dismissal.<sup>23</sup> The Directive furthermore refers to penalties that have to exist for infringements of national provisions implementing this Directive,<sup>24</sup> protections against adverse treatment for complaints and legal proceedings,<sup>25</sup> and the enforcement competence of equality bodies (in addition to labour inspectorates).<sup>26</sup>

## **B. Domestic Implementation of Directive 2019/1158**

### **Denmark**

**IMPLEMENTING THE DIRECTIVE** – Denmark adopted various instruments, including (i) the [Law](#) of 22 March 2022 amending the Maternity Act ([barselsloven](#)),<sup>27</sup> (ii) the [Guidelines](#) of 2 August 2022 on the right to leave with maternity benefits for parents of a child,<sup>28</sup> and (iii) the [Law](#) of 21 June 2022 amending, among other instruments, the [Act](#)<sup>29</sup> on employees' right to absence from work for special family reasons, the [Act](#)<sup>30</sup> on equal treatment of men and women with regard to employment, and the [Act](#)<sup>31</sup> on active social policies.<sup>32</sup> After an initial formal notice for an alleged failure to adequately transpose the Directive, the case was closed in June 2023.

**GOING BEYOND THE DIRECTIVE** – Even if the Government and social partners agreed to transpose the Directive in a way that interferes as little as possible with the Danish labour market model,<sup>33</sup> one study identified Denmark as the only Member State in which the transposition of the WLB Directive was generally satisfactory on 31 August 2022 (no important implementation gaps but a “temporal”<sup>34</sup> issue). Danish law evidently goes beyond the Directive's requirements concerning parental leave.<sup>35</sup>

### **France**

**IMPLEMENTING THE DIRECTIVE** – The [Law](#) of 9 March 2023 transposed the WLB Directive, making precise but important changes to the Labour Code.<sup>36</sup> Without referring to the Directive, the [Law](#) of 14 December 2020 had already significantly amended the Code's provisions on paternity leave.<sup>37</sup> Carers' leave was amended through the [Law](#) of 23 December 2021.<sup>38</sup> Despite these efforts, the European Commission sent a formal notice for an alleged failure to transpose the Directive in September 2022, followed by a motivated legal opinion in April 2023, making it possible for the Commission to start infringement proceedings as a third step.<sup>39</sup>

**GOING BEYOND THE DIRECTIVE** – Although France might become subject to infringement proceedings, French law evidently goes beyond the Directive for what concerns (aspects of) paternity leave,<sup>40</sup> parental leave,<sup>41</sup> and carers' leave.<sup>42</sup>

## Germany

**IMPLEMENTING THE DIRECTIVE** – Although the German authorities considered domestic law to already substantially align with the Directive,<sup>43</sup> the [Law](#) of 19 December 2022 was issued to transpose the instrument further, amending the Parental Allowance and Parental Leave Act ([Bundeselterngeld- und Elternzeitgesetz](#)),<sup>44</sup> Caregiver Leave Act ([Pflegezeitgesetzes](#)),<sup>45</sup> Family Care Leave Act ([Familienpflegezeitgesetzes](#))<sup>46</sup> and General Equal Treatment Act ([AGG](#))<sup>47,48</sup>. A previous [Law](#) of 15 February 2021 had already made significant changes to the parental leave scheme.<sup>49</sup> Even though questions remain about German paternity leave (a legislative bill, [Familienstartzeitgesetz](#) for 2024),<sup>50</sup> after an initial formal notice for an alleged failure to adequately transpose the Directive, the case was closed in June 2023.

**GOING BEYOND THE DIRECTIVE** – The German reluctance to act on paternity leave is said to be in part due to its extensive parental leave provisions.<sup>51</sup> Indeed, parental leave under German law goes far beyond the Directive’s requirements,<sup>52</sup> and the country also makes it possible to take carers’ leave for a long period.<sup>53</sup>

## The Netherlands

**IMPLEMENTING THE DIRECTIVE** – Before the Directive, the Dutch legislature had already adopted the [Law](#) of 14 November 2018 to introduce additional Birth Leave (i.e. Paternity Leave).<sup>54</sup> Subsequently, the [Law](#) of 13 October 2021 on Paid Parental Leave, the main legislative act transposing the Directive (also containing provisions on issues other than paid parental leave), was advanced.<sup>55</sup> A regulatory [Decree](#) complements this Law.<sup>56</sup>

**GOING BEYOND THE DIRECTIVE** – The Netherlands did not receive any notice for a failure to communicate the full transposition of the Directive, which is in part due to the fact that the country is at the forefront of WLB issues. Dutch law evidently goes beyond the Directive’s minimum requirements for what concerns paternity leave,<sup>57</sup> parental leave,<sup>58</sup> carers’ leave<sup>59</sup> and requests for flexible working arrangements.<sup>60</sup>

## C. Comparative Table

The table below is incomplete as it does not mention, for example, the situation of adoption instead of birth, nor what happens in the event of twins.

	Denmark	France	Germany	Netherlands
<b>Paternity leave</b>	Right to 2 consecutive weeks of benefits <sup>61</sup> covered leave following birth (more flexible options possible within 10 weeks after birth if the employer agrees). <sup>62</sup>	Right to 25 calendar days of benefits <sup>63</sup> covered paternity leave, to be taken within 6 months after birth; 4 days must immediately follow birth <sup>64</sup> leave (3 days’ leave from the day of birth). <sup>65</sup>	Traditionally, a possibility immediately after the birth of a short <i>force majeure</i> absence. <sup>66</sup> Also, very extensive parental leave coverage first 3 years. In the near future, the Family Start Time Act ( <a href="#">Familienstartzeitgesetz</a> ), entering into force in 2024, is meant to establish the Directive’s parental leave of 10 working days at birth (covered by the health insurance company). <sup>67</sup>	During the 4 weeks following birth, an employee has a right to paid birth leave ( <i>geboorteverlof</i> ) for a duration of 1 weeks’ working hours. <sup>68</sup> Having used paid regular birth leave, a right to unpaid additional birth leave for 5 weeks at most is obtained during the child’s first 6 months. Social security benefits are provided for the latter. <sup>69</sup>
<b>Paternity leave (Duty to inform employer)</b>	Notify the employer no later than 4 weeks before	Notify the employer about the expected date of birth 1 month	To be clarified in the Family Start Time Act ( <a href="#">Familienstartzeitgesetz</a> ).	If possible, notify the employer in advance about the birth. <sup>72</sup> Regarding both regular and additional birth leave, notify the employer



	the expected time of birth. <sup>70</sup>	beforehand, and inform the employer about the dates and duration of the leave at least 1 month before the start of each respective period of leave. <sup>71</sup>		at least 4 weeks before the start of the leave. <sup>73</sup>
<b>Paternity leave for equivalent second parents</b>	Yes.	Yes.	N/A	Yes. <sup>74</sup>
<b>Parental leave</b>	In principle, between the 10th week and 1 year after birth, each parent is entitled to benefits-covered <sup>75</sup> leave for 32 weeks (possibility to extend to 40 or even 46 weeks) <sup>76,77</sup> Possible to postpone max. 5 weeks of leave to be used after the 1 <sup>st</sup> year up to the age of 9. <sup>78</sup>	On the condition the employee has at least 1 year of service between the expiry date of the maternity or adoption leave and the child's 3 <sup>rd</sup> birthday, the employee is entitled to unpaid <sup>79</sup> leave for max. 1 year (which can be extended twice (3 years total)). <sup>80</sup>	On the condition the employee lives in the same household as the child, parental leave can be taken for up to 3 years. A portion of up to 24 months (out of 36 months) can be deferred to be taken between the child's 3 <sup>rd</sup> and 8 <sup>th</sup> birthday. <sup>81</sup>	Employees have a right to unpaid parental leave of 26 times the weekly working time in relation to each child till the age of 8. Until the child reaches the age of 1, the employee is entitled to benefits during the unpaid leave (a period not exceeding 9 times the weekly working hours). <sup>82</sup>
<b>Parental leave (Duty to inform the employer)</b>	Notify the employer within 6 weeks of the birth about the beginning of the (several periods of) absence(s) and the length(s) thereof. <sup>83</sup>	If parental leave follows maternity or adoption leave, notify the employer at least 1 month before the end of this leave. Otherwise, inform the employer at least 2 months before the start of the parental leave. <sup>84</sup>	The period of notice is 7 weeks for leave taken before the 3 <sup>rd</sup> birthday. A longer notice period of 13 weeks applies for leave being taken after the 3 <sup>rd</sup> birthday. <sup>85</sup>	Employee notifies the intention to take leave at least 2 months prior to the start of the leave. <sup>86</sup>
<b>Parental leave for co-parents</b>	Yes.	Yes.	Yes.	Yes. <sup>87</sup>
<b>Flexible options</b>	Possible to agree on part-time parental leave (relative right) or parental leave in different blocks (absolute right). <sup>88</sup>	Possible to work part-time but not for less than 16 hours per week (absolute right). <sup>89</sup>	Parents can divide parental leave into 3 blocks (more blocks require employer consent – absolute or relative right). <sup>90</sup> Additional conditions apply for entitlement to part-time parental leave (relative right). <sup>91</sup>	Possible to work part-time or to divide the leave into blocks (unless the company motivates refusal based on substantial business or service interests – both relative rights). <sup>92</sup>

<b>Possibility of transferring parental leave</b>	Non-employed mother has 14 transferable weeks of parental leave covered by benefits, and non-employed father has 22 weeks. Employed parents cannot transfer 9 of these weeks (hence, 5 transferable weeks for mothers and 13 for fathers). <sup>93</sup>	Not transferable.	Not transferable.	Not transferable. <sup>94</sup>
<b>Carers' leave</b>	Right to 5 working days ( <i>omsorgsorlov</i> ) per worker each calendar year for care of relatives or a person living in the same household. <sup>95</sup> These days are not necessarily remunerated. Separately, there are specific care formulas for leave related to the care for sick and dying relatives. <sup>96</sup>	<i>Inter alia</i> , <sup>97</sup> right to Family Solidarity Leave ( <i>congé de solidarité familiale</i> ) of 3 months for life-threatening illness or dying relatives; <sup>98</sup> right to Caregiver Leave ( <i>congé de proche aidant</i> ) of 3 months (and 1 year during an entire career) for persons having a loss of autonomy. <sup>99</sup>	Provided the employer has at least 15 employees, a right to 6 months of Caregiver Leave ( <i>Pflegezeit</i> ) per family in relation to each close relative in need of care (dependency <sup>100</sup> ). Benefits are provided in accordance with the Family Care Leave Act ( <i>Familienpflegezeitgesetzes</i> ). <sup>101</sup>	Short carers' leave ( <i>kortdurend zorgverlof</i> ) is a partially paid right to 2 times the weekly working time in each period of 12 consecutive months for the necessary care of relatives, or persons in the employee's household or connected through a strong social relation. <sup>102</sup> Long carers' leave ( <i>langdurend zorgverlof</i> ) is unpaid and aimed at a life-threatening illness or necessary care for a longer duration, having a duration of max. 6 times the weekly working hours in 12 consecutive months. <sup>103</sup>
<b>Leave for force majeure</b>	Right to absence for special family reasons (no concrete maximum duration) ( <i>fravær fra arbejde af særlige familiemæssige årsager</i> ). <sup>104</sup>	Firstly, unpaid Sick Child Leave ( <i>congé pour enfant malade</i> ) is regulated (max. 3 days a year). <sup>105</sup> Secondly, Parental Presence Leave ( <i>congé de présence parentale</i> ) of max. 310 days per child per incident. <sup>106</sup> Thirdly, several days for family-related events ( <i>congés pour événements familiaux</i> ). <sup>107</sup>	Firstly, <i>force majeure</i> leave from the Civil Code (a relatively insignificant period of time). <sup>108</sup> Secondly, short-time inability to work ( <i>Kurzzeitige Arbeitsverhinderung</i> ) for up to 10 working days to organize needs-based care. <sup>109</sup> Thirdly, leave and sickness benefits in the event of illness of a child for max. 10 working days per child per year. <sup>110</sup>	Paid leave for short durations is possible, among other things, for <i>force majeure</i> . The conditions are described under the heading "emergency and other short absence leave" ( <i>calamiteiten- en ander kort verzuimverlof</i> ). <sup>111</sup>

<b>Request for flexible working arrangements</b>	Employee may request to change working patterns for “a specified period of time” to provide personal care. <sup>112</sup> Employee with child(ren) under age 9 may request a change of working hours or patterns for “a specified period of time”. <sup>113</sup>	Possible to ask for a reduction in working hours in the form of one or more periods of at least one week. The working time is then fixed on an annual basis ( <i>temps partiel annualisé pour raisons familiales</i> ). <sup>114</sup> Possible to ask for individualized working hours aimed at transferring hours from one week to another. <sup>115</sup>	Under the <i>Pflegezeitgesetz</i> , employee can request partial carers’ leave by reaching an agreement on the reduction and distribution of working hours for maximum 6 months. <sup>116</sup> Under the <i>Familienpflegezeitgesetz</i> , requests for reduced working hours must be at least 15 hours per week for a maximum of 24 months. <sup>117</sup>	All employees can file a request (if they have worked 26 weeks for the employer at the time of the proposed change in pattern). <sup>118</sup> Employees with a child up to age 8 or taking care of persons that are ill or in need of help have a stronger right to the adjustment of working hours, place of work and working time. Some of the derogations that apply to other employees, such as no-right if employer has less than 10 employees, do not apply to this group. <sup>119</sup>
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## D. Comparative Perspective on Family-related Leave

The WLB Directive was a politically sensitive initiative, as it intervened in family life, aiming to involve men more in the burdens of family life. Denmark, France, Germany and the Netherlands have a progressive approach to WLB subjects.<sup>120</sup> And their domestic laws reflect this, frequently going beyond the Directive’s minimum requirements.

Consider the Directive’s right to 10 working days of paternity leave, which must be taken immediately after birth in some Member States: French law confers a right to 25 calendar days, of which 21 days can be used within the first 6 months after birth; Dutch law even offers 6 weeks in total (1 week within the first 4 weeks and 5 weeks within the first 6 months). Differences also exist in terms of the notification procedure and the amount of allowance.<sup>121</sup> Similarly, an individual right to 4 months of parental leave exists under EU law (2 months cannot be transferred), but Dutch law establishes 26 weeks of non-transferable parental leave available until age 8, and Denmark provides a total of 32 weeks (some of which can be transferred between parents), most of which have to be taken in the first year after birth (5 weeks can be postponed up to age 9). Even more generously, France and Germany offer up to 3 years of non-transferable parental leave until the child is age 3 or 8, respectively. The allowances for parental leave differ significantly between countries.<sup>122</sup>

Regarding carers’ leave, the Directive envisions 5 working days per year. While Denmark clearly introduced carers’ leave of this duration per worker to comply with the Directive, many other countries offer carers’ leave schemes that contain far longer periods of leave. Thus, there are 2 weeks of short carers’ leave and 6 weeks of long carers’ leave per worker in the Netherlands. France provides a maximum of 3 months of caregiver leave per family, whereas Germany even creates the possibility for each family to have 6 months of caregiver leave. The fact that some countries, such as France, have multiple separate carers’ leave schemes makes it complicated to compare countries. Moreover, leave for *force majeure* intersects with carers’ leave of short duration (especially in relation to children). In that sense, countries show varied patterns of coping with urgent leave for care (and longer periods). Similarly, Member States display a diversity of rights of parents and carers to request flexible working arrangements.<sup>123</sup> Notably, the Netherlands even confers this right to all workers if the employer has

at least 10 employees. In light of the Directive, parents of young children and carers also enjoy it in smaller companies.

An important aspect of looking at the question of regulating work-life balance is that comparing individual components of the Directive between countries is not suitable for grasping how each country approaches the concept of WLB as a whole. For such, a comparison of the country's overall system would be necessary – for instance, the intersections between maternity, paternity and parental leave. Moreover, it should be noted that Denmark, France, Germany and the Netherlands arguably offer a distorted picture of how EU Member States transpose the Directive. Their willingness to go beyond the Directive's minimum standards, of course, is not going to be the case for all Member States. Cultural differences across the EU may make the transposition much more difficult in more traditional societies.

## E. Conclusion

EU Directives usually aim to harmonize minimum standards, after which Member States only marginally go beyond those minimum standards. The WLB Directive takes a similar approach, but the Member States continue to display a remarkable degree of variation, making an overall assessment difficult. On the one hand, the Member States studied in this report may not entirely comply with all the Directive's rules, but, on the other hand, for what concerns the general lines, these Member States tend to go (far) beyond what the Directive demands.

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<sup>1</sup> [Annex XVIII](#) on Health and Safety at Work, Labour Law, and Equal Treatment for Men and Women to the EEA Agreement.

<sup>2</sup> Directive (EU) 2019/1158 of the European Parliament and of the Council of 20 June 2019 on work-life balance for parents and carers and repealing Council Directive 2010/18/EU, available at: <https://www.efta.int/eea-lex/32019L1158> (24.05.2023).

<sup>3</sup> M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 8.

<sup>4</sup> Recitals 6-11 Directive (EU) 2019/1158 of the European Parliament and of the Council of 20 June 2019 on work-life balance for parents and carers and repealing Council Directive 2010/18/EU.

<sup>5</sup> Art. 1 Directive (EU) 2019/1158 of 20 June 2019.

<sup>6</sup> *“With regard to paternity leave as referred to in Article 4(1), such payment or allowance shall guarantee an income at least equivalent to that which the worker concerned would receive in the event of a break in the worker's activities on grounds connected with the worker's state of health [i.e. equivalent to the level of national sick pay], subject to any ceiling laid down in national law. Member States may make the right to a payment or an allowance subject to periods of previous employment, which shall not exceed six months immediately prior to the expected date of the birth of the child.”* The preamble adds that *“Member States are encouraged to provide for a payment or an allowance for paternity leave that is equal to the payment or allowance provided for maternity leave at national level.”* Recital 30 and Art. 8 Directive (EU) 2019/1158 of 20 June 2019.

<sup>7</sup> Recital 19 and Art. 3 (a) and 4 Directive (EU) 2019/1158 of 20 June 2019.

<sup>8</sup> *“With regard to parental leave as referred to in Article 5(2), such payment or allowance shall be defined by the Member State or the social partners and shall be set in such a way as to facilitate the take-up of parental leave by both parents.”* The preamble adds that *“Member States should set the payment or allowance for the minimum non-transferable period of parental leave guaranteed under this Directive at an adequate level. When setting the level of the payment or allowance provided for the minimum non-transferable period of parental leave, Member States should take into account that the take-up of parental leave often results in a loss of income for the family and that first earners in a family are able to make use of their right to parental leave only if it is sufficiently well remunerated, with a view to allowing for a decent living standard.”* Recital 31 and Art. 8 Directive (EU) 2019/1158 of 20 June 2019.

<sup>9</sup> Recital 20 Directive (EU) 2019/1158 of 20 June 2019.

- 10 To the extent a request for full-time parental leave would seriously disrupt the good functioning of the employer, the employer must first consider whether flexible ways of taking parental leave offer an alternative solution. Only after this reflection can the granting of parental leave be entirely postponed for a reasonable period of time with the employer providing the reasons in writing. Art. 5 Directive (EU) 2019/1158 of 20 June 2019.
- 11 Recital 23 Directive (EU) 2019/1158 of 20 June 2019.
- 12 *“Member States are encouraged to make the right to carers' leave available with regard to additional relatives, such as grandparents and siblings.”* Recital 27 Directive (EU) 2019/1158 of 20 June 2019.
- 13 Art. 3 (c) Directive (EU) 2019/1158 of 20 June 2019.
- 14 *“Although Member States are free to decide whether to provide a payment or an allowance for carers' leave, they are encouraged to introduce such a payment or an allowance in order to guarantee the effective take-up of the right by carers, in particular by men.”* Recital 32 Directive (EU) 2019/1158 of 20 June 2019.
- 15 *“Member States can require prior medical certification of the need for significant care or support for a serious medical reason.”* Recital 27 Directive (EU) 2019/1158 of 20 June 2019.
- 16 Art. 6 Directive (EU) 2019/1158 of 20 June 2019.
- 17 Recital 28 and Art. 7 Directive (EU) 2019/1158 of 20 June 2019 (right to take time off if the worker's immediate absence is essential due to force majeure).
- 18 Recital 34 Directive (EU) 2019/1158 of 20 June 2019.
- 19 *“When considering requests for flexible working arrangements, employers should be able to take into account, inter alia, the duration of the flexible working arrangements requested and the employers' resources and operational capacity to offer such arrangements. The employer should be able to decide whether to accept or refuse a worker's request for flexible working arrangements.”* Recital 36 Directive (EU) 2019/1158 of 20 June 2019.
- 20 *“Specific circumstances underlying the need for flexible working arrangements can change. Workers should therefore have the right not only to return to their original working pattern at the end of a mutually agreed period, but should also be able to request to do so earlier where required on the basis of a change in the underlying circumstances.”* Recital 36 and Art. 9 Directive (EU) 2019/1158 of 20 June 2019.
- 21 After the family-related leave, the workers are entitled to return to their jobs or to equivalent posts on terms and conditions which are no less favourable to them, and entitled to any improvement in working conditions that occurred in the meantime and to which they would have been entitled if they had not taken the leave.
- 22 *“As provided for in Directive 2010/18/EU, Member States are required to define the status of the employment contract or employment relationship for the period of parental leave. According to the case-law of the Court of Justice, the employment relationship between the worker and the employer is maintained during the period of leave and, as a result, the beneficiary of such leave remains, during that period, a worker for the purposes of Union law. When defining the status of the employment contract or employment relationship during the period of the types of leave covered by this Directive, including with regard to the entitlement to social security, the Member States should therefore ensure that the employment relationship is maintained.”* Recital 39 Directive (EU) 2019/1158 of 20 June 2019.
- 23 Recital 41 and Art. 12 Directive (EU) 2019/1158 of 20 June 2019.
- 24 Art. 13 Directive (EU) 2019/1158 of 20 June 2019.
- 25 Art. 14 Directive (EU) 2019/1158 of 20 June 2019.
- 26 *“With a view to further improving the level of protection of the rights provided for in this Directive, national equality bodies should be competent in regard to issues relating to discrimination that fall within the scope of this Directive, including the task of providing independent assistance to victims of discrimination in pursuing their complaints.”* Recital 45 and Art. 15 Directive (EU) 2019/1158 of 20 June 2019.
- 27 *Lov om ændring af barselloven (Indførelse af øremærket orlov, lighedeling af retten til barseldagpenge og ret til overdragelse af barseldagpenge til sociale forældre og nærtstående familiemedlemmer m.v.). Vejledning om ret til fravær med barseldagpenge for forældre til et barn, der er født eller modtaget fra den 2. august 2022.*
- 29 *Lov om lønmodtageres ret til fravær fra arbejde af særlige familiemæssige årsager.*
- 30 *Lov om ligebehandling af mænd og kvinder med hensyn til beskæftigelse m.v.*
- 31 *Lov om aktiv socialpolitik.*

- 32 *Loi om ændring af lov om lønmodtageres ret til fravær fra arbejde af særlige familiemæssige årsager, lov om ligebehandling af mænd og kvinder med hensyn til beskæftigelse m.v., lov om aktiv socialpolitik og forskellige andre love.*
- 33 *Aftale om implementering af EU's orlovsdirektiv og ligestilling af orlovsrettigheder mellem forældre og øremærket forældre; L 172 Forslag til lov om ændring af lov om lønmodtageres ret til fravær fra arbejde af særlige familiemæssige årsager, lov om ligebehandling af mænd og kvinder med hensyn til beskæftigelse m.v., lov om aktiv socialpolitik og forskellige andre love. p. 25.*
- 34 Denmark grants the Directive's new rights only to children born on or after 2 August 2022, which is said to violate the CJEU's case law. "Put another way, DK should grant the new rights to parents, irrespective of whether children are born as of 2 August 2022 or not." M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 55.
- 35 However, Danish law does ensure that, in principle, this parental leave has to be taken within 1 year after birth, which is soon, considering that most countries want the majority of the leave to be used within 3 years after birth. M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 73.
- 36 Art. 18 *Loi n° 2023-171 du 9 mars 2023 portant diverses dispositions d'adaptation au droit de l'Union européenne dans les domaines de l'économie, de la santé, du travail, des transports et de l'agriculture.*
- 37 Art. 73 *loi n° 2020-1576 du 14 décembre 2020 de financement de la sécurité sociale pour 2021.*
- 38 Art. 54 *loi n° 2021-1754 du 23 décembre 2021 de financement de la sécurité sociale pour 2022.*
- 39 European Commission, April Infringements package: key decisions, available at: [https://ec.europa.eu/commission/presscorner/detail/EN/inf\\_23\\_1808](https://ec.europa.eu/commission/presscorner/detail/EN/inf_23_1808) (12.06.2023).
- 40 Art. L. 1225-35 and D. 1225-8 *code du travail.*
- 41 Art. L. 1225-47 – L. 1225-59 *code du travail.*
- 42 M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 102.
- 43 *Entwurf eines Gesetzes zur weiteren Umsetzung der Richtlinie (EU) 2019/1158 des Europäischen Parlaments und des Rates vom 20. Juni 2019 zur Vereinbarkeit von Beruf und Privatleben für Eltern und pflegende Angehörige und zur Aufhebung der Richtlinie 2010/18/EU des Rates.*
- 44 *Gesetz vom 27. Januar 2015 zum Elterngeld und zur Elternzeit (Bundeselterngeld- und Elternzeitgesetz - BEEG).*
- 45 *Gesetz 28. Mai 2008 über die Pflegezeit (Pflegezeitgesetz - PflegeZG).*
- 46 *Gesetz vom 6. Dezember 2011 über die Familienpflegezeit (Familienpflegezeitgesetz - FPFZG).*
- 47 *Allgemeines Gleichbehandlungsgesetz (AGG) vom 14. August 2006.*
- 48 *Gesetz vom 19. Dezember 2022 zur weiteren Umsetzung der Richtlinie (EU) 2019/1158 des Europäischen Parlaments und des Rates vom 20. Juni 2019 zur Vereinbarkeit von Beruf und Privatleben für Eltern und pflegende Angehörige und zur Aufhebung der Richtlinie 2010/18/EU des Rates.*
- 49 *Zweites Gesetz Vom 15. Februar 2021 zur Änderung des Bundeselterngeld- und Elternzeitgesetzes.*
- 50 S. Treichel, Zur Notwendigkeit einer Umsetzung der Vereinbarkeitsrichtlinie 2019/1158 vom 20. Juni 2019 in das geltende Arbeits- und Sozialrecht, Duncker & Humblot 2021; M. Krahl, Warum Väter in Deutschland nach der Geburt kaum frei bekommen, available at: <https://www.menshealth.de/dad/job-care/warum-vaeter-in-deutschland-nach-der-geburt-kaum-frei-bekommen/> (12.06.2023).
- 51 M. Krahl, Warum Väter in Deutschland nach der Geburt kaum frei bekommen, available at: <https://www.menshealth.de/dad/job-care/warum-vaeter-in-deutschland-nach-der-geburt-kaum-frei-bekommen/> (12.06.2023).
- 52 Section 15 (1) and (2) *Bundeselterngeld- und Elternzeitgesetz.*
- 53 Sections 3-4 *Pflegezeitgesetzes.*
- 54 *Wet van 14 november 2018 tot wijziging van de Wet arbeid en zorg en enige andere wetten in verband met het geboorteverlof en het aanvullend geboorteverlof teneinde bij te dragen aan de ontwikkeling van de band tussen de partner van de moeder en het kind en tevens de positie van vrouwen op de arbeidsmarkt te vergroten alsmede uitbreiding van het adoptie- en pleegzorgverlof (Wet invoering extra geboorteverlof).*
- 55 *Wet van 13 oktober 2021 tot wijziging van de Wet arbeid en zorg, de Wet flexibel werken en enige andere wetten in verband met de implementatie van Richtlijn (EU) 2019/1158 van het Europees Parlement en de Raad van 20 juni 2019 betreffende het evenwicht tussen werk en privéleven voor ouders en*

- mantelzorgers en tot intrekking van Richtlijn 2010/18/EU van de Raad (PbEU 2019, L 188) (Wet betaald ouderschapsverlof).*
- 56 *Besluit van 26 november 2021 tot wijziging van het Algemeen inkomensbesluit socialezekerheidswetten, het Dagloonbesluit werknemersverzekeringen en enkele andere besluiten in verband met de invoering van de Wet betaald ouderschapsverlof waarin is geregeld dat een werknemer recht heeft op een uitkering tijdens het ouderschapsverlof.*
- 57 Art. 4:2, 4:2a and 4:2b [wet](#) van 16 november 2001 tot vaststelling van regels voor het tot stand brengen van een nieuw evenwicht tussen arbeid en zorg in de ruimste zin (wet arbeid en zorg).
- 58 Art. 6:1-6:4 [wet arbeid en zorg](#).
- 59 Art. 5:1-5:6 and 5:9-5:10 [wet arbeid en zorg](#).
- 60 Art. 2 and 2a [wet](#) van 19 februari 2000, houdende regels inzake het recht op aanpassing van de arbeidsduur (wet flexibel werken).
- 61 M. De la Corte-Rodríguez highlights that for paid leave in Denmark, “it is necessary to have been employed for at least 160 working hours within the last four calendar months before the leave and to have been employed for a minimum of 40 hours per month in at least three of these months”. Sections 20 and 35-38 [lov om ret til orlov og dagpenge ved barsel \(barselsloven\)](#); M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 67.
- 62 Section 7, §3 [lov om ret til orlov og dagpenge ved barsel \(barselsloven\)](#); section 2.2.2.2. [Veiledning om ret til fravær med barselsdagpenge for forældre til et barn, der er født eller modtaget fra den 2. august 2022](#).
- 63 Art. L. 331-8, R. 313-1 – R.313-17 and R. 331-5 – R. 331-7 [code de la sécurité sociale](#).
- 64 Art. L. 3142-4 [code du travail](#).
- 65 Art. L. 1225-35 and D. 1225-8 [code du travail](#).
- 66 Section 616 [Bürgerliches Gesetzbuch](#).
- 67 L. Onderka, Gesetzesentwurf für Vaterschaftsurlaub vorgelegt, available at: <https://www.personalwirtschaft.de/news/hr-organisation/gesetzesentwurf-fuer-vaterschaftsurlaub-vorgelegt-154225/> (12.06.2023).
- 68 Art. 4:2 [wet arbeid en zorg](#).
- 69 Art. 4:2a and 4:2b [wet arbeid en zorg](#).
- 70 Section 15, §3 [lov om ret til orlov og dagpenge ved barsel \(barselsloven\)](#).
- 71 Art. L. 1225-35 and D. 1225-8 [code du travail](#).
- 72 Art. 4:3 (1) [wet arbeid en zorg](#).
- 73 Art. 4:3 (2) [wet arbeid en zorg](#).
- 74 M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 60-61.
- 75 In principle, a mother is entitled to parental benefits for 14 weeks and a father for 22 weeks. The difference relates to the difference between the paternity leave of 2 weeks and the maternity leave after birth of max. 10 weeks. Sections 21-21c [lov om ret til orlov og dagpenge ved barsel \(barselsloven\)](#).
- 76 Section 3.1. [Veiledning om ret til fravær med barselsdagpenge for forældre til et barn, der er født eller modtaget fra den 2. august 2022](#).
- 77 Sections 9 and 10 [lov om ret til orlov og dagpenge ved barsel \(barselsloven\)](#); section 2.2.3.1. [Veiledning om ret til fravær med barselsdagpenge for forældre til et barn, der er født eller modtaget fra den 2. august 2022](#).
- 78 Sections 11 and 12 [lov om ret til orlov og dagpenge ved barsel \(barselsloven\)](#); section 3.2. [Veiledning om ret til fravær med barselsdagpenge for forældre til et barn, der er født eller modtaget fra den 2. august 2022](#).
- 79 Besides the basic allowance of the childcare benefit, the employee can potentially use the rights acquired on his time savings account (*compte épargne temps*). Another possibility would be the shared child-raising benefit (*prestation partagée d’éducation de l’enfant*). Ministère du travail, du plein emploi et de l’insertion, Le congé parental d’éducation, 2023.
- 80 Art. L. 1225-47 – L. 1225-59 [code du travail](#).
- 81 Section 15 (1) and (2) [Bundeselterngeld- und Elternzeitgesetz](#).
- 82 Art. 6:1-6:4 [wet arbeid en zorg](#).
- 83 Section 15, §4 [lov om ret til orlov og dagpenge ved barsel \(barselsloven\)](#).
- 84 Art. L. 1225-50 [code du travail](#).
- 85 Section 16 [Bundeselterngeld- und Elternzeitgesetz](#).

- 86 Art. 6:5 [wet arbeid en zorg](#).
- 87 M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 71-72.
- 88 Section 12 [lov om ret til orlov og dagpenge ved barsel \(barselsloven\)](#).
- 89 Art. L. 1225-47 [code du travail](#).
- 90 Section 16 (1) [Bundeselterngeld- und Elternzeitgesetz](#).
- 91 Section 15 (7) [Bundeselterngeld- und Elternzeitgesetz](#).
- 92 Art. 6:5 (3) [wet arbeid en zorg](#); M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 80-83.
- 93 Sections 21, §2-3 and 21 b §3 [lov om ret til orlov og dagpenge ved barsel \(barselsloven\)](#); section 2.2.4. [Veiledning om ret til fravær med barseldagpenge for forældre til et barn, der er født eller modtaget fra den 2. august 2022](#).
- 94 M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 72.
- 95 Only for “essential” or “substantial” care or support that is needed for a serious medical condition. The employer may require the employee to medically document the need for essential care. Section 1 (2.) [lov om ændring af lov om lønmodtageres ret til fravær fra arbejde af særlige familiemæssige årsager, lov om ligebehandling af mænd og kvinder med hensyn til beskæftigelse m.v., lov om aktiv socialpolitik og forskellige andre love](#).
- 96 Sections 118-121 [lov om social service](#).
- 97 There are two forms of carers’ leave specifically dedicated to children, which M. De la Corte-Rodriguez refers to as “short carers’ leave in case of sickness of children” and “long carers’ leave in case of serious sickness, disability or accident of children”. M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 102.
- 98 Art. L. 3142-6 – L. 3142-15 [code du travail](#).
- 99 Art. L. 3142-16 – L. 3142-27 [code du travail](#).
- 100 M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 98.
- 101 Sections 3-4 [Pflegezeitgesetzes](#).
- 102 Art. 5:1-5:6 [wet arbeid en zorg](#).
- 103 Art. 5:9-5:10 [wet arbeid en zorg](#).
- 104 [Lov om lønmodtageres ret til fravær fra arbejde af særlige familiemæssige årsager](#); M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 109.
- 105 Art. L. 1225-61 [code du travail](#).
- 106 Art. L. 1225-62 – L. 1225-65 [code du travail](#).
- 107 Art. L. 3142-1 [code du travail](#).
- 108 Section 616 [Bürgerliches Gesetzbuch](#).
- 109 Section 2 [Pflegezeitgesetzes](#).
- 110 Section 45 [Sozialgesetzbuch \(SGB\) Fünftes Buch \(V\)](#).
- 111 Art. 4:1 [wet arbeid en zorg](#).
- 112 The employee needs to have at least 6 months’ prior employment with the employer. Section 1 (3.) [lov om ændring af lov om lønmodtageres ret til fravær fra arbejde af særlige familiemæssige årsager, lov om ligebehandling af mænd og kvinder med hensyn til beskæftigelse m.v., lov om aktiv socialpolitik og forskellige andre love](#).
- 113 There is no length of service requirement. Section 2 (6.) [lov om ændring af lov om lønmodtageres ret til fravær fra arbejde af særlige familiemæssige årsager, lov om ligebehandling af mænd og kvinder med hensyn til beskæftigelse m.v., lov om aktiv socialpolitik og forskellige andre love](#).
- 114 Art. L. 3123-2 and 3123-7 [code du travail](#).
- 115 Art. L. 3121-48 [code du travail](#).
- 116 Only for employers with 15 or more employees. Section 3 and 4 [Pflegezeitgesetzes](#).
- 117 Only for employers with 25 or more employees. Section 2 [Familienpflegezeitgesetz](#).
- 118 Art. 2 [wet flexibel werken](#).
- 119 Art. 2a [wet flexibel werken](#).



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- <sup>120</sup> A broader picture is provided in the following publication: M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022.
- <sup>121</sup> M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 68-70.
- <sup>122</sup> M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 91-95.
- <sup>123</sup> M. De la [Corte-Rodríguez](#), The transposition of the Work-Life Balance Directive in EU Member States: A long way ahead, Luxembourg: Publications Office of the European Union 2022, p. 113-119.

## 4. Working Time

### A. Directive 2003/88/EC of 4 November 2003

#### i. The Objectives

[Directive](#) 2003/88/EC of 4 November 2003, in force in the EEA,<sup>1</sup> regulates certain aspects of the organisation of working time. It codifies the significantly amended<sup>2</sup> Council [Directive](#) 93/104/EC on working time, a landmark instrument.

The current Working Time Directive builds on its predecessor's pedigree by framing working time within a health and safety at work discourse.<sup>3</sup> From this perspective, the Directive governs workers'<sup>4</sup> minimum periods of daily rest between two workdays, mandatory weekly rest (such as Sunday's rest), annual leave, rest breaks when at work and maximum weekly working time. It also covers certain aspects of night work, shift work and other work "patterns" (e.g., a rotating pattern).<sup>5</sup> Compared to its predecessor, the Working Time Directive applies to more sectors and the weekly rest no longer preferably falls on Sundays.<sup>6</sup>

#### ii. The Content

The Directive has two main chapters. The first chapter is relevant for all workers and covers minimum rest periods and other aspects of the organization of working time. Another chapter governs more specific patterns of work, night and shift work, and only applies to the workers concerned. Before discussing these chapters, this report highlights the importance of the concept of working time under the Directive.

#### § 1 The Concept of Working Time

Working time means "any period during which the worker is working, *at the employer's disposal* and carrying out his activity or duties" (to be specified per national laws and/or practice). By contrast, rest periods are periods which are not working time.<sup>7</sup> This dichotomy between working time and rest periods is central to the functioning of the Directive and, therefore, to the working time regulations in the different Member States.

In this vein, the CJEU has extensive case law on the classification of standby time and on-call services as working time.<sup>8</sup> Another contested issue is the extent to which travel time classifies as working time.<sup>9</sup> To the dismay of some, the CJEU decided that travel<sup>10</sup>, standby and on-call time must be considered working time under certain circumstances. Furthermore, although the Directive does not explicitly state this, the Court ruled that domestic law must require employers to set up a system enabling the duration of time worked each day by each worker to be measured (consequences in Germany, for instance).<sup>11</sup>

#### § 2 The Organization of Working Time

Under the Directive, workers are entitled to: (i) a minimum daily rest period of 11 consecutive hours per 24-hour period;<sup>12</sup> (ii) a rest break once the working day is longer than 6 hours;<sup>13</sup> (iii) a minimum uninterrupted rest period of 24 hours per each 7-day period (in addition to the 11 hours daily rest mentioned under (i)), hence in principle a 35 hours<sup>14</sup> break once a week;<sup>15</sup> and (iv) a maximum weekly working time not exceeding an average of 48 hours for each 7-day period, including overtime (however, derogation in Article 22 Directive).<sup>16</sup> Workers are also entitled to paid<sup>17</sup> annual leave of at least 4 weeks that may not<sup>18</sup> be replaced by an allowance in lieu of the leave (unless the employment relationship is terminated).<sup>19</sup> Employees should not be incentivized to refrain from taking leave.<sup>20</sup> The CJEU has had to rule on several scenarios in which employees may or may not be justified in seeing their paid annual leave days lost (such as in the case of prolonged illness).<sup>21</sup>

### **§ 3 Night, Shift and Patterns of Work**

The Directive furthermore sets limits on night work, meaning work during night time, i.e. a period of not less than 7 hours, as defined by national law, including, in any case, the period between midnight and 5 a.m.<sup>22</sup> Normal hours of work for “night workers”<sup>23</sup> may not exceed *an average* of 8 hours in any 24-hour period. If special hazards or heavy physical or mental strain are involved, the number of hours is *strictly* limited to 8 in any period of 24 hours.<sup>24</sup> The Directive also prescribes various other safeguards, such as free health assessments before the assignment and thereafter at regular intervals, and the duty to transfer night workers to regular working hours if night workers suffer from health problems connected to night work.<sup>25</sup>

Both night and shift workers must benefit from safety and health protection appropriate to the nature of their work, including protection and prevention services or facilities that are available at all times.<sup>26</sup> More broadly, in relation to employers that intend to organise work according to a certain pattern, Member States must take measures to ensure that the general principle of adapting work to the worker applies (alleviating monotonous work and work at a predetermined work-rate, and ensuring safety and health requirements such as rest breaks).<sup>27</sup>

### **§ 4 Derogations**

The Working Time Directive contains a list of potential derogations which the Member States and social partners may invoke. These possibilities for derogating from the regular rules in relation to specific sets of workers have to be interpreted restrictively by the Member States and social partners.<sup>28</sup> As a general rule, the workers concerned must be given equivalent compensatory rest periods in the event of a derogation.<sup>29</sup>

Article 17 justifies derogating from the usual working time restrictions based on the specific characteristics of the activity concerned, such as for persons with “autonomous decision-making powers”<sup>30</sup>. Article 18 allows derogations by means of collective agreements or agreements concluded between the “two sides of industry”. Article 19 confirms that while it is possible to derogate from the Directive’s general reference periods (as mentioned in Article 16), a reference period cannot exceed 6 or 12 months, depending on the circumstances. Article 20 prevents many rules from applying to “mobile workers”,<sup>31</sup> and offshore workers can be subject to a longer reference period.<sup>32</sup> Article 21 offers possible derogations in relation to workers on board seagoing fishing vessels.<sup>33</sup>

Lastly, an important provision is Article 22, which legitimizes the controversial individual opt-out clause. Provided some safeguards<sup>34</sup> are in place, a Member State can decide not to apply Article 6 regarding maximum weekly working time if the worker consents<sup>35</sup> to perform over 48 hours a week.

## **B. Domestic Implementation of Directive 2003/88/EC**

### **France**

**IMPLEMENTING THE DIRECTIVE** – Directive 2003/88/EC is a consolidation of previous directives. Therefore, it left the implementation periods of those previous directives unaffected<sup>36</sup> and did not spur Member States to advance new implementation measures. Regarding its predecessor, notwithstanding the Laws of 13 June 1998 and 19 January 2000,<sup>37</sup> France was subject to infringement procedures for failing to transpose the original Working Time Directive 93/104/EC, specifically for the rules on night work and the 24-hour weekly rest period (that comes in addition to the 11-hour daily rest period).<sup>38</sup> France was again criticised for failing to transpose Directive 2000/34/EC, which amended the original Working Time Directive to broaden its sectoral scope of application.<sup>39</sup> Although EU law influences French law,<sup>40</sup> many changes to French working time law seem to derive from domestic politics rather than an attempt to comply with the EU directives.<sup>41</sup>

**GOING BEYOND THE DIRECTIVE** – French working time law goes beyond the EU requirements in several respects, such as its (maximum) weekly working time limits, including a reference period of 12 weeks (below the EU’s threshold of 4 months). Also, France offers more leave than required.<sup>42</sup>

## Germany

**IMPLEMENTING THE DIRECTIVE** – The Directive 93/104/EC gave rise to the Working Time Act 1994 (*Arbeitszeitgesetz*). This Act has been amended several times. Some of these changes were prompted by EU law, such as the Law<sup>43</sup> of 24 December 2003, which amended German law in light of the CJEU’s *SIMAP* ruling regarding doctors’ on-call time.<sup>44</sup>

**GOING BEYOND THE DIRECTIVE** – Rest breaks under German statutory law are longer than in many other countries.<sup>45</sup> In principle, the daily working time limit is also lower (standing at 8 hours, but possibly increased).<sup>46</sup>

## The Netherlands

**IMPLEMENTING THE DIRECTIVE** – Implementing the original Working Time [Directive](#),<sup>47</sup> the [Law](#) of 23 November 1995 governs working time and rest periods.<sup>48</sup> Frequent amendments in the 2000s are said to have reduced the various levels of protection which the Law initially offered.<sup>49</sup> The [Decree](#) of 4 December 1995 has also been adopted to complement it.<sup>50</sup> The Decree was amended in 2005 to take into account the CJEU’s rulings on on-call services.<sup>51</sup>

**GOING BEYOND THE DIRECTIVE** – Antoine Jacobs argues that while the initial Law of 1995 went significantly beyond the EU’s minimum standards, in 2005, under pressure from politicians and business, trade unions forged a compromise in the Social Economic Council with employers “*laying the new level of protection somewhat halfway the EU minima and the level of the 1996-legislation.*”<sup>52</sup> For example, Dutch law is relatively generous with respect to rest breaks.<sup>53</sup> It also has particularly detailed provisions on standby and on-call time.

## The United Kingdom

**IMPLEMENTING THE DIRECTIVE** – The United Kingdom has generally been opposed to EU initiatives on working time,<sup>54</sup> unsuccessfully challenging the validity of the original [Directive](#) before the CJEU.<sup>55</sup> Subsequently, it transposed the Directive through The Working Time [Regulations](#) 1998, which had to be amended several times to better align with the EU provisions.<sup>56</sup> Among other things, because the UK did not adopt the measures necessary to implement workers’ rights to daily and weekly rest, the CJEU ruled the country did not adequately transpose the original Directive.<sup>57</sup>

**GOING BEYOND THE DIRECTIVE** – The UK system relied on more dispersed, sectoral protections than the Directive’s approach of conferring (almost) universal minimum entitlements. Yet, even while opposing the approach, the country goes beyond the Directive’s requirements in some respects. For example, almost all workers are entitled to 5,6 weeks of annual leave.<sup>58</sup> Considering the contentious relationship between the UK and Working Time Directives, Brexit created uncertainty about the future entitlements of employees under the Working Time Regulations.<sup>59</sup> Minor changes were made via the Employment Rights (Amendment) (EU Exit) [Regulations](#) 2019. The UK public authorities envision more impactful measures, particularly abolishing the working hour recording obligations and re-introducing rolled-up holiday pay (both are largely based on CJEU case law).<sup>60</sup>

## C. Comparative Table

The table presents the general rule for employment in the private sector; it skims over all the possible exemptions, derogations and additional protections under domestic law, such as through collective

bargaining agreements. It should be noted that due to the many derogations and additional protections possible, these general rules might not be applicable.

	France	Germany	The Netherlands	The United Kingdom
Definition of working time	The time during which the employee is at the employer's disposal and complies with the employer's instructions without being free to pursue personal interests. <sup>61</sup>	The time from the beginning to the end of work without rest breaks. <sup>62</sup>	The time the employee performs work under the employer's authority. <sup>63</sup>	(a) Any period during which the worker is working, at his employer's disposal and carrying out his activity or duties, (b) any period during which he is receiving relevant training, and (c) any additional period which is to be treated as working time under a "relevant agreement". <sup>64</sup>
Is travel time working time?	Business travel time is not working time. <sup>65</sup>	Possibly yes, along the lines of German and CJEU jurisprudence. <sup>66</sup>	Possibly yes, along the lines of Dutch and CJEU jurisprudence (hence, the question of being under the employer's authority is important). <sup>67</sup>	Travel time can, at times, count as working time. <sup>68</sup>
Are standby periods working time?	Yes, along the lines of Art. L. 3121-9 <i>et seq.</i> in light of CJEU jurisprudence. <sup>69</sup> "Equivalence systems" are allowed for. <sup>70</sup>	Yes, along the lines of German and CJEU jurisprudence. <sup>71</sup>	Differentiation between standby service ( <i>aanwezigheidsdienst</i> ) <sup>72</sup> and on-call service ( <i>bereikbaarheidsdienst</i> ) <sup>73</sup> . Both can be considered working time along the lines of Dutch and CJEU jurisprudence. Particular limitations apply to standby <sup>74</sup> and on-call <sup>75</sup> services. Additionally, the law uses the concept of a consignment ( <i>consignatie</i> ) <sup>76</sup> to which likewise specific articles apply. <sup>77</sup>	On-call or standby time can count as working time if the employee performs work required by the employer. <sup>78</sup>
Daily rest	At least 11 consecutive hours. <sup>79</sup>	At least 11 uninterrupted hours after the end of their daily working hours. <sup>80</sup>	At least 11h of continuous rest in each continuous period of 24h (which can be reduced to 8h once in every 7-day period if the nature of the work brings this with it). <sup>81</sup>	At least 11 consecutive hours in each 24-hour period. <sup>82</sup>
Rest breaks	Once daily working time reaches 6h, entitled to a break of at least 20m. <sup>83</sup>	Predetermined breaks of at least 30m for working hours of more than 6 to 9h and 45m for working hours above 9h in total (possible to divide rest breaks into periods of at least 15m each). <sup>84</sup>	A break of at least 30m (possibly split into multiple breaks of at least 15m) if the employee works more than 5,5h; A break of at least 45m (possibly split into multiple breaks of at least 15m) if the employee performs more than 10h of work. <sup>85</sup>	A rest break of an uninterrupted period of not less than 20m if the daily working time is more than 6h. <sup>86</sup>
Weekly rest period	Prohibited to have employees work more than 6 days a week.	Not explicitly provided; however, employment on Sundays is, in	A continuous rest period of at least 36h in each continuous period of 7 times 24; or a continuous	A rest period of not less than 24h in each 7-day period. <sup>90</sup>

	At least 24 consecutive hours of weekly rest in addition to daily rests, preferably on a Sunday. <sup>87</sup>	principle, prohibited (and, if allowed, results in a substitute day of rest). <sup>88</sup>	rest period of at least 72h in each continuous period of 14 times 24h (possibly split into rest periods of at least 32h each). <sup>89</sup>	
Maximum daily working time	Daily working time may, in principle, not exceed 10h. <sup>91</sup>	Working days may, in principle, not exceed 8h (can be extended to 10h if kept at 8h on average). <sup>92</sup>	Work at most 12h per shift. <sup>93</sup>	The daily limit is 13h because workers should enjoy 11h of rest each day. <sup>94</sup>
Maximum weekly working time	During the same week, the maximum weekly working time is 48h. <sup>95</sup> Over a period of 12 consecutive weeks, it may not exceed 44h. <sup>96</sup>	Not explicitly clarified; however, German law assumes at most a 6-day work week of 8h a day (hence, 48h per week). <sup>97</sup>	Work at most 60h per week; additionally, the employee may only work on average 48h per week in each period of 16 consecutive weeks and on average 55h per week in each period of 4 consecutive weeks. <sup>98</sup>	In a reference period of 17 weeks, work at most an average of 48h for every 7 days (but easy opt-out). <sup>99</sup>
Normal weekly working hours	Set at 35h per week for full-time employees (but many derogations possible). <sup>100</sup> In fact, the OECD states that the average usual weekly hours worked on the main job was 36.3 in 2022. <sup>101</sup>	No statutory limit on normal weekly hours. Nonetheless, the OECD states that the average usual weekly hours worked on the main job was 34.5 in 2022. <sup>102</sup>	No statutory limit on normal weekly hours. Nevertheless, the OECD states that the average usual weekly hours worked on the main job was 30.4 in 2022. <sup>103</sup>	No statutory limit on normal weekly hours. Still, the OECD states that the average usual weekly hours worked on the main job was 36.6 in 2022. <sup>104</sup>
Annual leave	30 days for a complete work year (at a rate of 2,5 days a month). <sup>105</sup>	24 days per year in case of 6-day work week (20 days for a 5-day week) (full entitlement is acquired after 6 months of employment – with possible entitlement to 1/12th the annual leave for each full month of employment). <sup>106</sup>	Annual leave of at least 4 times the agreed weekly working hours for each year that the employee had a right to a salary for the entire duration. <sup>107</sup>	4 weeks of annual leave in each leave year, combined with an additional annual leave of 1,6 weeks' leave. Therefore, a total entitlement to 5,6 weeks paid annual leave (28 days). <sup>108</sup>
Definition of night worker	Performs twice a week or more at least 3h of night work per day (roughly between 21 p.m. and 7 a.m.) or 270h of night work over a year. <sup>109</sup>	Normally performs night work, i.e. performs more than 2h of work in a period between 23 p.m. and 6 a.m., in alternating shifts, or performs night work for at least 48 days per calendar year. <sup>110</sup>	A night shift ( <i>nachtdienst</i> ) means a shift in which more than 1h of work is performed between midnight and 6 a.m. <sup>111</sup> The rules and protections are designed around this concept of a night shift, not that of a night worker.	The night period is, in principle, from 11 p.m. to 6 a.m. Night workers work, as a normal cause (meaning the majority of their work days), at least 3h of their daily working time during night time. <sup>112</sup>
Night work protections	Max. 8h of work a day. Max. 40h of work per week on average over a reference period of 12 weeks.	Max. 8h of work a day (possible extension to 10h). Right to an appropriate number of paid days off or an appropriate	Max. 10h of work a day. The weekly working time can be max. 40h on average in each period of 16 consecutive weeks in which the employee performs at least 16 times	Max. 8h on average for every 24h over a reference period of, in principle, 17 weeks. The limit of 8h is stricter if the work involves special hazards or heavy strain. <sup>116</sup>

	Obligatory compensation in the form of compensatory rest or, where appropriate, a salary benefit. <sup>113</sup>	supplement to the gross remuneration. <sup>114</sup>	a night shift. While these are the basic rules, there are derogations and additional protections. <sup>115</sup>	
General derogations from regular working time law <sup>117</sup>	General derogation for managers that fulfil a number of conditions, such as a high salary. <sup>118</sup>	The Law does not apply to senior executives, heads of public services, employees living in a domestic community (e.g., as a carer) and religious communities. <sup>119</sup>	The Law does not fully apply to executives and senior staff, volunteers, volunteer fire brigade, sports, scientific research, family home parent, performing artists, medical specialists and school and holiday camps, the royal household service, trading companies and spiritual institutions. <sup>120</sup>	Partial derogations for, among other individuals, workers with a significant degree of control over their working time and workers for whom working time controls are considered inappropriate or impractical. <sup>121</sup>
Individual opt-out clause for maximum weekly hours	Limited opt-out for jobs that make extensive use of on-call time. <sup>122</sup>	Limited opt-out for jobs that make extensive use of on-call time. <sup>123</sup>	Limited opt-out for jobs that make extensive use of on-call time. <sup>124</sup>	Broad possibility to obtain the worker's agreement in writing to exceed the average 48h per week limit. <sup>125</sup>
Combining multiple contracts	Workers with several employment contracts are subject to the maximum weekly working time. Exceeding that duration without having obtained a derogation is punishable. <sup>126</sup>	Employers are obliged to look at the total working hours of their workers (based on all employment contracts). Employees have to therefore inform their employers about the other contracts. <sup>127</sup>	Employers are obliged to look at the total working hours of their workers (based on all employment contracts). Employees have to therefore inform their employers about the other contracts. <sup>128</sup>	The working time regulations are mostly applied per worker (not per contract). <sup>129</sup>

## D. Comparative Perspective on Working Time

### Some important decisions are left to the Member States

Regulating working time is a key concern in labour law. It is a cornerstone of wage policy, social security, occupational safety and health, work-life balance, and many other employment-related areas. The Working Time Directive provides countries quite a bit of leeway to adapt the Directive's provisions due to the many derogations it allows for. Additionally, important decisions, such as whether working time law will apply per contract or per worker, are not settled in the Directive. For such reasons, EU Member States continue to diverge significantly.

### The Directive structurally impacts countries' domestic laws

Nevertheless, there is no mistaking the Working Time Directive's major domestic impact. For example, the questions of whether travel, standby and on-call time classify as working time have been hugely influenced by the CJEU's case law, which is in favour of classification as working time under certain circumstances. This has far-reaching consequences for the working time schedules of all employers concerned. A significant effort was even undertaken to legislatively overrule the CJEU's case law by amending the Working Time Directive.<sup>130</sup> As these attempts failed (and a revision of the Directive remains politically unrealistic), the European Commission issued a non-binding interpretative communication in 2017, also covering some of the Directive's flashpoints.<sup>131</sup>

### **Member States show significant differences within limits posed by the Directive**

Meanwhile, domestic courts must abide by the CJEU's interpretation of the Directive and, for instance, (attempt to) interpret the nationally varying definitions of "working time" in a directive-compliant manner. This can lead to tensions. Other differences between countries also persist.<sup>132</sup> Moreover, it should be stressed that the working time law on the books does not always accurately depict "working time practice". For example, not only do collective bargaining and other agreements lead to significant deviations, but OECD statistics show that the "average usual weekly hours worked on the main job" is the lowest in the Netherlands, recording 30.4 hours. France, the only country among the four countries covered in this report with a statutory limit on normal weekly hours (in addition to maximum weekly hours), namely 35 hours, has a far higher average of 36.3 hours.<sup>133</sup> Eurofound's European Working Conditions Surveys likewise evidence notable factual differences.<sup>134</sup>

## **E. Conclusion**

The Working Time Directive has impacted domestic working time law significantly. Nonetheless, within the limits set by the Directive, Member States retain much freedom to develop their working time policies. Member States domestic laws and practices continue to diverge significantly in law and facts.

<sup>1</sup> [Annex XVIII](#) on Health and Safety at Work, Labour Law, and Equal Treatment for Men and Women to the EEA Agreement.

<sup>2</sup> [Directive](#) 2000/34/EC of the European Parliament and of the Council of 22 June 2000 amending Council Directive 93/104/EC concerning certain aspects of the organisation of working time to cover sectors and activities excluded from that Directive.

<sup>3</sup> This is particularly clear in relation to night work, for example. The preamble mentions that: "*Research has shown that the human body is more sensitive at night to environmental disturbances and also to certain burdensome forms of work organisation and that long periods of night work can be detrimental to the health of workers and can endanger safety at the workplace.*" Recital 7 Directive 2003/88/EC of the European Parliament and of the Council of 4 November 2003 concerning certain aspects of the organisation of working time.

<sup>4</sup> The Directive contains an autonomous concept of a worker, as a result of which, for example, persons bound by educational commitment contracts in kids' camps were considered covered by the Directive. [CJEU](#) 14 October 2010, Case C-428/09, *Union syndicale Solidaires Isère v. Premier ministre and Others*; C. Barnard, *EU Employment Law*, Oxford: OUP 2012, p. 536-537.

<sup>5</sup> Art. 1 Directive 2003/88/EC of 4 November 2003.

<sup>6</sup> T. Nowak, *The turbulent life of the Working Time Directive*, 2018 *Maastricht Journal of European and Comparative Law* 25(1): 118-129.

<sup>7</sup> Art. 2 Directive 2003/88/EC of 4 November 2003.

<sup>8</sup> [CJEU](#) 21 February 2018, Case C-518/15, *Ville de Nivelles v. Rudy Matzak*; [CJEU](#) 9 March 2021, Case C-344/19, *D. J. v. Radiotelevizija Slovenija*; [CJEU](#) 9 September 2021, Case C-107/19, *XR v. Dopravní podnik hl. m. Prahy, a.s.*

<sup>9</sup> [CJEU](#) 10 September 2015, Case C-266/14, *Federación de Servicios Privados del sindicato Comisiones obreras (CC.OO.) v. Tyco Integrated Security SL and Tyco Integrated Fire & Security Corporation Servicios SA*.

<sup>10</sup> The time spent commuting from home to work is usually not considered working time, unless the worker has no fixed workplace and, for example, frequently travels from home to a first client. Bbs law, *Is Travelling for Work, Working Time?*, available at: <https://bbslaw.co.uk/is-travelling-for-work-working-time/> (05.07.2023).

<sup>11</sup> [CJEU](#) 14 May 2019, Case C-55/18, *Federación de Servicios de Comisiones Obreras (CCOO) v. Deutsche Bank SAE*; T. Hey, *Recording of working time: draft legislation on German Working Time Act has been published*, available at: <https://www.twobirds.com/en/insights/2023/germany/update-arbeitszeiterfassung-referentenentwurf-des-bmas> (30.06.2023).



- 12 Art. 3 Directive 2003/88/EC of 4 November 2003; [CJEU](#) 17 March 2021, Case C-585/19, *Academia de Studii Economice din București v. Organismul Intermediar pentru Programul Operațional Capital Uman – Ministerul Educației Naționale*.
- 13 Art. 4 Directive 2003/88/EC of 4 November 2003.
- 14 [CJEU](#) 2 March 2023, Case C-477/21, *IH v. MÁV-START Vasúti Személyszállító Zrt*.
- 15 The reference period to this end may not exceed 14 days. Art. 5 and 16 Directive 2003/88/EC of 4 November 2003.
- 16 The reference period to this end may not exceed 4 months. Art. 6 and 16 Directive 2003/88/EC of 4 November 2003; [CJEU](#) 11 April 2019, Case C-254/18, *Syndicat des cadres de la sécurité intérieure v. Premier ministre, Ministre de l'Intérieur, Ministre de l'Action et des Comptes publics*.
- 17 Rolled-up holiday pay is not possible. [CJEU](#) 16 March 2006, Case C-131/04 and C-257/04, *C. D. Robinson-Steele v. R. D. Retail Services Ltd, Michael Jason Clarke v. Frank Staddon Ltd and J. C. Caulfield and Others v. Hanson Clay Products Ltd*. Paid leave is based on someone's "basic salary, but also, first, to all the components intrinsically linked to the performance of the tasks which he is required to carry out under his contract of employment and in respect of which a monetary amount, included in the calculation of his total remuneration, is provided and, second, to all the elements relating to his personal and professional status as an airline pilot." [CJEU](#) 15 September 2011, Case C-155/10, *Williams and Others v. British Airways plc*.
- 18 [CJEU](#) 6 April 2006, Case C-124/05, *Federatie Nederlandse Vakbeweging v. Staat der Nederlanden*. While statutory paid leave, as entitled to under the Directive, is well protected, EU law does not cover additional (paid) holiday days beyond these 4 weeks. [CJEU](#) 19 November 2019, Case C-609/17 and C-610/17, *Terveys- ja sosiaalialan neuvottelujärjestö (TSN) ry v. Hyvinvointialan liitto ry, and Auto- ja Kuljetusalan Työntekijäliitto AKT ry v. Satamaoperaattorit ry*.
- 19 Art. 7 Directive 2003/88/EC of 4 November 2003.
- 20 [CJEU](#) 13 January 2022, Case C-514/20, *DS v. Koch Personaldienstleistungen GmbH*.
- 21 For example, a carry-over period of 15 months on the expiry of which the right to paid annual leave lapses was evaluated in [CJEU](#) 22 November 2011, Case C-214/10, *KHS AG v. Winfried Schulte*. Losing paid annual leave in the context of a progressive retirement scheme and due to illness was also subject to a ruling, [CJEU](#) 27 April 2023, Case C-192/22, *Bayerische Motoren Werke*. Another recent case is [CJEU](#) 22 September 2022, C-518/20 and C-727/20, *XP v. Fraport AG Frankfurt Airport Services Worldwide and AR v. St. Vincenz-Krankenhaus GmbH*.
- 22 Art. 2 Directive 2003/88/EC of 4 November 2003.
- 23 Night worker "means: (a) on the one hand, any worker, who, during night time, works at least three hours of his daily working time as a normal course; and (b) on the other hand, any worker who is likely during night time to work a certain proportion of his annual working time, as defined at the choice of the Member State concerned: (i) by national legislation, following consultation with the two sides of industry; or (ii) by collective agreements or agreements concluded between the two sides of industry at national or regional level". Art. 2 Directive 2003/88/EC of 4 November 2003.
- 24 [CJEU](#) 24 February 2022, Case C-262/20, *VB v. Glavna direksia 'Pozharna bezopasnost i zashtita na naselenieto'*; [CJEU](#) 4 May 2023, Case C-529/21, *OP et al. v. Glavna direksia 'Pozharna bezopasnost i zashtita na naselenieto' kam Ministerstvo na vatreshnite raboti*.
- 25 Art. 8-12 Directive 2003/88/EC of 4 November 2003.
- 26 Art. 12 Directive 2003/88/EC of 4 November 2003.
- 27 Art. 13 Directive 2003/88/EC of 4 November 2003.
- 28 E.g., [CJEU](#) 3 October 2000, Case C-303/98, *Sindicato de Médicos de Asistencia Pública (Simap) v. Conselleria de Sanidad y Consumo de la Generalidad Valenciana*; [CJEU](#) 9 September 2003, Case C-151/02, *Landeshauptstadt Kiel v. Norbert Jaeger*; [CJEU](#) 14 October 2010, Case C-428/09, *Union syndicale Solidaires Isère v. Premier ministre and Others*.
- 29 Recital 16 Directive 2003/88/EC of 4 November 2003.
- 30 [CJEU](#) 7 September 2006, Case C-484/04, *Commission of the European Communities v. United Kingdom of Great Britain and Northern Ireland*.
- 31 Mobile worker "means any worker employed as a member of travelling or flying personnel by an undertaking which operates transport services for passengers or goods by road, air or inland waterway". Art. 2 Directive 2003/88/EC of 4 November 2003. See also Council [Directive](#) 2000/79/EC of 27 November 2000 concerning the European Agreement on the Organisation of Working Time of Mobile Workers in Civil Aviation concluded by the Association of European Airlines (AEA), the European Transport Workers' Federation (ETF), the European Cockpit Association (ECA), the European Regions Airline Association

(ERA) and the International Air Carrier Association (IACA); [Directive](#) 2002/15/EC of the European Parliament and of the Council of 11 March 2002 on the organisation of the working time of persons performing mobile road transport activities; and Council [Directive](#) 2005/47/EC of 18 July 2005 on the Agreement between the Community of European Railways (CER) and the European Transport Workers' Federation (ETF) on certain aspects of the working conditions of mobile workers engaged in interoperable cross-border services in the railway sector.

32 Offshore work “means work performed mainly on or from offshore installations (including drilling rigs), directly or indirectly in connection with the exploration, extraction or exploitation of mineral resources, including hydrocarbons, and diving in connection with such activities, whether performed from an offshore installation or a vessel”. Art. 2 Directive 2003/88/EC of 4 November 2003.

33 See also [Directive](#) 1999/95/EC of the European Parliament and of the Council of 13 December 1999 concerning the enforcement of provisions in respect of seafarers' hours of work on board ships calling at Community ports.

34 The Member State has to take the necessary measures to ensure that “(b) no worker is subjected to any detriment by his employer because he is not willing to give his agreement to perform such work; (c) the employer keeps up-to-date records of all workers who carry out such work; (d) the records are placed at the disposal of the competent authorities, which may, for reasons connected with the safety and/or health of workers, prohibit or restrict the possibility of exceeding the maximum weekly working hours; (e) the employer provides the competent authorities at their request with information on cases in which agreement has been given by workers to perform work exceeding 48 hours over a period of seven days, calculated as an average for the reference period referred to in Article 16(b).” Art. 22 (1.) Directive 2003/88/EC of 4 November 2003.

35 [CJEU](#) 5 October 2004, Cases C-397/01 to C-403/01, *Bernhard Pfeiffer (C-397/01), Wilhelm Roith (C-398/01), Albert Süß (C-399/01), Michael Winter (C-400/01), Klaus Nestvogel (C-401/01), Roswitha Zeller (C-402/01) and Matthias Döbele (C-403/01) v. Deutsches Rotes Kreuz, Kreisverband Waldshut eV*.

36 K. Riesenhuber, *European Employment Law: A Systematic Exposition*, Cambridge: Intersentia 2012, p. 407.

37 The Law of 1998 was, for example, relevant for the rest break that workers are entitled to once they work for more than 6 hours. The Law of 2000 was important to ensure the weekly rest period of 24 hours is applied in addition to the daily rest period of 11 hours (without the two cancelling one another out). *Loi n° 98-461 du 13 juin 1998 d'orientation et d'incitation relative à la réduction du temps de travail (dite loi Aubry)*; *loi n° 2000-37 du 19 janvier 2000 relative à la réduction négociée du temps de travail*.

38 [CJEU](#) 8 June 2000, Case C-46/99, *Commission of the European Communities v. French Republic*.

39 [CJEU](#) 17 November 2005, Case C-73/05, *Commission of the European Communities v. French Republic*.

40 The Law of 22 March 2012 offers another example; in light of CJEU case law, the legislature abolished the condition of a minimum duration of effective work in the reference year for entitlement to paid leave, as the right to 4 weeks of paid leave under the Directive is rather absolute in the view of the Court. *Loi n° 2012-387 du 22 mars 2012 relative à la simplification du droit et à l'allègement des démarches administratives*.

41 For instance, the Law of 8 August 2016 has been very impactful. *Loi n° 2016-1088 du 8 août 2016 relative au travail, à la modernisation du dialogue social et à la sécurisation des parcours professionnels*.

42 Art. L. 3141-3 [code du travail](#).

43 [Gesetz vom 24. Dezember 2003 zu Reformen am Arbeitsmarkt](#).

44 [CJEU](#) 3 October 2000, Case C-303/98, *Sindicato de Médicos de Asistencia Pública (Simap) v. Conselleria de Sanidad y Consumo de la Generalidad Valenciana*; K. Riesenhuber, *European Employment Law: A Systematic Exposition*, Cambridge: Intersentia 2012, p. 407.

45 Section 4 [Arbeitszeitgesetz](#) (ArbZG).

46 Section 3 [Arbeitszeitgesetz](#) (ArbZG).

47 Council Directive 93/104/EC of 23 November 1993 concerning certain aspects of the organization of working time.

48 *Wet van 23 november 1995, houdende bepalingen inzake de arbeids- en rusttijden (Arbeidstijdenwet)*.

49 A. Jacobs, *Labour Law in the Netherlands*, Alphen aan den Rijn: Wolters Kluwer 2015, p. 127.

50 *Besluit van 4 december 1995, houdende nadere regels inzake de arbeids- en rusttijden (Arbeidstijdenbesluit)*.

51 *Besluit van 22 november 2005 tot wijziging van het Arbeidstijdenbesluit in verband met een arrest van het Hof van Justitie van de Europese Gemeenschappen betreffende aanwezigheidsdiensten*.

52 A. Jacobs, *Labour Law in the Netherlands*, Alphen aan den Rijn: Wolters Kluwer 2015, p. 127.

- 53 Art. 5:4 [Arbeidstijdenwet](#).
- 54 E. Ales & J. Popma, Occupational Health and Safety and Working Time, in T. Jaspers *et al.* (eds.),  
European Labour Law, Cambridge: Intersentia 2019, p. 478-479.
- 55 [CJEU](#) 12 November 1996, Case C-84/94, *United Kingdom of Great Britain and Northern Ireland v. Council  
of the European Union*.
- 56 E.g., The Working Time (Amendment) [Regulations](#) 2002; The Working Time (Amendment) [Regulations](#)  
2009; The Working Time (Amendment) (No. 2) [Regulations](#) 2009.
- 57 [CJEU](#) 7 September 2006, Case C-484/04, *Commission of the European Communities v. United Kingdom  
of Great Britain and Northern Ireland*.
- 58 Sections 13 and 13a The Working Time [Regulations](#) 1998. Gov.uk, Holiday entitlement, available at:  
<https://www.gov.uk/holiday-entitlement-rights> (30.06.2023).
- 59 H. Collins, K.D. Ewing & A. McColgan, Labour Law, Cambridge: CUP 2019, p. 291.
- 60 [CJEU](#) 16 March 2006, Case C-131/04 and C-257/04, *C. D. Robinson-Steele v. R. D. Retail Services Ltd,  
Michael Jason Clarke v. Frank Staddon Ltd and J. C. Caulfield and Others v. Hanson Clay Products Ltd*;  
[CJEU](#) 14 May 2019, Case C-55/18, *Federación de Servicios de Comisiones Obreras (CCOO) v. Deutsche  
Bank SAE*; [Department](#) for Business & Trade, Smarter regulation to grow the economy, London 2023.
- 61 Art. L. 3121-1 – L. 3121-3 [code du travail](#).
- 62 Section 2 [Arbeitszeitgesetz](#) (ArbZG).
- 63 Art. 1:7 [Arbeidstijdenwet](#).
- 64 Relevant agreement means a workforce agreement which applies to him, any provision of a collective  
agreement which forms part of a contract between him and his employer, or any other agreement in  
writing which is legally enforceable as between the worker and his employer. Section 2 The Working  
Time [Regulations](#) 1998.
- 65 Art. L. 3121-4 [code du travail](#).
- 66 S. Lunk, Die arbeitszeitrechtliche Behandlung von Dienstreisen, 2022 NZA, p. 881 *et seq.*
- 67 J. van Drongelen, Art. 5:3 – [Arbeidstijdenwet](#), in Sdu Commentaar Arbeidsrecht Thematisch, 2022.
- 68 Acas, Working time for someone who travels for their job, available at:  
<https://www.acas.org.uk/working-time-rules/working-time-for-someone-who-travels-for-their-job>  
(30.06.2023).
- 69 Art. L. 3121-9 [code du travail](#).
- 70 European Commission, Commission Staff Working [Document](#): Detailed report on the implementation  
by Member States of Directive 2003/88/EC concerning certain aspects of the organisation of working  
time, Brussels: European Commission 2023.
- 71 Wolfhard Kohte, Ulrich Faber & Dörte Busch, Gesamtes Arbeitsschutzrecht, ArbZG § 2 Rn. 23, 24, beck-  
online 2023.
- 72 A continuous period of no more than 24 hours in which the employee, if necessary in addition to  
performing the stipulated work, is obliged to be present at the workplace in order to perform the  
stipulated work as soon as possible when called up. Art. 1:1 [Arbeidstijdenbesluit](#).
- 73 A continuous period of no more than 24 hours during which the employee, if necessary in addition to  
performing the stipulated work, is obliged to be available to perform the stipulated work as soon as  
possible when called up. Art. 1:1 [Arbeidstijdenbesluit](#).
- 74 E.g., Art. 4.8:1 *et seq.*, 5.3:4 and 5.3:5 [Arbeidstijdenbesluit](#).
- 75 E.g., Art. 5.19:3 *et seq.*, 5.20:4 *et seq.* [Arbeidstijdenbesluit](#).
- 76 A period between two consecutive shifts or during a break, in which the employee is only obliged to be  
reachable in the event of unforeseen circumstances on call to perform the stipulated work as soon as  
possible. Art. 1:7 [Arbeidstijdenwet](#).
- 77 Art. 5:9 *et seq.* [Arbeidstijdenwet](#). See also various provisions of [Arbeidstijdenbesluit](#).
- 78 Acas, Being on call, [https://www.acas.org.uk/working-time-rules/employees-who-are-on-call-or-sleep-  
in](https://www.acas.org.uk/working-time-rules/employees-who-are-on-call-or-sleep-in) (30.06.2023).
- 79 Art. L. 3131-1 [code du travail](#).
- 80 Section 5 [Arbeitszeitgesetz](#) (ArbZG).
- 81 Art. 5:3 [Arbeidstijdenwet](#).
- 82 Section 10 The Working Time [Regulations](#) 1998.
- 83 Art. L. 3121-16 [code du travail](#).
- 84 Section 4 [Arbeitszeitgesetz](#) (ArbZG).
- 85 Art. 5:4 [Arbeidstijdenwet](#).
- 86 Section 12 The Working Time [Regulations](#) 1998.

- 87 Art. L. 3132-1 – L.3132-3 [code du travail](#).
- 88 Section 9 and 11 [Arbeitszeitgesetz](#) (ArbZG).
- 89 Art. 5:5 [Arbeidstijdenwet](#).
- 90 Section 11 The Working Time [Regulations](#) 1998.
- 91 Art. L. 3121-18 [code du travail](#).
- 92 Section 3 [Arbeitszeitgesetz](#) (ArbZG).
- 93 Art. 5:7 [Arbeidstijdenwet](#).
- 94 [Department](#) for Transport, European Union (EU) rules on drivers' hours and working time: Simplified guidance, London.
- 95 Art. L. 3121-20 [code du travail](#).
- 96 Art. L. 3121-22 [code du travail](#).
- 97 [Wissenschaftliche Dienste](#), Fragen zum Arbeitszeitgesetz unter Beachtung europäischer Vorgaben, Berlin: Deutscher Bundestag 2022, 6.
- 98 Art. 5:7 [Arbeidstijdenwet](#).
- 99 Section 4 The Working Time [Regulations](#) 1998
- 100 Art. L. 3121-27 [code du travail](#).
- 101 OECD.stat, Average usual weekly hours worked on the main job, available at: [https://stats.oecd.org/Index.aspx?DatasetCode=AVE\\_HRS](https://stats.oecd.org/Index.aspx?DatasetCode=AVE_HRS) (30.06.2023).
- 102 OECD.stat, Average usual weekly hours worked on the main job, available at: [https://stats.oecd.org/Index.aspx?DatasetCode=AVE\\_HRS](https://stats.oecd.org/Index.aspx?DatasetCode=AVE_HRS) (30.06.2023).
- 103 OECD.stat, Average usual weekly hours worked on the main job, available at: [https://stats.oecd.org/Index.aspx?DatasetCode=AVE\\_HRS](https://stats.oecd.org/Index.aspx?DatasetCode=AVE_HRS) (30.06.2023).
- 104 OECD.stat, Average usual weekly hours worked on the main job, available at: [https://stats.oecd.org/Index.aspx?DatasetCode=AVE\\_HRS](https://stats.oecd.org/Index.aspx?DatasetCode=AVE_HRS) (30.06.2023).
- 105 Art. L. 3141-3 [code du travail](#).
- 106 Sections 3-5 [Mindesturlaubsgesetz für Arbeitnehmer](#) (Bundesurlaubsgesetz).
- 107 Art. 7:634 [Burgerlijk Wetboek](#).
- 108 Sections 13 and 13a The Working Time [Regulations](#) 1998. Gov.uk, Holiday entitlement, available at: <https://www.gov.uk/holiday-entitlement-rights> (30.06.2023).
- 109 Art. L. 3122-3 and L. 3122-5 [code du travail](#).
- 110 Section 2 [Arbeitszeitgesetz](#) (ArbZG).
- 111 Art. 1:7 [Arbeidstijdenwet](#).
- 112 Section 2 The Working Time [Regulations](#) 1998.
- 113 Art. L. 3122-5 – L. 3122-14 [code du travail](#).
- 114 Section 6 [Arbeitszeitgesetz](#) (ArbZG).
- 115 Art. 4:9 and 5:8 [Arbeidstijdenwet](#).
- 116 Section 6 The Working Time [Regulations](#) 1998.
- 117 Please note that there are many possible derogations in relation to specific aspects of working time law. This row only mentions the general derogations, disapplying most of working time law in its entirety.
- 118 Art. L. 3111-2 [code du travail](#).
- 119 Section 18 [Arbeitszeitgesetz](#) (ArbZG).
- 120 Art. 2.1:1 *et seq.* [Arbeidstijdenbesluit](#).
- 121 Sections 20 and 21 The Working Time [Regulations](#) 1998; S. Deakin & G. S. Morris, Labour Law, Oxford: Hart Publishing 2009, p. 290-291.
- 122 European Commission, Commission Staff Working [Document](#): Detailed report on the implementation by Member States of Directive 2003/88/EC concerning certain aspects of the organisation of working time, Brussels: European Commission 2023.
- 123 European Commission, Commission Staff Working [Document](#): Detailed report on the implementation by Member States of Directive 2003/88/EC concerning certain aspects of the organisation of working time, Brussels: European Commission 2023.
- 124 European Commission, Commission Staff Working [Document](#): Detailed report on the implementation by Member States of Directive 2003/88/EC concerning certain aspects of the organisation of working time, Brussels: European Commission 2023.
- 125 Section 4 (1) The Working Time [Regulations](#) 1998; Gov.uk, Opting out of the 48 hour week, available at: <https://www.gov.uk/maximum-weekly-working-hours/weekly-maximum-working-hours-and-opting-out> (30.06.2023).

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- 126 European Commission, Commission Staff Working [Document](#): Detailed report on the implementation by Member States of Directive 2003/88/EC concerning certain aspects of the organisation of working time, Brussels: European Commission 2023.
- 127 European Commission, Commission Staff Working [Document](#): Detailed report on the implementation by Member States of Directive 2003/88/EC concerning certain aspects of the organisation of working time, Brussels: European Commission 2023.
- 128 European Commission, Commission Staff Working [Document](#): Detailed report on the implementation by Member States of Directive 2003/88/EC concerning certain aspects of the organisation of working time, Brussels: European Commission 2023.
- 129 European Commission, [Report](#) on the implementation by Member States of Directive 2003/88/EC concerning certain aspects of the organisation of working time, Brussels: European Commission 2017.
- 130 T. Nowak, The turbulent life of the Working Time Directive, 2018 Maastricht Journal of European and Comparative Law 25(1): 118-129.
- 131 Interpretative Communication on Directive 2003/88/EC of the European Parliament and of the Council concerning certain aspects of the organisation of working time, 2017/C 165/01.
- 132 German and Dutch statutory law seems to confer longer breaks than the laws in France and the United Kingdom. The Netherlands also has a slightly more employee-friendly provision for the weekly rest period. The maximum weekly working time provisions range wildly, i.e., from an indirect limit in Germany, where, in principle, a maximum daily working time of 8 hours is combined with a 6-day week at most, to 44/48 hours in France, 48/55/60 hours in the Netherlands and 48 hours in the United Kingdom (with a broadly available opt-out). Some countries offer more annual leave than others. The definition of a night worker is also quite different, which interlinks with the related protections.
- 133 OECD.stat, Average usual weekly hours worked on the main job, available at: [https://stats.oecd.org/Index.aspx?DatasetCode=AVE\\_HRS](https://stats.oecd.org/Index.aspx?DatasetCode=AVE_HRS) (30.06.2023).
- 134 For example, in 2015, the percentage of workers responding that once or more times a month they work more than 10 hours a day was 24 in Germany, 30 in Switzerland, 38 in the Netherlands, 40 in France and 44 in the United Kingdom. Eurofound, Sixth European Working Conditions Survey: 2015, Dublin 2015.

## OTHER INSTRUMENTS RELATED TO THE EU LABOUR MARKET: The Recommendation on a Reinforced Youth Guarantee and Directive on Public Procurement

**OVERVIEW** – The prior chapters covered instruments that are core to EU labour law, specifically the employment impact of (cross-border) restructuring, employee information and consultation, occupational safety and health, and other individual employment rights. The two instruments below are less frequently covered in discussions of EU social rights but are nonetheless relevant to mention. Similarly, some other instruments at the EU level concern the labour market but are only rarely discussed, like the instruments on employer insolvencies<sup>1</sup> and the European Labour Authority.<sup>2</sup>

### 1. The Reinforced Youth Guarantee

#### A. Council Recommendation 2020/C 372/01 of 30 October 2020

##### i. The Objectives

With a view to addressing youth unemployment, Council [Recommendation](#) 2020/C 372/01 of 30 October 2020, called “A Bridge to Jobs – Reinforcing the Youth Guarantee”, replaces the [Recommendation](#) of 22 April 2013, which first established the so-called *Youth Guarantee*. The term *Youth Guarantee* refers to a situation in which young people are (re)incorporated into the labour market following a job loss or graduation.<sup>3</sup>

The 2020 Recommendation reinforces<sup>4</sup> the Youth Guarantee concept, aiming to ensure that all people under 30<sup>5</sup> receive a good quality offer of employment, continued education, an apprenticeship or a traineeship within four months of becoming unemployed or leaving formal education. The starting point is for young persons to register with a Youth Guarantee provider.<sup>6</sup>

##### ii. The Content

The ultimate goal of the Recommendation is to tackle the issue of young people not in employment, education or training (“NEETS”)<sup>7</sup> (taking into account the COVID-19 pandemic). The Recommendation is thus a labour *market* instrument rather than a labour *law* instrument. The Council’s Recommendation suggests a line of action without imposing legal obligations. Member States should develop “Youth Guarantee schemes”, which are made up of four phases: mapping, outreach, preparation and offer.

#### § 1 Youth Guarantee schemes

Mapping entails that the Youth Guarantee schemes must identify the target group of NEETS, available services and skills needs. Related to this mapping exercise, countries should strengthen tracking and early warning systems to identify the young people at risk and to prevent youth from ending education and training prematurely.<sup>8</sup>

Outreach implies that the Youth Guarantee schemes have to raise awareness and target communication in a modern, youth-friendly and recognisable visual style. Additional efforts have to be made to reach out to vulnerable NEET groups.<sup>9</sup>

The actors involved in the Youth Guarantee schemes need to devote attention to preparing their services. In this respect, profiling and screening tools should be improved to match the needs and responses of the individual young person, and Youth Guarantee providers should have adequate staff capacity to be able to give each youth such attention. Public employment services’ counselling processes should also be strengthened.

Regarding the individual offer's preparation, providers should improve their services with individualized<sup>10</sup> person-centred counselling, guidance and mentoring. A more holistic approach to counselling, guidance and mentoring is also advocated by referring young people to other partners, such as education and training institutions. The Recommendation furthermore emphasizes digital skills; the digital skills of persons registering in the Youth Guarantee must be assessed. Also, it is important to validate and recognize non-formal and informal learning outcomes the young person might have obtained. Lastly, the preparatory phase should facilitate upskilling and re-skilling "*geared mainly towards digital, green, language, entrepreneurial and career management skills*"<sup>11, 12</sup>

Concerning the actual offers under the Youth Guarantee scheme, the Recommendation aims for targeted and well-designed employment incentives and start-up incentives. Employment offers should be aligned with the European Pillar of Social Rights principles. The education on offer should be diversified, easing young people back into education and training. The support for quality apprenticeships should also be intensified, adhering to the minimum standards laid out in the European [Framework](#) for Quality and Effective Apprenticeships.<sup>13</sup> It should likewise be ensured that traineeship offers adhere to the minimum standards laid out in the Quality [Framework](#) for Traineeships.<sup>14</sup> Finally, the Recommendation highlights that Member States should expand continued post-placement support for young people.<sup>15</sup>

### **§ 2 Crosscutting Enablers, Including Funds**

The Recommendation stresses the need to: (i) strengthen partnerships and promote protocols for cooperation between Youth Guarantee providers and others; (ii) promote further development of integrated service models, such as one-stop shops; (iii) enrich follow-up data by strengthening systems that track young people after taking up an offer; and (iv) encourage the wider sharing of tracking, profiling and follow-up data.<sup>16</sup>

Importantly, the Recommendation calls for "adequate national resources" and wants "full and optimal use" of the EU funds provided.<sup>17</sup> The Recommendation's preamble mentions the different funding resources.<sup>18</sup>

### **§ 3 Effective rights**

Article 10 of the Directive protects the acquired rights of workers and their position at the company subsequent to the leave.<sup>19</sup> Related to this, Member States must define the status of the employment contract or employment relationship during the period of leave, bearing in mind the CJEU's case law.<sup>20</sup> Article 11 obliges Member States to prohibit less favourable treatment of workers on grounds related to the Directive's rights. Along these lines, there is also special protection from dismissal.<sup>21</sup> The Directive furthermore refers to penalties that have to exist for infringements of national provisions implementing this Directive,<sup>22</sup> protections against adverse treatment for complaints and legal proceedings,<sup>23</sup> and the enforcement competence of equality bodies (in addition to labour inspectorates).<sup>24</sup>

## **B. Domestic Action Related to Youth Guarantees**

### **Denmark**

**IMPLEMENTING THE RECOMMENDATION** – The initial Youth Guarantee Recommendation did not receive much attention in Denmark;<sup>25</sup> this can possibly be explained by the fact that youth guarantees are a Scandinavian concept.<sup>26</sup> Therefore, such domestic practices existed before the EU institutions put their weight behind them.<sup>27</sup> Nevertheless, a Youth Guarantee Implementation [Plan](#) was filed in 2014. There are also some specific Youth Guarantee schemes (see the comparative table below). Regarding the 2020 Recommendation, the Ministry of Employment *prima facie* considered making any changes to

Danish law unnecessary in light of the draft Recommendation.<sup>28</sup> No new legislative/regulatory initiatives were found deriving from this new Recommendation.

**GOING BEYOND THE RECOMMENDATION** – In the Youth Guarantee country report on Denmark from 2020, the Employment Committee acknowledges that *“Denmark has a very advanced and well-established system for implementing the Youth Guarantee which shows strong political commitment.”* The system operates well. *“However, there are concerns over the outreach to inactive unregistered NEETS who do not receive any benefits, and the share of early leavers from education and training has increased in recent years.”*<sup>29</sup>

## France

**IMPLEMENTING THE RECOMMENDATION** – A 2013 [plan](#) to combat poverty launched the concept of *la Garantie jeunes* through local pilot projects.<sup>30</sup> The initial Youth Guarantee Recommendation also resulted in the National Action Plan from 20 December 2013.<sup>31</sup> French scholars have studied the related developments,<sup>32</sup> and a scientific committee was tasked with evaluating the Youth Guarantee’s pilot projects.<sup>33</sup> Since 2017, the practice has been generalized. Accordingly, the Labour Code now contains a right to support for young people.<sup>34</sup> In light of 2020’s Recommendation, a new initiative was launched, *Plan 1 jeune, 1 solution*.<sup>35</sup> Since 2022, *la Garantie jeunes* has been replaced by the concept of youth engagement contracts ([Contrat d’engagement jeune](#)).

**GOING BEYOND THE RECOMMENDATION** – In the Youth Guarantee country report on France from 2020, the Employment Committee mentions that *“[t]he delivery of the Youth Guarantee in France is well advanced. [...] The Youth Guarantee has high coverage. France has developed a comprehensive range of measures which also focus on vulnerable groups.”* Still, *“the share of traineeship offers given to Youth Guarantee beneficiaries could be improved.”*<sup>36</sup>

## Germany

**IMPLEMENTING THE RECOMMENDATION** – The initial Youth Guarantee Recommendation gave rise to the National Implementation Plan of April 2014.<sup>37</sup> Core actors in the German structure are the Youth Employment Agencies ([Jugendberufsagenturen](#)), which have been the subject of several publications.<sup>38</sup> The Government Coalition Agreement of 2021 stresses the government’s goal to expand vocational orientation and youth employment agencies.<sup>39</sup> Additionally, there is an emphasis on so-called “educational chains” ([Bildungsketten](#)).

**GOING BEYOND THE RECOMMENDATION** – In the Youth Guarantee country report on Germany from 2020, the Employment Committee points out that the implementation is very advanced. *“There have been continuous efforts to improve the Youth Guarantee with a number of initiatives in place, such as the youth employment agency service point, the expansion of the instrument for assisted training, and the local youth empowerment programme.”* Yet, *“regional differences exist, and cooperation in rural areas could be improved.”*<sup>40</sup>

## The Netherlands

**IMPLEMENTING THE RECOMMENDATION** – The Dutch term for a youth guarantee, *jongerengarantie*, does not seem to have gained much importance in Dutch policymaking, which remains domestically driven. An expert opinion in 2009 informed an action plan on youth unemployment with concrete measures.<sup>41</sup> A Law of 2009 promoted young people’s occupational integration but expired in January 2012 (becoming integrated into a broader legal framework for active labour markets<sup>42</sup>).<sup>43</sup> Due to the initial Youth Guarantee Recommendation, an implementation report summarized the situation in 2016.<sup>44</sup> An interdepartmental policy analysis took place in 2019.<sup>45</sup> Considering the findings, a Work Agenda was drawn up in 2021 to pursue 2009’s action plan.<sup>46</sup> It consolidates the country’s regional approach,



drawing, for instance, on regional mobility teams ([regionale mobiliteitsteams](#)) and regional action plans<sup>47</sup>.

**GOING BEYOND THE RECOMMENDATION** – In the Youth Guarantee country report on the Netherlands of 2020, the Employment Committee remarks that the country is very advanced, with a NEET rate well below the EU average. The “[f]ocus has moved away from youth unemployment in general to supporting youth in vulnerable positions and preventing school dropouts.” Nonetheless, “[t]he challenge is to target the specific problems of youth in more vulnerable situations.”<sup>48</sup>

### C. Comparative Table

	Denmark	France	Germany	Netherlands
<b>Youth unemployment rate</b> <sup>49</sup>	9.1%	17.9%	5.6%	8.0%
<b>Youth Guarantee schemes</b> <sup>50</sup>	Building Bridge to Education ( <a href="#">Brobygning til uddannelse</a> )  Job Bridge to Education ( <a href="#">Job-Bro til Uddannelse</a> )	Guarantee for Youth ( <a href="#">Garantie jeunes</a> ) <sup>51</sup>  Youth Engagement Contract ( <a href="#">Contrat d'engagement jeune</a> )	Alliance for Initial and Further Training ( <a href="#">Allianz für Aus- und Weiterbildung</a> )  Career Entry Support ( <a href="#">Berufseinstiegsbegleitung</a> )  Education & Business Cooperation ( <a href="#">Zusammenarbeit von Wirtschaft und Schule zur Berufsorientierung</a> )	No mentions.
<b>Rights/duties related to young people's employment</b>	<a href="#">Act</a> on municipal action for young people under the age of 25 <sup>52</sup> <a href="#">Act</a> on Active Employment Efforts <sup>53</sup>	<a href="#">Labour Code's</a> right to support young people towards employment and independence ( <a href="#">Droit à l'accompagnement des jeunes vers l'emploi et l'autonomie</a> ) <sup>54</sup>	Section 29 <i>et seq.</i> <a href="#">Social Code</a> , Third Book <sup>55</sup> Section 16h <i>et seq.</i> <a href="#">Social Code</a> , Second book <sup>56</sup> Sections 11-14 <a href="#">Social Code</a> , Eighth Book <sup>57</sup>	Article 10f and other articles of the <a href="#">Participation Law</a> <sup>58</sup>

### D. Comparative Perspective on Youth Guarantee Schemes

In a comparative study prepared for the European Commission in 2018, Marco Caliendo *et al.* cluster Denmark, Germany and the Netherlands together in the group of Member States with previous youth guarantee experience and a low initial NEET rate (NEETS are usually with a low educational background or youth with a disability). The countries have ambitious implementation goals and an improved capacity for public employment services, providing diversified offers of employment. In contrast, France is grouped in another cluster, bringing together the Member States with NEET challenges of an intermediate magnitude but strong efforts from the public employment agencies to reach out to those in need.<sup>59</sup> From a European perspective, it is critical to highlight that countries with relatively high youth unemployment receive significant funding. Only France tends to receive some funding from the four countries covered in this study.<sup>60</sup>

The concept of Youth Guarantee schemes is more closely related to labour market policy than labour (market) law. That said, as illustrated by young people's right to support in the French Labour Code, there can be clear links to labour rights and labour law.<sup>61</sup> Notably, legislatures also impose duties upon labour market institutions indicating what is expected from them in addressing youth unemployment; for example, Danish job centres and municipalities have obligations in relation to young employees

(e.g., establishing municipal youth guidance centres<sup>62</sup>),<sup>63</sup> and Dutch municipalities treat persons under the age of 27 differently than older jobseekers.<sup>64</sup> Germany's Social Code governs the relationship between employment agencies and young persons.<sup>65</sup> Nonetheless, Youth Guarantee schemes, as such, generally<sup>66</sup> do not seem to be the subject of extensive legislation.

Such schemes are often implemented on a local or regional level where actors, like municipalities, regional employment agencies or local missions<sup>67</sup>, receive the autonomy required to serve local needs (within the boundaries of what the national action plan sets out to achieve). In this regard, discussing national Youth Guarantee schemes in isolation risks sketching a distorted picture. Looking at youth unemployment through this lens, countries seem reluctant to legislate on the issue centrally. However, other measures adopted by EU Member States, such as subsidies to enterprises for employing young people, youth quota and various kinds of support for apprenticeships and traineeships, are based on strict laws and are centrally organized to tackle youth unemployment. Therefore, there are more “hard law” components to youth unemployment than an analysis of Youth Guarantee schemes would suggest.

## E. Conclusion

The Council Recommendations on the (reinforced) Youth Guarantee have influenced policymaking in the Member States. However, the countries covered in this report, which score well on youth unemployment, have not overhauled their practices based on these Recommendations. It is important to consider that although the EU might put Youth Guarantee schemes at the center of its policies, these schemes are often only one factor in a broader domestic policy on youth unemployment.

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<sup>1</sup> [Directive](#) 2008/94/EC of the European Parliament and of the Council of 22 October 2008 on the protection of employees in the event of the insolvency of their employer.

<sup>2</sup> [Regulation](#) (EU) 2019/1149 of the European Parliament and of the Council of 20 June 2019 establishing a European Labour Authority, amending Regulations (EC) No 883/2004, (EU) No 492/2011, and (EU) 2016/589 and repealing Decision (EU) 2016/344.

<sup>3</sup> Recital 5 Council Recommendation of 22 April 2013 on establishing a Youth Guarantee.

<sup>4</sup> P. Giannoni, *Youth Policies and Unemployment in Europe*, Leiden: Brill 2021, p. 49 *et seq.*

<sup>5</sup> The age range of the Youth Guarantee used to be 15-24 years old. The Recommendation from 2020 increased it to 15-29 years old. Recital 22 Council Recommendation of 30 October 2020 on A Bridge to Jobs – Reinforcing the Youth Guarantee and replacing the Council Recommendation of 22 April 2013 on establishing a Youth Guarantee 2020/C 372/01.

<sup>6</sup> Section 1 Council Recommendation of 30 October 2020.

<sup>7</sup> *“NEETs are a heterogeneous group. For some young people, being a NEET can be a symptom of multiple and engrained disadvantages and may indicate a longer-term disengagement from society and therefore require longer interventions. Some young people are especially vulnerable, for example early leavers from education and training or those with inadequate education or training, who often have limited social protection coverage, restricted access to financial resources, precarious work conditions or may face discrimination. For others, such as highly-skilled young people or those who already have significant and still-relevant work experience, being a NEET is likely to be a temporary status since they face low barriers to labour market entry and have no inherent vulnerabilities.”* Recital 23 Council Recommendation of 30 October 2020.

<sup>8</sup> Sections 2-4 Council Recommendation of 30 October 2020.

<sup>9</sup> Sections 5-7 Council Recommendation of 30 October 2020.

<sup>10</sup> *“A reinforced Youth Guarantee should recognise that NEETs require an individualised approach: for some NEETs a lighter approach may be sufficient, whereas other, more vulnerable, NEETs may need more intensive, lengthy and comprehensive interventions. Interventions should be based on a gender-sensitive approach, taking into account differences between national, regional and local circumstances.”* Recital 23 Council Recommendation of 30 October 2020

- 11 *“Preparatory training before taking up an offer, carried out according to individual needs and related to specific skill domains such as digital, green, language, entrepreneurial and career management skills, should be part of a reinforced Youth Guarantee, when deemed appropriate. This hands-on training can be a stepping stone towards a full vocational training course, a taster of the world of work, or supplement existing education or work experience before the start of the Youth Guarantee offer. The short-term, informal nature of such preparatory training, which should not prolong the duration of the four-month preparatory phase, distinguishes it from the offer itself.”* Recital 25 Council Recommendation of 30 October 2020.
- 12 Sections 8-14 Council Recommendation of 30 October 2020.
- 13 Council Recommendation of 15 March 2018 on a European Framework for Quality and Effective Apprenticeships.
- 14 Council Recommendation of 10 March 2014 on a Quality Framework for Traineeships.
- 15 Sections 15-20 Council Recommendation of 30 October 2020.
- 16 Sections 21-24 Council Recommendation of 30 October 2020.
- 17 Sections 25-27 Council Recommendation of 30 October 2020.
- 18 The Youth Employment Initiative ([YEI](#)) and European Social Fund ([ESF](#)) have been a key financial resource so far. Going forward, under the umbrella of the [Recovery Plan for Europe](#) and [Next Generation EU](#), additional funding will come from the [Recovery and Resilience Facility](#), the Recovery Assistance for Cohesion and the Territories of Europe ([REACT-EU](#)) and the European Social Fund Plus ([ESF+](#)). Recital 28 Council Recommendation of 30 October 2020.
- 19 After the family-related leave, the workers are entitled to return to their jobs or to equivalent posts on terms and conditions which are no less favourable to them, and entitled to any improvement in working conditions that occurred in the meantime and to which they would have been entitled if they had not taken the leave
- 20 *“As provided for in Directive 2010/18/EU, Member States are required to define the status of the employment contract or employment relationship for the period of parental leave. According to the case-law of the Court of Justice, the employment relationship between the worker and the employer is maintained during the period of leave and, as a result, the beneficiary of such leave remains, during that period, a worker for the purposes of Union law. When defining the status of the employment contract or employment relationship during the period of the types of leave covered by this Directive, including with regard to the entitlement to social security, the Member States should therefore ensure that the employment relationship is maintained.”* Recital 39 Directive (EU) 2019/1158 of 20 June 2019.
- 21 Recital 41 and Art. 12 Directive (EU) 2019/1158 of 20 June 2019.
- 22 Art. 13 Directive (EU) 2019/1158 of 20 June 2019.
- 23 Art. 14 Directive (EU) 2019/1158 of 20 June 2019.
- 24 *“With a view to further improving the level of protection of the rights provided for in this Directive, national equality bodies should be competent in regard to issues relating to discrimination that fall within the scope of this Directive, including the task of providing independent assistance to victims of discrimination in pursuing their complaints.”* Recital 45 and Art. 15 Directive (EU) 2019/1158 of 20 June 2019.
- 25 P. Rasmussen & T. M. Juul, [Ungdomsgaranti](#): EU politik og dansk praksis, Aalborg Universitetsforlag 2020.
- 26 V. Escudero & E. L. Mourelo, La Garantie européenne pour la jeunesse : Bilan systématique des mises en œuvre dans les pays membres, 2018 (1) Travail et emploi, p. 89 *et seq.*
- 27 E.g., Styrket beskæftigelsesindsats for unge under 30 år - [aftale](#) om initiativerne på beskæftigelsesområdet.
- 28 [Beskæftigelsesministeriet](#), GRUND- OG NÆRHEDSNOTAT: Forslag til rådshenstilling om styrket ungegaranti, Copenhagen 2020.
- 29 European Commission, Youth Guarantee country by country: Denmark, Brussels: European Commission 2020, p. 6.
- 30 Comité interministériel de lutte contre les exclusions, Plan pluriannuel contre la pauvreté et pour l’inclusion sociale, République Française, 2013.
- 31 Premier ministre, [Plan national](#) de mise en œuvre de la garantie européenne pour la jeunesse, république française, 2013.
- 32 E.g., M. [Loison-Leruste](#), J. Couronné & F. Sarfati, La Garantie jeunes en action. Usages du dispositif et parcours de jeunes, Centre d’études de l’emploi et du travail, 2016.

- 33 Comité scientifique en charge de l'évaluation de la Garantie Jeunes, [Rapport final](#) d'évaluation de la Garantie Jeunes, 2018.
- 34 Art. L. 5131-3 – L. 5131-6-1 and R. 5131-4 – R. 5131-25 *code du travail*. Le Gouvernement, La Garantie jeunes, available at : <https://www.gouvernement.fr/action/la-garantie-jeunes> (19.06.2023).
- 35 République française, [1 jeune 1 solution](#), 2020.
- 36 European Commission, Youth Guarantee country by country: France, Brussels: European Commission 2020, p. 6.
- 37 Bundesministerium für Arbeit und Soziales, Nationaler [Implementierungsplan](#) zur Umsetzung der EU-Jugendgarantie in Deutschland, 2014.
- 38 Geschäftsstelle des Deutschen Vereins, Erfolgsmerkmale guter Jugendberufsagenturen. Grundlagen für ein Leitbild, 2016; Bundesagentur für Arbeit, Bericht zum Stand der Umsetzung und Weiterentwicklungsperspektiven: Entwicklungsstand der Jugendberufsagenturen im Bundesgebiet und in den Ländern, 2018; Servicestelle Jugendberufsagenturen im Bundesinstitut für Berufsbildung, Jugendberufsagenturen bundesweit. Ergebnisse aus der Erhebung zu rechtskreisübergreifenden Kooperationsbündnissen am Übergang Schule, Bonn 2022.
- 39 [Koalitionsvertrag](#) 2021-2025.
- 40 European Commission, Youth Guarantee country by country: Germany, Brussels: European Commission 2020, p. 5.
- 41 The action plan contains concrete measures: (i) keep young people with a poor employment outlook in school; (ii) establish employment plans tailored to each region; (iii) improve matching between supply and demand; (iv) create additional jobs, apprenticeships, traineeships and voluntary work for young people; and (v) create opportunities for vulnerable young people. H. de [Boer](#), Tegen de stroom in: Advies aan het Kabinet voor een Actieplan Jeugdwerkloosheid, Noordwijk 2009; Ministerie van Sociale Zaken en Werkgelegenheid, [Actieplan](#) Jeugdwerkloosheid, Den Haag 2009.
- 42 Similar to other persons looking for work, the young people were also brought under the Participation Law. Wet van 9 oktober 2003, houdende vaststelling van een wet inzake ondersteuning bij arbeidsinschakeling en verlening van bijstand door gemeenten ([Participatiewet](#)).
- 43 [Wet](#) van 1 juli 2009, houdende bevordering duurzame arbeidsinschakeling jongeren tot 27 jaar (Wet investeren in jongeren); [verordening](#) Werkleeraanbod Wet investeren in jongeren.
- 44 Youth Guarantee [Implementation Plan](#) in the Netherlands, Dutch initiatives to prevent and tackle youth unemployment, 2016.
- 45 Ministerie van Financiën, Interdepartementaal [Beleidsonderzoek](#): Jongeren met (risico op) een afstand tot de arbeidsmarkt – zichtbaar en zelfstandig maken, Den Haag 2019.
- 46 Rijksoverheid, [Werkagenda](#) Samen werk maken van de Aanpak Jeugdwerkloosheid, Den Haag 2021.
- 47 E.g., Actieplan Jeugdwerkloosheid regio Rivierenland 2021-2025, available at: [https://rw-poarivierenland.nl/wp-content/uploads/2021/09/Bijlage-4b\\_Regionaal-actieplan-jeugdwerkloosheid-regio-Rivierenland.pdf](https://rw-poarivierenland.nl/wp-content/uploads/2021/09/Bijlage-4b_Regionaal-actieplan-jeugdwerkloosheid-regio-Rivierenland.pdf) (19.06.2023); B. [Errico et al.](#), The local implementation of the Reinforced Youth Guarantee, Brussels: European Committee of the Regions 2022, p. 23.
- 48 European Commission, Youth Guarantee country by country: Netherlands, Brussels: European Commission 2020, p. 5.
- 49 Based on Eurostat data for the age class of less than 25 years for March 2023, available at: [https://ec.europa.eu/eurostat/databrowser/view/UNE\\_RT\\_M\\_custom\\_6398911/default/table?lang=en](https://ec.europa.eu/eurostat/databrowser/view/UNE_RT_M_custom_6398911/default/table?lang=en) (31.05.2023).
- 50 The Youth Guarantee schemes reported here are predominantly based on the European Commission's Youth Guarantee – Knowledge Centre, available at: <https://ec.europa.eu/social/main.jsp?catId=1327&langId=en> (31.05.2023).
- 51 B. [Errico et al.](#), The local implementation of the Reinforced Youth Guarantee, Brussels: European Committee of the Regions 2022, p. 56-57.
- 52 Lov om kommunal indsats for unge under 25 år Nr. 298 af 30. april 2003.
- 53 Lov om en aktiv beskæftigelsesindsats Nr. 548 af 7. maj 2019.
- 54 Art. L. 5131-3 – L. 5131-6-1 and R. 5131-4 – R. 5131-25 *code du travail*.
- 55 Sozialgesetzbuch (SGB) Drittes Buch (III) – Arbeitsförderung.
- 56 Sozialgesetzbuch (SGB) Zweites Buch (II) - Bürgergeld, Grundsicherung für Arbeitsuchende.
- 57 Sozialgesetzbuch (SGB) Ahtes Buch (VIII) - Kinder- und Jugendhilfe.
- 58 *Wet van 9 oktober 2003, houdende vaststelling van een wet inzake ondersteuning bij arbeidsinschakeling en verlening van bijstand door gemeenten (Participatiewet).*

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- 59 M. Caliendo, Study on the Youth Guarantee in light of changes in the world of work (Part 1), Brussels: European Commission, 2018, p. 39.
- 60 V. Escudero & E. L. Mourelo, The Youth Guarantee programme in Europe: Features, implementation and challenges, Geneva: ILO 2015.
- 61 Art. L. 5131-3 – L. 5131-6-1 and R. 5131-4 – R. 5131-25 *code du travail*.
- 62 Ministry of Children and Education, Youth Guidance Centres, available at: <https://eng.uvm.dk/educational-and-vocational-guidance/youth-guidance-centres> (19.06.2023).
- 63 Lov om kommunal indsats for unge under 25 år Nr. 298 af 30. april 2003; Lov om en aktiv beskæftigelsesindsats Nr. 548 af 7. maj 2019.
- 64 Art. 7 (3) a., 10f, 13 (2) c. and d., 41, 43 and 44 [Participatiewet](#). E.g., for the city of Utrecht, Redactie, Gemeente Utrecht blijft afwijken van wet door jongeren eerder aan bijstandsuitkering te helpen, available at: <https://www.duic.nl/algemeen/gemeente-utrecht-blijft-afwijken-van-wet-door-jongeren-eerder-aan-bijstandsuitkering-te-helpen/> (19.06.2023).
- 65 Sozialgesetzbuch (SGB) Zweites Buch (II) - Bürgergeld, Grundsicherung für Arbeitsuchende; Sozialgesetzbuch (SGB) Drittes Buch (III) – Arbeitsförderung; Sozialgesetzbuch (SGB) Achtes Buch (VIII) - Kinder- und Jugendhilfe; J. [Münder](#) & A. Hofmann, Jugendberufshilfe Zwischen SGB III, SGB II und SGB VIII, Düsseldorf: Hans-Böckler-Stiftung 2017.
- 66 For example, the *Contrat d'engagement jeune*, which is covered by provisions from the French Labour Code, forms an exception. Art. L. 5131-3 – L. 5131-6-1 and R. 5131-4 – R. 5131-25 *code du travail*.
- 67 In France, <https://www.mission-locale.fr/> (20.06.2023).

## 2. Employment Aspects of Public Procurement

### A. Directive 2014/24/EU of 26 February 2014

#### i. The Objectives

[Directive](#) 2004/18/EC of 31 March 2004 coordinated the procedures for awarding public works contracts, public supply contracts and public service contracts.<sup>1</sup> Its revision should enable procurers to better use public procurement to support common societal goals.<sup>2</sup> [Directive](#) 2014/24/EU of 26 February 2014, in force in the EEA,<sup>3</sup> replaced it, establishing rules on procurement procedures for public contracts and design contests.<sup>4</sup> A separate Directive, not discussed here, governs procurement by entities operating in the water, energy, transport and postal services.<sup>5</sup>

Directive 2014/24/EU allows public procurement, at least in theory, to be used to pursue multiple social and environmental goals.<sup>6</sup> The discussion below centres on the employment aspects of these procedures, leaving most of the Directive's articles unaddressed.

#### ii. The Content

##### § 1 Sheltered employment

Article 20 of the Directive 2014/24/EU clarifies that Member States may reserve the right to participate in public procurement procedures to sheltered workshops and other economic actors that aim to integrate disadvantaged<sup>7</sup> persons, provided that at least 30% of the employees of these workshops/actors are disadvantaged. The underlying idea is that without such treatment, these businesses might not be able to obtain contracts "*under normal conditions of competition*".<sup>8</sup> The CJEU has clarified that Article 20 allows Member States to impose additional criteria beyond those laid down by that provision, provided the additional criteria comply with the principles of equal treatment and proportionality.<sup>9</sup>

##### § 2 Guaranteeing compliance with social and labour law

Article 18 of the Directive obliges Member States to take appropriate measures to ensure that in the performance of public contracts, economic operators comply with social and labour law, including the international obligations stemming from international agreements ratified by all Member States and listed in Annex X.<sup>10</sup> Controlling for the observance of these provisions should be performed at least at the time: (i) of applying the general principles governing the choice of participants and the award of contracts; (ii) when applying the exclusion criteria; (iii) and when verifying abnormally low tenders.<sup>11</sup>

Particular attention is paid to abnormally low tenders, in which case the economic operator might have to give an explanation.<sup>12</sup> The tender has to be rejected if the contracting authority establishes that the abnormally low price or costs are due to non-compliance with mandatory social or labour laws.<sup>13</sup>

##### § 3 Employment-related contract award criteria

Article 57 of the Directive contains reasons for blocking an economic operator from participating in a procurement procedure. Those convicted of using child labour or undeniably in breach of their duty to pay social security contributions must be excluded. Member States may choose to block those violating other labour and social law obligations.<sup>14</sup>

Article 67 of the Directive specifies that public contracts are awarded based on the "most economically advantageous" tender. Identified through a cost-effectiveness approach (e.g., life-cycle costing), Article 67 states that it *may*<sup>15</sup> include an assessment of qualitative aspects of the best price-quality ratio, "including [...] social aspects" to the extent these aspects relate to the procured public work, good or service.<sup>16</sup> Therefore, from its terms, Article 67 enshrines the social aspects as part of the

criteria used for the price-quality ratio. The social aspects are also not mentioned in the calculation of the life-cycle costing analysis set out in Article 68. The latter pays attention to environmental externalities but does not refer to the social aspects.

Article 70 of the Directive stresses that contracting authorities may lay down special conditions, including social or employment-related considerations, relating to the performance of a contract. The conditions must be linked to the subject matter of the contract.<sup>17</sup>

#### **§ 4 Subcontracting**

While permitting subcontracting,<sup>18</sup> the Directive acknowledges the importance of ensuring subcontractors comply with labour laws<sup>19</sup> and obliges the competent national authorities to act to do so.<sup>20</sup> For example, authorities could require transparency in the subcontracting chain or make subcontractors jointly liable with the contractor. The contracting authority might also want to verify if any subcontractors violate an (optional) exclusion ground (Art. 57 of the Directive).<sup>21</sup> Furthermore, subcontractors need to be protected in certain circumstances, e.g., the Directive enables direct payments from the contracting authority to the subcontractor.

## **B. Domestic Implementation of Directive 2014/24/EU**

### **France**

**IMPLEMENTING THE DIRECTIVES** – The Decree of 26 September 2014 amended the provisions of the Public Markets Code (*code des marchés publics*) to transpose Directive 2014/24/EU. This does not seem to have substantially touched upon employment aspects.<sup>22</sup> Subsequently, the Ordinance of 23 July 2015 abolished the Code mentioned above, issuing new rules on public procurement,<sup>23</sup> which, in turn, were abrogated in 2018 through the Ordinance of 26 November 2018.<sup>24</sup> Correspondingly, the Decree of 25 March 2016 (related to the Ordinance of 2015) was abolished by the Decree of 3 December 2018 (related to the Ordinance of 2018).<sup>25</sup>

The Ordinance from 2018, containing the legislative part, and the Decree with the regulatory provisions, introduced the Public Procurement Code (*code de la commande publique*). It is currently still in force and is complemented by various [annexes](#).

**GOING BEYOND THE DIRECTIVES** – French law is stricter than EU law because various labour law violations that are less severe than child labour can lead to a tenderer being excluded from the outset.<sup>26</sup> The Code also contains plenty of provisions on subcontracting, giving the administration firm authority over the subcontractors used by the entity mandated to execute the work (and the subcontractors have a right to direct payment).<sup>27</sup>

### **Germany**

**IMPLEMENTING THE DIRECTIVES** – The Law<sup>28</sup> of 17 February 2016 transposed Directive 2014/24/EU by amending parts of the Competition Act (*Gesetz gegen Wettbewerbsbeschränkungen*).<sup>29</sup> Related to this, the Ordinance<sup>30</sup> of 12 April 2016 brought forth the Ordinance on the Award of Public Contracts (*Verordnung über die Vergabe öffentlicher Aufträge*).<sup>31</sup> An additional guideline exists for prequalifying companies within the construction industry for public works.<sup>32</sup> The Minimum Wage Law also contains a section on the exclusion of minimum wage offenders from public contracts.<sup>33</sup>

**GOING BEYOND THE DIRECTIVES** – There is no clear indication that the general provisions in the Law or Ordinance on public procurement go beyond what the Directive requires concerning employment aspects. However, using a prequalification procedure is interesting and may allow for filtering out

enterprises that commit social abuses.<sup>34</sup> Furthermore, the provision in the Minimum Wage Law is forward-looking.<sup>35</sup>

## The Netherlands

**IMPLEMENTING THE DIRECTIVES** – The Procurement Act of 1 November 2012 ([Aanbestedingswet 2012](#))<sup>36</sup> contains the relevant Dutch legislative provisions. It was amended by the Law of 22 June 2016 to comply with Directive 2014/24/EU.<sup>37</sup> The Procurement Decree of 11 February 2013 ([Aanbestedingsbesluit](#))<sup>38</sup> contains the corresponding regulatory provisions and was likewise amended in 2016.<sup>39</sup>

**GOING BEYOND THE DIRECTIVES** – Dutch domestic law does not evidently go beyond what the Directive demands in relation to employment aspects. However, one can note that the price-quality ratio is a mandatory component of determining the most economically advantageous tender under Dutch law, whereas the price-quality ratio is only optional/recommended under the Directive.<sup>40</sup> In principle, this strengthens the position of social considerations (as part of the price-quality ratio) within the overall procurement process.

## The United Kingdom

**IMPLEMENTING THE DIRECTIVES** – Directive 2014/24/EU was transposed through The Public Contracts [Regulations](#) 2015.<sup>41</sup> Due to Brexit, The Public Procurement (Amendment etc.) (EU Exit) [Regulations](#) 2020 were issued.<sup>42</sup> The [Explanatory Memorandum](#) claims that the framework and principles underlying the procurement regime remain unchanged for the most part; changes are limited to those appropriate to reflect the UK's position outside the EU and give effect to the Withdrawal Agreement. As such, non-UK economic operators will, in principle, be treated equally regardless of whether they originate from an EU Member State (subject to international agreements such as the GPA Agreement).<sup>43</sup> Various changes have occurred after Brexit, yet these do not appear to directly impact employment.

**GOING BEYOND THE DIRECTIVES** – UK domestic law does not evidently go beyond what the Directive demands in relation to employment aspects. Nevertheless, there is an interesting emphasis on the timely payment of (sub)contractors' undisputed invoices.<sup>44</sup>

## C. Comparative Table

	France	Germany	Netherlands	United Kingdom
<b>Reserving work for entities employing vulnerable persons</b>	Entity employs at least 50% vulnerable persons or persons with disabilities. <sup>45</sup>  Specification for prisons. <sup>46</sup>	Entity employs at least 30% disadvantaged workers or persons with disabilities. <sup>47</sup>	Entity employs at least 30% disadvantaged workers or persons with disabilities. <sup>48</sup>	Entity employs at least 30% disadvantaged workers or persons with disabilities. <sup>49</sup>
<b>Excluded from public procurement due to labour law infractions</b>	<i>Travail dissimulé, marchandage,</i> illegal posting, work permit violations, (gender) discrimination, violate collective bargaining obligation. <sup>50</sup>	Forced labour, exploitation of labour. <sup>51</sup> Minimum wage violations. <sup>52</sup>	Child labour. <sup>53</sup>	Modern slavery. <sup>54</sup>



<b>Abnormally low tenders</b>	The evaluation of subcontractors' abnormally low tenders. <sup>55</sup>	Nothing particular. <sup>56</sup>	Nothing particular. <sup>57</sup>	Nothing particular. <sup>58</sup>
<b>Subcontracting</b>	Inform the contracting authority about subcontracting. Subsequently, conditions of acceptance exist for the authority's approval of the subcontractor and his payment terms. <sup>59</sup>  Subcontractor has a right to direct payment. <sup>60</sup>	Inform the contracting authority about subcontracting. The authority must exclude the subcontractor if, after mandatory verification, there are compelling grounds and may if there are optional grounds. <sup>61</sup>	Inform the contracting authority about subcontracting. Authority can contractually stipulate the need to exclude the subcontractor that violates the compelling/optional grounds. <sup>62</sup>	Inform the contracting authority about subcontracting. The authority must exclude the subcontractor if, after optional verification, there are compelling grounds and may if there are optional grounds. <sup>63</sup> Emphasis on having suppliers pay their subcontractors' undisputed invoices within 30 days. <sup>64</sup>

## D. Comparative Perspective on Employment Aspects of Public Procurement

Even if a Member State can use public procurement law to safeguard labour rights or encourage better working conditions,<sup>65</sup> the analysis of the four legal systems' laws does not indicate that this takes place purposefully. Along similar lines, it is relatively uncommon to find a discussion of public procurement in a coursebook on EU labour law. Public procurement law is rarely treated as an EU labour law subject.

Nevertheless, this does not mean that there are no important differences between countries. At a more structural level, for example, the Netherlands obliges to take the price-quality ratio into account to determine the most economically advantageous tender (which could increase the importance of social considerations). Furthermore, among the four countries analysed, predominantly France seems to go beyond what the EU Directive requires in some employment-related respects (e.g. adding more exclusion grounds). The German provision on minimum wages is also noteworthy in this respect. Yet, even then, French and other legal scholars do not seem particularly interested in the intersection between labour and public procurement law. Despite calls for more "social public procurement" throughout the EU,<sup>66</sup> many Member States' laws are not formulated in a way that explicitly encourages this.

That being said, one should not overgeneralize. There are EU Member States other than the ones mentioned in this report that do rather deliberately wield public procurement law to bring about social effects.<sup>67</sup>

## E. Conclusion

Although social public procurement is gaining momentum, achievements in the legal field remain rather limited. Parties are generally only excluded from public tenders for the worst labour law violations (e.g., modern slavery). Furthermore, it generally remains up to the contracting authority to autonomously decide whether or not to build social criteria into the deliberation process (without much encouragement, let alone binding guidelines, from the central authorities).

1 Directive 2004/18/EC of the European Parliament and of the Council of 31 March 2004 on the  
coordination of procedures for the award of public works contracts, public supply contracts and public  
service contracts. A more specialized Directive also existed, called the [Directive](#) 2004/17/EC of the  
European Parliament and of the Council of 31 March 2004 coordinating the procurement procedures of  
entities operating in the water, energy, transport and postal services sectors.

2 Recital 2 Directive 2014/24/EU of the European Parliament and of the Council of 26 February 2014 on  
public procurement and repealing Directive 2004/18/EC.

3 [Annex](#) XVI on Procurement to the EEA Agreement.

4 Art. 4 sets out the thresholds above which the rules apply. Article 4 Directive 2014/24/EU of 26 February  
2014. These thresholds vary with the type of procurement: for construction projects (Euro 5'186'000);  
for central government goods and services contracts (Euro 134'000); for subnational government goods  
and services contracts (Euro 207'000); and for specific "social and other" service contracts (Euro  
750'000). Defense contracts, however, are only partially subjected to these thresholds. Id.

5 [Directive](#) 2014/25/EU of the European Parliament and of the Council of 26 February 2014 on  
procurement by entities operating in the water, energy, transport and postal services sectors and  
repealing Directive 2004/17/EC.

6 E. Van den Abeele, Integrating social and environmental dimensions in public procurement: one small  
step for the internal market, one giant leap for the EU?, Brussels: Etui 2014; M. Kullmann, Promoting  
social and environmental sustainability: What role for public procurement?, 2018 (1) Comparative labor  
law & policy journal, p. 109 *et seq*; A. Sanchez-Graells, Regulatory Substitution Between Labour and  
Public Procurement Law: The EU's Shifting Approach to Enforcing Labour Standards in Public Contracts,  
2018 (2) European Public Law, p. 229 *et seq*.

7 Recital 36 points out that besides persons with disabilities, for example, also the unemployed, members  
of disadvantaged minorities and other socially marginalised groups are considered disadvantaged  
persons. Recital 36 Directive 2014/24/EU of 26 February 2014.

8 Recital 36 Directive 2014/24/EU of 26 February 2014.

9 [CJEU](#) 6 October 2021, case C-598/19, *Confederación Nacional de Centros Especiales de Empleo (Conacee)*  
*v. Diputación Foral de Guipúzcoa and Federación Empresarial Española de Asociaciones de Centros*  
*Especiales de Empleo (Feacem)*.

10 See also recital 37 Directive 2014/24/EU of 26 February 2014.

11 Recital 40 Directive 2014/24/EU of 26 February 2014.

12 Art. 69 Directive 2014/24/EU of 26 February 2014.

13 Recital 103 Directive 2014/24/EU of 26 February 2014.

14 Art. 57 (4) Directive 2014/24/EU of 26 February 2014.

15 The Directive's recitals do indicate that the most economically advantageous tender *should* be assessed  
based on the best price-quality ratio from Article 67, which includes social aspects. Recital 90 Directive  
2014/24/EU of 26 February 2014.

16 Art. 67 Directive 2014/24/EU of 26 February 2014.

17 Recitals 98 and 99 further offer guidance in terms of the social considerations that are appropriate as  
award criteria or special contract performance conditions – among other things, social aspects "*should*  
*not be chosen or applied in a way that discriminates directly or indirectly against economic operators*  
*from other Member States or from third countries parties to the GPA or to Free Trade Agreements to*  
*which the Union is party.*" Recitals 98-99 Directive 2014/24/EU of 26 February 2014.

18 One could even argue that the Directive supports subcontracting. For example, Italian law provided that,  
in principle, any subcontracting shall not exceed 30% of the total amount of the public contract for  
works, services or supplies. The CJEU ruled that "*Directive 2014/24/EU of the European Parliament and*  
*of the Council of 26 February 2014 on public procurement and repealing Directive 2004/18/EC, as*  
*amended by Commission Delegated Regulation (EU) 2015/2170 of 24 November 2015, must be*  
*interpreted as precluding national legislation, such as that at issue in the main proceedings, which limits*  
*to 30% the share of the contract which the tenderer is permitted to subcontract to third parties.*" [CJEU](#)  
26 September 2019, case no. C-63/18, *Vitali SpA v. Autostrade per l'Italia SpA*.

19 Recital 105 Directive 2014/24/EU of 26 February 2014.

20 Art. 71 Directive 2014/24/EU of 26 February 2014.

21 Recital 105 Directive 2014/24/EU of 26 February 2014. In a case in which an Italian contracting authority  
found that one of the subcontractors of Tim, the tenderer, violated an exclusion ground, the CJEU  
confirmed that "[a]rticle 57(4)(a) of Directive 2014/24/EU of the European Parliament and of the Council

of 26 February 2014 on public procurement and repealing Directive 2004/18/EC does not preclude national legislation under which the contracting authority has the option, or even the obligation, to exclude the economic operator who submitted the tender from participation in the contract award procedure where the ground for exclusion referred to in that provision is established in respect of one of the subcontractors mentioned in that operator's tender. However, that provision, read in conjunction with Article 57(6) of that directive, and the principle of proportionality preclude national legislation providing for the automatic nature of such an exclusion." [CJEU](#) 30 January 2020, case no. C-395/18, *Tim SpA - Direzione e coordinamento Vivendi SA v. Consip SpA and Ministero dell'Economia e delle Finanze*.

22 [Décret](#) n° 2014-1097 du 26 septembre 2014 portant mesures de simplifications applicables aux marchés publics.

23 [Ordonnance](#) n° 2015-899 du 23 juillet 2015 relative aux marchés publics.

24 [Ordonnance](#) n° 2018-1074 du 26 novembre 2018 portant partie législative du code de la commande publique.

25 [Décret](#) n° 2016-360 du 25 mars 2016 relatif aux marchés publics; [Décret](#) n° 2018-1075 du 3 décembre 2018 portant partie réglementaire du code de la commande publique.

26 Art. L. 2141-4 code de la commande publique.

27 Art. L. 2193-1 – L. 2193-14 code de la commande publique.

28 [Gesetz](#) vom 17. Februar 2016 zur Modernisierung des Vergaberechts (Vergaberechtsmodernisierungsgesetz -VergRModG).

29 Gesetz vom 26. August 1998 gegen Wettbewerbsbeschränkungen (GWB).

30 [Verordnung](#) vom 12. April 2016 zur Modernisierung des Vergaberechts.

31 [Verordnung](#) vom 12. April 2016 über die Vergabe öffentlicher Aufträge.

32 [Bekanntmachung](#) der Leitlinie vom 23. September 2016 für die Durchführung eines Präqualifikationsverfahrens.

33 Section 19 [Gesetz](#) vom 11. August 2014 zur Regelung eines allgemeinen Mindestlohns (Mindestlohngesetz - MiLoG).

34 [Bekanntmachung](#) der Leitlinie vom 23. September 2016 für die Durchführung eines Präqualifikationsverfahrens.

35 Section 19 Mindestlohngesetz - MiLoG.

36 [Wet](#) van 1 november 2012, houdende nieuwe regels omtrent aanbestedingen (Aanbestedingswet 2012).

37 [Wet](#) van 22 juni 2016 tot wijziging van de Aanbestedingswet 2012 in verband met de implementatie van aanbestedingsrichtlijnen 2014/23/EU, 2014/24/EU en 2014/25/EU.

38 [Besluit](#) van 11 februari 2013, houdende de regeling van enkele onderwerpen van de Aanbestedingswet 2012 (Aanbestedingsbesluit).

39 [Besluit](#) van 24 juni 2016 tot wijziging van het Aanbestedingsbesluit in verband met de implementatie van aanbestedingsrichtlijnen 2014/23/EU, 2014/24/EU en 2014/25/EU (Besluit wijziging Aanbestedingsbesluit inzake aanbestedingsrichtlijnen 2014/23/EU, 2014/24/EU en 2014/25/EU).

40 Art. 2.114 Aanbestedingswet 2012.

41 See also Crown Commercial Service, The Public Contracts Regulations 2015: Guidance on social and environmental aspects, available at: [https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\\_data/file/558032/20160912socialenvironmentalguidancefinal.pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/558032/20160912socialenvironmentalguidancefinal.pdf) (05.05.2023).

42 These regulations were preceded by The Public Procurement (Amendment etc.) (EU Exit) Regulations 2019 (2019/560) and The Public Procurement (Amendment etc.) (EU Exit) (No. 2) Regulations 2019 (2019/623).

43 E.g., section 25a The Public Contracts Regulations 2015.

44 Section 113 The Public Contracts Regulations 2015.

45 Art. R. 2113-7 code de la commande publique.

46 Art. L. 2113-13-1 code de la commande publique.

47 Section 118 [Gesetz](#) gegen Wettbewerbsbeschränkungen.

48 Art. 2.83 [Aanbestedingswet](#) 2012.

49 Section 20 The Public Contracts Regulations 2015.

50 Art. L. 2141-4 code de la commande publique.

51 Section 123 [Gesetz](#) gegen Wettbewerbsbeschränkungen.

52 Section 19 [Mindestlohngesetz](#).

53 Art. 2.86 [Aanbestedingswet](#) 2012.

54 Section 57 The Public Contracts Regulations 2015.

- 55 Art. L. 2193-8 – L. 2193-9, R. 2193-9 and R. 2152-3 – R. 2152-5 *code de la commande publique*.  
56 Section 60 *Verordnung über die Vergabe öffentlicher Aufträge*.  
57 Art. 2.116 *Aanbestedingswet 2012*.  
58 Section 69 The Public Contracts Regulations 2015.  
59 Art. L. 2193-5 and L. 2193-6, R. 2193-1 – R. 2193-9 *code de la commande publique*.  
60 Art. L. 2193-10 – L. 2193-13, R. 2193-16 *code de la commande publique*.  
61 Section 36 *Verordnung über die Vergabe öffentlicher Aufträge*.  
62 Art. 2.79 *Aanbestedingswet 2012*.  
63 Section 71 The Public Contracts Regulations 2015.  
64 Section 113 The Public Contracts Regulations 2015.  
65 E. Van den Abeele, Integrating social and environmental dimensions in public procurement: one small step for the internal market, one giant leap for the EU?, Brussels: Etui 2014; M. Kullmann, Promoting social and environmental sustainability: What role for public procurement?, 2018 (1) *Comparative labor law & policy journal*, p. 109 *et seq*; A. Sanchez-Graells, Regulatory Substitution Between Labour and Public Procurement Law: The EU's Shifting Approach to Enforcing Labour Standards in Public Contracts, 2018 (2) *European Public Law*, p. 229 *et seq*.  
66 S. De Spiegelaere, Put your money where your mouth is: Why and how the EU needs to change its public spending policies to promote a social Europe, Brussels: Uni Europa 2021; OECD, The power of the public purse: leveraging procurement to support jobs and training for disadvantaged groups, *Leed@40* 2022.  
67 See, for example, Commission for Economic Policy, Assessing the implementation of the 2014 Directives on public procurement: challenges and opportunities at regional and local level, Brussels: European Committee of the Regions 2019, p. 27-28.

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